

NATIONAL HIGHWAYS & INFRASTRUCTURE DEVELOPMENT CORPORATION LIMITED

A Public Sector Company under the Ministry of Road Transport
& Highways, Government of India

Annual Report

2019-20



NATIONAL HIGHWAYS & INFRASTRUCTURE DEVELOPMENT CORPORATION LIMITED

(A Public Sector Company under the Ministry of Road Transport & Highways, Government of India)

ANNUAL REPORT 2019-20

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Section-I

1. INTRODUCTION

The National Highways and Infrastructure Development Corporation Limited (NHIDCL) was incorporated as a Public Sector Undertaking under the Companies Act, 2013, on 18th July, 2014 under aegis of Ministry of Road Transport & Highways, Government of India, inter alia, with authorized share capital of ₹ 10 Crores and paid up capital of ₹ 1 Crore with an objective to fast pace construction of National Highways and other infrastructure in the North Eastern Region and Strategic Areas of the country which share international boundaries. The effort is aimed at economically consolidating these areas with overall economic benefits flowing to the local population while integrating them in more robust manner with the mainstream. The company started its effective functioning on 22nd September 2014. Sh. Keshav Kumar Pathak, IAS (BH:1990), the present Managing Director of NHIDCL took over charge w.e.f. 05th November 2019 and Sh. Manoj Sahay, IA&AS (1994), the present Director (A&F) took over charge w.e.f. 30th January 2020. Sh. V.K. Rajawat is the present Dir(T). As on 31st March 2020, NHIDCL has total 115 employees, all either on deputation or on contract, working in 12 states of India and in Kathmandu, Nepal. NHIDCL has also deployed about 654 Civil Engineers, other professional staff and support staff through outsource service provider agencies.

At the onset, 10,000 Km roads were mandated to NHIDCL, which increased to over 13,000 Km by the end of Financial Year 2019-20, including the international trade corridor in the North East, North Bengal, Andaman & Nicobar, North Eastern region of India, J&K and Uttarakhand to enable efficient and safe transport regionally with other South Asia Sub-Regional Economic Cooperation (SASEC) member countries & promote cross border trade and commerce, besides helping safeguard India's international borders. NHIDCL is now leading in tunnel engineering with more than 70 Km of tunnel length assigned to it. It has also been assigned with PMC work of 10 Terai Roads spreaded in 7 districts of Nepal by MEA through MOU dated 20th February 2016.

The company envisages creating customized and specialized skills for addressing issues like complexities of geographical terrains and addressing extensive coordination requirements with security agencies. The company would endeavor to undertake infrastructure projects including, but not restricted to urban infrastructure and urban or city transport and to act as an agency for development of all types of Infrastructure. The company envisages working towards cross sharing of technical know-how and enhancing opportunities for business development with other nations and their agencies, including the multilateral organizations and institutions.

The company has also spread its wings to enter into other infra projects including Multi level Car Parking, Multi Logistic Parks and Bus ports.

Today, consequent to efforts of NHIDCL, the farthest corners of the nation, borders and backward areas are becoming accessible. Safer, all weather roads, tunnels and bridges are being built navigating the challenging terrains of Jammu and Kashmir, Uttarakhand, North-East, West Bengal and Andaman & Nicobar Islands. People are getting access to better livelihood through upskilling programs which are opening new employment opportunities. Trade and tourism are finding new avenues of growth with improved cross border access. Technology platforms such as INAMPRO, INAMPRO+, BIMS, INFRACON, ePACE and PMIS are streamlining processes while making information transparent and more accessible.

NHIDCL, through its many projects across challenging terrains, initiatives and skill development programmes is opening new avenues of socio-economic growth and progress for the people at an unprecedented pace. NHIDCL has also taken initiative to provide for toilets under Swachh Bharat Mission in the NER States, J&K and Uttarakhand along side the Highways being constructed by NHIDCL. The company has also constructed basic amenities for public conveniences alongside the highways and road projects under its jurisdiction.

Vision

To become an instrument for creation and management of infrastructure of the highest standard in the country while contributing significantly towards nation building.

Mission

To become a professional company which works in most efficient and transparent manner and designs, develops & delivers infrastructure projects in a time bound manner for maximizing benefits to all stakeholders.

Our Mandate

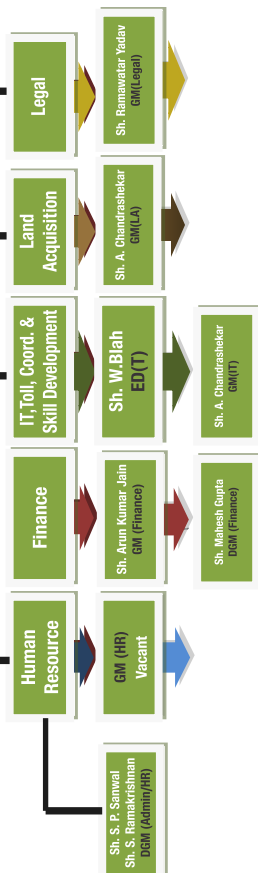
- Building infrastructure that involves roads & highways and tunnels, inter state and international connectivity, mainly in North Eastern Region (NER), Himalayan region and Andaman & Nicobar Islands.
- Implementation of Government's action plan in bringing 'Act East Policy' on the ground and act as Nodal agency in NER. Major objective includes minimum 2-Lane connectivity to each district of NER.
- Implementation of SARDP-NE and to act as a Nodal agency for development of NH in the NER.
- Implementation of Bharat Mala Pariyojana (BMP) to develop Border Roads, Economic Corridors, Feeder Roads for Inland Waterways, Improvement of Choke / Congestion Points and International Connectivity Roads.
- A 'lean and thin' organization to work with limited staff equipped with expertise in different arena for fast track decision making for cost-effective construction.
- Broad-based improvement in the infrastructure development process through an inclusive development strategy.
- Specialized way and shorten the time span taken by other executing bodies in the states with a better technical know-how.
- Planning and construction of tunnels in Himalayan region.
- To yield IT initiatives on behalf of the Ministry of Road Transport and Highways. Some of the IT initiatives are e-PACE, INAMPRO & INAMPRO+, INFRACON and SAP.
- Development of Automated parking, Multi Modal Logistics Parks and Bus ports.
- Other infra works assigned by the Ministry including Project Management Consultancies.

Organogram of NHIDCL (HQ's & RO/PMU)

Sh Keshav Kumar Pathak
Managing Director

Sh Manoj Sahay
Dir(A&F)

Sh V. K. Rajawat
Dir(Technical)





Shri Giridhar Aramane

PROFILE OF THE CHAIRMAN, NHIDCL

Shri Giridhar Aramane, an Indian Administrative Service Officer (AP:88), was appointed as Secretary, Ministry of Road Transport & Highways (MoRTH) w.e.f. 30th April, 2020. In this capacity, he is Exofficio-Chairman, NHIDCL. Before joining as Secretary, MoRTH, he held the post of Additional Secretary, Cabinet Secretariat, Govt. of India.

Shri Aramane did his B.Tech. in Civil Engineering from Jawaharlal Nehru Technological University, Hyderabad and M.Tech. from IIT, Madras. He has also done M.A. (Economics) from Kakatheya University, Warangal.

In his 32 years of experience in the Indian Administrative Service, Shri Aramane has held various important portfolios in the State Government of Andhra Pradesh as well as in the Central Government. In the Cabinet Secretariat, Shri Aramane looked after the work of Cabinet Affairs as Additional Secretary.

Apart from Cabinet Secretariat, Shri Aramane looked after Exploration Division in the Ministry of Petroleum & Natural Gas; and was Executive Director in-charge of inspections in Insurance Regulatory & Development Authority. In the Andhra Pradesh Government, he served as Principal Secretary in Urban Development Department, Managing Director of AP State Finance Corporation and Secretary (Finance Department). He has also held the post of the Collector & DM of Chittoor and Khammam districts.



Shri Keshav Kumar Pathak

PROFILE OF THE MANAGING DIRECTOR, NHIDCL

Shri Keshav Kumar Pathak, IAS(BH:90) took over charge as Managing Director, National Highways & Infrastructure Development Corporation Limited, New Delhi on 05th November, 2019. Prior to this, Shri Pathak, M.Phil (Economics) was working as Principal Secretary, Department of Minor Water Resources, Bihar.

He has served at various key positions, including Principal Secretary in various Departments in the state of Bihar and has held senior position(s) in Central Government. In his 30 years of experience, Shri Pathak has held important posts related to Urban Development, Public Works, Home Affairs; Secretary-Human Resource Development; Managing Director-Bihar State Electronic Development Corporation.

As MD, NHIDCL he has been instrumental in making the execution of the projects smoother by focusing on removal of bottlenecks, open dialogue with stakeholders, streamlining procedures and regular monitoring.



Shri Manoj Sahay

PROFILE OF THE DIRECTOR (ADMINISTRATION & FINANCE), NHIDCL

Shri Manoj Sahay, an officer of the Indian Audit & Accounts Service (1994), took charge as Director (Admin & Fin), NHIDCL, New Delhi, on 30th January, 2020. He holds a BE (Civil Engg.) degree from IIT Roorkee.

He has handled accounts, audit and financial management functions in his service and was instrumental in computerization of the accounting functions for the State of Jharkhand. He has held several posts in the Department both in Headquarters and field, and abroad, handling Audit of steel sector, State & Union Government accounting, Audit & Certification of accounts of central autonomous bodies, Audit of Missions/Posts abroad. He has also served in the Department of Expenditure, Ministry of Finance.

At NHIDCL, he is actively involved in the implementation of ERP software SAP across all the functions and offices. This also involves re-engineering of existing functions and processes for greater transparency and better management controls.



Shri S P Singh

PROFILE OF JOINT SECRETARY, MINISTRY OF ROAD TRANSPORT & HIGHWAYS & GOVERNMENT NOMINEE ON BoD OF NHIDCL

Shri S P Singh has been appointed by Department of Personnel & Training as a Joint Secretary through UPSC and is working with Ministry of Road Transport & Highways since 20th September 2019 on deputation. He has further been appointed as a Government Nominee Director on the Board of Directors (BOD) of National Highways & Infrastructure Development Corporation Limited (NHIDCL), a CPSU under the Ministry.

He is a Civil Engineering Graduate of 1988 batch from NIT, Jamshedpur (formerly known as Regional Institute of Technology, Jamshedpur). He joined the Damodar Valley Corporation (DVC) as Graduate Engineer Trainee through campus placement. He has done MBA, Finance (full time) from IIT, Kharagpur and Master in Business Law (MBL) from National Law School of India University (NLSIU), Bengaluru.

He has varied experience of project execution, contract management and policy formulation. He is the main architect of the work and procurement manual of DVC. He was also on deputation to National Highway Authority of India for around four (04) years as General Manager.



Ms. Meenakshi Mishra

PROFILE OF THE INDEPENDENT DIRECTOR ON THE BoD OF NHIDCL

Ms. Meenakshi Mishra, IA&AS, former Director General Audit Commercial, was appointed as Independent Director on the Board of NHIDCL w.e.f 15.01.2020.

Ms. Mishra is a B.A from LSR in Psychology Hons.; M.A International Politics and M.Phil in International Law from Jawaharlal Nehru University; and MBA, LLB from Mumbai University. She is also a Certified Fraud Examiner (USA). She went on to do a specialization in Public Sector Management from UK and Public Policy from Lee Kuan Yew, NUS, Singapore.

She has 34 years of leadership experience in the Government of India across Administrative, Regulatory, Accounting, Strategic and E- Governance functions both in State Governments of Delhi, Rajasthan and Maharashtra and Central Ministries of Railways, Defence, Atomic Energy, and UNICEF. She has also headed audit teams to UNFICYP, Cyprus, WHO, Egypt; and Yemen; UNHCR, Geneva.

During her tenure, she has conducted extensive scrutiny of Maharatna Public Sector Companies of Government of India and ensured accountability during account certification and has led key Performance audits across several sectors of the government on social, economic and revenue sectors such as E-Aushadi, Food Safety, Mid-Day meal and Health benefits to weaker and indigent sections, etc.



Vinay Kumar Rajawat

PROFILE OF THE DIRECTOR (Technical), NHIDCL

Shri Vinay Kumar Rajawat joined NHIDCL on 17.10.2017. He has more than 27 years of experience in the field of National Highways and Bridges. He holds permanent post of Chief Engineer in his parent department viz Ministry of Road Transport & Highways, Govt. of India. He has served many organisations, in various capacities as under:

- 10 years in NHAI at Manager and General Manager level: Dealt Corridor Management division, Delhi-Gurgaon expressway, Eastern Peripheral Expressway, Badarpur flyover and projects of Delhi region. Dealt states of Andhra Pradesh and Tamil Nadu, dealt 6 laning of Golden quadrilateral in Andhra Pradesh, Tamil Nadu and Port Connectivity projects, JNPT.
- 2 years on Deputation to Republic of Botswana, Department of Roads as Senior Roads Engineer, Development Contracts.
- 10 years in the Ministry of Road Transport & Highways as Executive Engineer, Superintending Engineer and Chief Engineer level. Dealt North Eastern Region, SARDP-NE scheme under 8 states, Trans-Arunachal Highway, Dhola Sadia bridge 9.15 Km long (completed), Dibang and Alubari bridge, BOT (Annuity) projects in Arunachal Pradesh. Multi-Model kaladan projects in Mizoram for connectivity to Port Sittwe, Planning formulation, approval of projects, Implementation and monitoring.
- 3 years in NHIDCL as Executive Director and now as Director (Technical) w.e.f 17.10.2017: Dealing ongoing projects of 2,500 Km of worth ₹ 45000 crore. Important projects are Zozila tunnel (14.5 Km) with approach road (18 Km) and Z morh Tunnel in J&K, Silkyara tunnel in Uttarakhand, 4 laning of Nagaon-Itanagar, 4 laning of Numaligarh-Dibrugarh, 20 Km long Dhubri-Phulbari bridge in Assam, 380 Km Aizawl to Tuipang NH-54 in Mizoram , Gohpur-Numaligarh tunnel/ bridge, Andaman & Nicobar Trunk road, Humphrey and Middle strait bridges, 4 laning of Dimapur to Kohima, alternative connectivity to Gangtok, Feni bridge in Tripura, Mechi bridge on Indo-Nepal border, Bharatmala projects of 5,000 Km length, External funded projects of JICA (Shillong to Dawki) and ADB in Mizoram, Manipur and Meghalaya. DPR of 10.000 Km is in progress. Multi Model Logistics Park at Jogoghopa. DPR of 72 Km tunnel in J&K, Three tunnel DPR in UT of Ladakh, Shinkun La, Tanglang La and Lachung La as deposit work of MoD.
- Many new projects were undertaken like Gohpur-Numaligarh tunnel below Brahmaputra in Assam, New 2 lane bridge at Jogighopa in Assam, 4 laning of Daboka-Dimapur in Assam, Shudhmahadev tunnel and Vailoo tunnel in UT of J&K.

MESSAGE OF THE CHAIRMAN

It gives me great pleasure to welcome you all to the 6th Annual General Meeting of the Company. The Directors' Report and Audited Financial Statements of the Company for the year ending 31st March 2020 together with the Auditors' Report already circulated, are taken as read.

I am happy to report that the Company has achieved a remarkable acceleration in the pace of the implementation of the projects during the year. Some of the notable achievements are:

- NHIDCL in the FY 2019-20 has constructed total 628 Km of National Highways out of 650 Km target. The Company has awarded NHs of length of about 536 Km for the 2/4 laning of National Highways worth ₹ 7707 crore including 397 Km of Bharatmala corridor under Bharatmala Pariyojna.
- Profit after tax has also increased from ₹ 53.57 cr in 2018-19 to ₹ 87.61 cr in 2019-20 showing an increase of ₹ 34.04 cr.
- In view of the improved financial performance and in line with the guidelines of Department of Public Enterprises, the Directors of your Company have recommended payment of highest ever final dividend of ₹ 27.00 cr to MoRTH.

Corporate Social Responsibility

NHIDCL is conscious of its Corporate Social Responsibility. During 2019-20 the Company has contributed a sum of ₹ 1.05 crore towards CSR under the following activities:-

1. Contribution towards PM CARES.
2. Construction of Separate Toilet for boys and girls at Japhou Upper Primary School, Chandel (Manipur).
3. Installation of Smart Classrooms in rural area Schools of West Garo Hills District (Meghalaya).
4. Construction of Additional Classroom at Molphei Upper Primary School, Chandel (Manipur).
5. Contribution towards Armed Forces Flag day fund.

Corporate Governance

Your Company remains committed and dedicated to adapt best practices on Corporate governance by aiming at greater transparency, accountability, performance orientation in terms of Guidelines on Corporate Governance. A report on Corporate Governance for the year 2019-20 supported by a Certificate confirming the compliances of relevant guidelines, forms part of the Annual Report.

NHIDCL has not only excelled in development of Infrastructure projects but also created several technology based platforms to ensure transparency and streamlined processes. The major challenges ahead would be self-sustenance, creation of funding sources and completion of awarded works in difficult pockets besides delivery of cost-effective sound engineered projects.

In the end, I would like to congratulate team NHIDCL for its remarkable and unwavering display of professionalism, efficiency and strong-will to serve the nation despite various difficulties and obstacles.

Giridhar Aramane
Secretary, Ministry of Road Transport and Highways
& Chairman, NHIDCL

MESSAGE FROM THE MANAGING DIRECTOR

Dear Shareholders,

I am honoured by the great opportunity given to me to serve the nation through National Highways & Infrastructure Development Corporation Limited (NHIDCL) which is tasked with spearheading socio-economic growth of North Eastern region and other strategic areas which will have multiplier effect on the economy of the rest of the country. The new regional connectivity fastened by NHIDCL will not only help bring people of NER & strategic remote areas to the mainstream, but also promote cross border trade and commerce.

The Company also improves road connectivity and efficiency of the international trade corridor, by expanding road network in the North-Eastern region of India to enable efficient and safe connectivity with other South Asia Sub-regional economic Cooperation (SASEC) member countries.

As part of diversification, we ventured into Multi Model Logistics park in the NE Region, Infrastructure projects in UT of Ladakh and J&K and Automated Multi level car parkings. We have also moved forward and increased the kitty of sanctioned works to 4,000 Km and completed 10 projects of 291 Km. We remain committed to the spirit of sharing knowledge and to contribute in developing new Technologies. Total cost of sanctioned works at the end of financial year 2019-20 is over ₹ 45,000 Cr. NHIDCL has so far incurred an expenditure of ₹ 20,000 Cr for various works.

During the year 2019-20, NHIDCL has awarded 536 Km and has constructed 628 Km in civil works. Currently, NHIDCL is handling 149 projects in 12 States with a length of 3,179 Kms.

NHIDCL is playing a vital role in creating cross border connectivity to Nepal, Bangladesh and Myanmar with following projects:

- Construction of bridge over river Feni in Sabroom to provide connectivity of Tripura to Bangladesh.
- Construction of Imphal- Moreh road and Moreh bypass road will facilitate trade with Myanmar. Land Port at Moreh is under construction by Land Port & Custom Department.
- 351 Kms long 2 laning of NH54 from Aizawl to Tuipang in Mizoram will provide vital link to the Kaladan Multimodal Transport project, that will connect Sittwe port in Myanmar with the NE Region.
- Construction of 6-lane Mechi Bridge on Asian Highway (AH-02) shall improve cross trade through West Bengal with Nepal.

I have strong conviction that National Highways & Infrastructure Development Corporation Limited (NHIDCL) will be successful in becoming a catalyst to spur socio-economic growth in North Eastern region and other strategic areas which will bring a multiplier benefits to the entire country.

I take this opportunity to express sincere thanks and gratitude to the Ministry of Road Transport & Highways, the State Governments, Auditors, Vendors, allied authorities and agencies that provided all support to our Company. I convey my appreciation to my colleagues on the Board and NHIDCL team for their invaluable contribution.

K.K. Pathak, IAS
Managing Director, NHIDCL

MESSAGE OF THE DIRECTOR (A&F)

Dear Stakeholders/Shareholders,

Greetings to all,

I take this opportunity to thank Ministry of Road Transport and Highways, our valued stakeholders whose continued patronage and confidence has enabled NHIDCL to live up to Government's expectations to speed up the highway development and promote ease of living in far flung areas. I am also thankful to our employees whose sustained, dedicated and untiring efforts have resulted into NHIDCL's growth to new peak.

I am delighted to announce here that the Company has performed exceedingly well during the Financial Year 2019-20. In comparison to previous year (2018-19) the total Income and PBT for the F.Y 2019-20 has increased by 36.79% and 54.16% respectively. In view of all round growth to financials of the Company, this year Board of Directors has recommended payment of highest ever dividend amounting to ₹ 27.00 crore.

NHIDCL is now instrumental in development and maintenance of Highways in the Himalayan Region, and planning & construction of tunnels and specialized bridges. NHIDCL has further leaped forward in other infra development by planning and constructing Multi Level Car Parking in urban areas, Multi Model Logistic Parks and Bus ports.

Your Company has not only excelled in development of infrastructure projects but has also created several technology based platforms to ensure transparency and streamlined processes. We have initiated many e-governance processes to contribute to the Digital India Initiative of the Government like e-office, e-procurement, e-PACE, SAP, e-tendering, INFRACON, INAM-Pro+, etc. to enhance transparency and efficiency, thereby ensuring ease of doing Infrastructure.

My best wishes to each and every member of the team whose professionalism, dedication and hard work have helped in ensuring a triumphant year for the company. My sincere thanks to all stakeholders, Bankers, Comptroller & Auditor General of India, Statutory Auditors, and other professionals associated with the Company for their valued contribution.

Manoj Sahay, IA&AS
Director (A&F)

MESSAGE OF THE DIRECTOR (TECHNICAL), NHIDCL

Dear Stakeholders,

Greetings to all,

It is a great privilege to serve NHIDCL in the capacity of Director (Technical). I have been associated with NHIDCL since inception in year 2014 and it has been a marvelous journey of 6 years and is continuously spreading its spheres of activities. The portfolio comprises the tunnels, viz. Zojila, Z-Morh, Gohpur-Numaligarh, Shudhmahadev, Vailoo and Silkyara Tunnels. It also includes Bharatmala Projects, SARDP-NE work, SASEC projects, JICA funded projects in Mizoram and connectivity projects in Andaman and Nicobar Islands. As part of diversification, we ventured into Multi Model Logistics park, Infrastructure projects in UT of Ladakh and J&K and Automated car parking. We have also moved forward and increased the kitty of sanctioned works to 4,000 Km and completed 10 projects of 291 Km. We remain committed to the spirit of sharing knowledge and to contribute in developing new technologies. Total cost of sanctioned works at the end of financial year 2019-20 is over ₹ 45000 Cr. NHIDCL has so far incurred an expenditure of approx. ₹ 20000 crore for various works.

Well, if we look into the concerned areas in a larger perspective, the issues that emerge to the forefront are difficult terrain with adverse weather condition where life is always at stake. The other side of the fence is limited working window available and the challenge is effective management to derive faster response. Higher cost of Land acquisition and forest clearances are still posing real time issues to infra-projects. In coming couples of years, timely completion of the prestigious projects like Zojila tunnel, Z-Morh Tunnel, Silkyara Tunnel, 4 laning projects in Assam, Meghalaya, Manipur and Nagaland will be a real challenge. Completion of major bridges like Feni, Mechi (Completed), Middle Strait, Humhrey and Kaliabhomora is anticipated in 2020/21. DPRs of 5,000 Km is under progress but finalization of the DPRs and the bidding process will be a great task in coming year.

The above are few of the major challenges before us to meet them head on and to mitigate. We also aim to have "Sustainable Roads and Highways" by making highways more sustainable as it dictates today for reducing the impacts on human and natural environment by reduced use of natural materials in construction and increased use of recycled materials. Adopting new technologies is also the most important segment in the field of Infra-development and to bring a paradigm shift in technology. In A&N island, NHIDCL adopted chemical stabilization of roads using three different types of chemicals in about 150 Km length and results were found adequate and its performance is being monitored. NHIDCL is also in process of launching readymade quick launch modular bridges as part of R&D.

It will be befitting to start with new technologies and the initiative under reference is development of a selection of construction technologies that is region specific and universally adopted methodology, tested in Indian conditions to mitigate the challenges being faced.

We are doing Hill slope protection using Soil Nailing, bolting, Hydro seeding & mulching, and Vetiver Plantation at side slopes in Arunachal Pradesh. NHIDCL has signed a MOU with NGL, Norway which is a pioneering institute in the field of Geo-technical investigation related to Tunnel projects having AEM method for investigation. AEM has been completed successfully for two tunnels.

I take this opportunity to express sincere thanks and gratitude to the Ministry of Road Transport & Highways, the State Governments, our Contractors, Auditors, Vendors, allied authorities and agencies that provided all out support to our Company. I convey my appreciation to my colleagues on the Board for their invaluable contribution and guidance in running the Company.

On behalf of the entire NHIDCL Family, I assure every stakeholder of the company of our total dedication and tireless efforts in fulfilling their expectations.

V.K Rajawat
Director (T)

2. HR AND ADMINISTRATION

2.1 Corporate Office

The Company initially had its Registered Office at Room No. 509, Transport Bhavan, New Delhi. After incorporation on 18.7.2014, the Company started functioning from Transport Bhavan, New Delhi. The Company moved to its Corporate Office located at PTI Building (3rd Floor), Parliament Street, New Delhi – 110001 in the month of February, 2015.

2.2 Regional Offices (ROs) and Project Management Units (PMUs)

The Company has set up 12 Regional Offices under Executive Director (Projects) and 31 Project Management Units, each headed by a GM (P)/DGM (P). The details of the Regional Offices and PMUs are given below:

1 Andaman and Nicobar

Regional Office -Port Blair

Regional Office -Port Blair
2nd floor, J J Bhawan
Near Karpagam Dream Hotel
Birdline Calicut port Blair 744105
Ph: 9419077666
Email: edpportblair@gmail.com

Project Monitoring Units

PMU- Mayabander
C/o , Chief Engineer
CEAPWD Office Complex
Ground Floor, Port Blair
Andaman & Nicobar Islands-744102
Email: andaman.nhidcl@gmail.com

2 Assam

Regional Office-Guwahati

2nd & 3rd Floor, Agnishanti Business Park, Opp.
AGP Office, GNB Road, Ambari, Guwahati-781001,
Assam
Ph: 8948882300
Email: edpghy@nhidcl.com
edpnhidclghy1@gmail.com

Project Monitoring Units

1. PMU- Jorhat
4th Floor, Hotel Jironi, NH-37 Bypass West, Jorhat,
Assam-785006
Ph: 9686289595
Email:gmjorhat.nhidcl@gmail.com
gmassam@nhidcl.com

2. PMU-Dhubri

GTB Road, Opposite to
Bhoothnath Temple Above Agarwal
Motors,Dhubri, Assam-783324
Ph: 9491925593/9440783786
Email: bodhubri@gmail.com;
Aman.syed@nhidcl.com; amansyeds@gmail.com

3. PMU- Tezpur

Saraf Tower, 1st Floor
Opposite Don Bosco School, Mazgaon
Tezpur, Assam-784001
Ph: 8787415640 / 8764293271
Email: gmtezpurnhidcl@yahoo.com;
msaxena17@gmail.com;
dgmpsbatura@nhidcl.com

3 Arunachal Pradesh

Regional Office- Itanagar

VIP Road, Near Durga Mandir and Banquet Hall, Niti
Vihar Itanagar-791111
Ph: 9452912345, 9878871064
Email: roitanagarnhidcl@gmail.com

Project Monitoring Units

1. PMU- Ziro
TD Building, Opposite BSNL (SDO) office, PO/PS.
Hapoli. , Dist: Lower Subansiri,
Arunachal Pradesh Pin: 791120
Ph: 9899388092 / 9485289268
Email: prabhakar.kumar164@gmail.com
gmnlpnhidcl@gmail.com

2. PMU- Roing
Village Maselo, Near JNV Road, Roing PO& PS
Roing:792110
Ph: 8527700620
Email: gmproing@gmail.com

3. PMU- Namsai
Taye Gumin Building, 2nd Mile, Piyong Road, near
Mark Fed, Namsai, Pin-792103, Arunachal Pradesh
Ph: 9830899326
Email: gmpnamsai@gmail.com

4. Jammu

Regional Office-Jammu

H. No. 261, Sec No. 6, Channi Himmat,
Jammu-180015
Ph: 9810137141
Email: rojammunhidcl@gmail.com
ritenmaisnam201@gmail.com

Project Monitoring Units

1. PMU- Kishtwar
H. No. 89, Ward No. 9, Sheetla Mata Road, Near
Khulled Chowk, Kishtwar- 182204
Ph: 7720034119
Email: pmunhidclkishtwar@gmail.com;
praveen.ahlawat@nhidcl.com

2. PMU- Akhnoor
Sangam City, Near JK Hatchery, Raipur Domana
Road, Jammu-181206
Ph: 9971985589
Email: nhidcljammu@gmail.com;
soorajsuralec@yahoo.com

5. Ladakh

Regional Office-Leh at Srinagar

Hotel Rose Inn, Opp. Char Chinar (Golden Island)
Boulevard Road, Srinagar (J&K)
Pin -190001
Ph: 9987788352/9149899821
Email: rosrinagarnhidcl@gmail.com
anandpahal@gmail.com

Project Monitoring Units

1. PMU-Leh
Yartsa House, near Changspa Farm, Leh,
Ladakh- 194101
Ph: 9868270226/ 7005868909
Email: nhidcl.leh@gmail.com

2. PMU-Sonamarg
Zmorh Camp site Gagangir
District: Ganderbal
Sonamarg- 191202
Ph: 9868270226/ 7005868909
Email: gmpshillong@nhidcl.com
chandbres@gmail.com

6. Manipur

Regional Office- Imphal

Transit Hostel, (2nd Floor)
Manipur Officers' Club
Lamphelpat, Imphal-795001,
Manipur
Ph: 7030377221
Email: ro-imphal@nhidcl.com
gm5@nhidcl.com

Project Monitoring Units

1. PMU- Churachandpur
Mini-Secretariat Building Complex
Block No. B-1, Tuibong
Churachandpur-795128
Ph: 9644595969
Email: pmuccpur@gmail.com

2. PMU-Ukhrul
37/5, Kamphasom, Eastern Circular Road, Near KTL
Excel High School, Ukhrul-795142
Ph: 7005276378
Email: nhidclukhrul@gmail.com
bulbulchandradas53030@gmail.com

3. PMU-Senapati
L.S Thaiso, Christian Colony
Senapati District Headquarter-795106
Ph: 8837240525
Email: nhidclsenapati@gmail.com;
pmusenapati@gmail.com; pmu-
senapati@nhidcl.com

7. Meghalaya

Regional Office- Shillong

HN-206, 3rd Floor, Professor Colony, Kharmalki,
Shillong, Meghalaya-793001
Ph: 7419500237/9779424818
Email: gmshillongnhidcl@yahoo.com

Project Monitoring Units

1. PMU- Shillong
HN-206, 3rd Floor, Professor Colony, Kharmalki,
Shillong, Meghalaya-793001
Ph: 9415287467 / 9794866794
Email: gmshillongnhidcl@yahoo.com;
ermishramanoj@gmail.com

2. PMU-Tura
Rongkhon Songittal, Tura,
Meghalaya-794101
Ph: 7032141602
Email: pmutura337@gmail.com
dgmpsboasilchar@nhidcl.com

8. Mizoram

Regional Office. Aizwal

3rd Floor, T-86, Tuikhuahtlang, Aizawl, Mizoram
pin-796001
Ph: 9996016545
Email – ro-mizoram@nhidcl.com

Project Monitoring Units

1. PMU-Seling
C/o Tourist lodge , Thingsulthliah, Hospital Road,
Near Power House, Aizwal, Mizoram Pin-796161.
Ph: 8527586333
Email: pmu.seling@nhidcl.com

2. PMU- Lunglei
H. no. C2, Hmunhluiveng, Lunglawn, Near Assam
Rifle Camp, lunglei- 796701
Ph: 7464900020
Email: pmulunglei@gmail.com;
pmu.lunglei@nhidcl.com

3. PMU-Lawangtalai

House No 227A, Chandmari, Near LIKBK Assembly
Office, Lwangtlai Pin-796891
Ph: 9235072039 / 9435072039
Email: pmulawngtlai@gmail.com;
Pmulawngtlai-nhidcl@nhidcl.com

9. Nagaland

Regional Office-Kohima

PWD Rest House, PWD Colony, Kohima,
Nagaland - 797001
Ph: 9051567349
Email: edpkohimaoffice@gmail.com

Project Monitoring Units

1. PMU- Dimapur
H.No. 63(A), 1st Floor Behind City Tower Building,
NST Colony, Dimapur, Nagaland-797112
Ph: 8600993139
Email: nhidcltmp2@outlook.com

2. PMU- Pfutsero
Menyitsuda Ward, H. No. 167, Near Pfutsero Glory
Peak Pfutsero Town,
Pin-797107, Dist Phek, Nagaland
Ph: 7456061717
Email: pmu.pfutsero@nhidcl.com

3. PMU-Mokokchung
House No. 114, Salangtem Ward, Mokokchung
MDG-798601
Ph: 9436049657
Email: nhidclmkg@gmail.com
bdjangade@gmail.com

10. Sikkim

Regional Office- Sikkim

Near SDF Bhawan, Indira Bypass Road, Gangtok,
Sikkim-737102
Ph: 9414038390
Email: edpsikkimnhidcl@gmail.com;
mehalsodhi@gmail.com

Project Monitoring Units

1. PMU-Ranipool
Smileland, Gidang Busty, Ranipool, East Sikkim-737135
Ph: 9436463331
Email: enb.shankar19@gmail.com

2. PMU-Rhenock
Rhenock, Near Rungdung Govt. College, East Sikkim-737133
Ph: 9424469436
Email: nhidclrhenock@gmail.com
nasheed_iqbal@yahoo.co.in

3. PMU-Kalimpong
Near Mount Carmel School, SSB Ground, Ward-13, Dr. B.L. Dixit Road, kailmpong, WestBengal-737301
Ph: 7769981885
Email: pmu.kalimpong@nhidcl.com

4. PMU-Gyalsing
8th Mile, Near SSB Camp, Gyalshing, West Sikkim-737111
Ph: 9615539826
Email: nhidclgyalshing@gmail.com

11. Tripura

Regional office -Agartala,

3rd floor , UD Bhawan, near Ravindra Bhawan Sakuntala Road, Agartala, Tripura
Ph: 8004936048, 8318580698
Email: edp-agartala@nhidcl.com

Project Monitoring Units

1. PMU-Tellimura (Agartala)
2nd Floor of Rani Das W/o Prafulla Das Building, A.A. Road, Teliamura, Khowai District, Tripura
Ph: 9868588984
Email: nhidcltripura@gmail.com
nhidclagt@gmail.com

2. PMU- Kumarghat
3rd Floor, Ajit Ghosh Building, near Ramkrishna Temple, Vivekananda Chowmuhoni, Nidevi Town, Kumarghat, Unakoti Tripura - 799264
Ph: 9423230216 / 9923145217
Email: bharatkr.partil@nhidcl.com

12. Uttarakhand

Regional Office- Dehradun

C-24, Ajabpur Kalan THDCC, near Badminton Academy on Doon University Road, Dehradun - 248121
Ph: 9815287885
Email: ronhidcldehradun@gmail.com

Project Monitoring Units

1. PMU-Uttarakashi
Chungi Bareti, Near Hotel Akash Ganga, Uttarkashi, Uttarakhand, Pin 249193
Ph: 99109-92419 / 8837067965
Email: nhidcl.uttarkashi@gmail.com
deepk.patil71@gmail.com

2. PMU-Chamoli
Hotel Himalayan Resort, Nandprayag, Chamoli- Uttarakhand Pin – 246449
Ph: 9582782364
Email: sandeepkarki649@gmail.com

13. Nepal

PMU-Kathmandu

Ph: 977 98085-31873, 93141-34542
Email: gmnnhidcl@gmail.com
yagya1965@gmail.com

Site Offices:-

For effective implementation and monitoring of execution of various roads and tunnel projects, NHIDCL has opened Site Offices at 43 locations in India and 04 locations in Nepal. The State wise details of the Site Offices under each Project Management Unit of NHIDCL are as under:-

S/ No.	State	PMU	Site Offices
1	A&N Island	Mayabander	Kadamtala
2	Arunachal Pradesh	i. Namsai ii. Ziro iii. Roing	i. Hayuliang, Pasighat & Kanubari ii. Palin, Likabali & Sangram iii. Hunli, Anini & Italin
3	Assam	i. Dhubri ii. Tezpur iii. Jorhat	Jogigopha Silchar & Chairali Dibrugarh & Dipu
4	Jammu & Kashmir (UT)	i. Akhnoor ii. Kishtwar	Khellani (Doda) Chenani Kokernag
5	Ladakh (UT)	i. Sonamarg ii. Leh	Gulmarg Kargil, Upshi & Kyelong
6	Manipur	i. Ukhrul ii. Churachandpur iii. Senapati	Khongsang (Noney), Thalon, Singhat -
7	Meghalaya	i. Shillong ii. Tura	i. Mawkyrwat (Nongiri) -
8	Mizoram	i. Lunglei ii. Lawangtlai iii. Seling	- Siaha Serchip & Kolasib
9	Nagaland	i. Mokokhung ii. Dimapur iii. Pfutsero	Zunheboto, Changtongya (Tuli) & Mon - Chakbama
10	Sikkim	i. Ranipool ii. Kalimpong iii. Rhenock iv. Gyalsing	Singtam Bagrakot Menla & Chochenpheri Namchi and Ravangla
11	Tripura	i. Telliamura ii. Kumarghat	- Shantirbazar & Kanchanpur
12	Uttarakhand	i. Uttarkashi ii. Chamoli	Barkot Rudrprayag
13	Nepal	Kathmandu	Janakpur, Birgunj, Dang (Lamahi), Biratnagar (Itahari)
	Total	31	47

2.3 Staff Strength

As per the approval of the Cabinet at the time of setting up of NHIDCL, the two Senior Management positions, viz Managing Director and Director (Finance & Administration) will be staffed through the Central Staffing Scheme. During the Financial Year 2019-20, the Organization was headed by Shri N. N. Sinha, IAS (JH:1987) up to 23.10.2019 and subsequently by Shri Keshav Kumar Pathak, IAS (BH:1990) who assumed the charge of Managing Director, NHIDCL w.e.f. 05.11.2019. Shri Satyabrata Sahu, IAS (OR:1991) was posted as Director (A&F) up to 28.10.2019 and subsequently Shri Manoj Sahay, IA&AS assumed the charge of Director (A&F) w.e.f. 30.01.2020.

The Strength of Technical and Non-Technical Officers/Staff of the Company, created with the approval of the Board of Directors and the Competent Authority, as on 31.03.2020, is as under:

Sr. No.	Designation/Post	Sanctioned Strength	Filled up as on 31.03.2020
1.	Managing Director	01	01
2.	Director (Admin & Finance)	01	01
3.	Director (Technical)	01	01
4.	Executive Director	14 [Tech./Project -12 HR/Admn.-01, Fin. & Accounts -01]	13
5.	General Manager	60 [Tech./Project -55 HR/Admn.-01, Fin.&Accounts -01, LA & Coord.-01, Legal -01, IT-01]	23
6.	Dy. General Manager	94 [Tech./Project -89 HR/Admn.-03, Fin. & Accounts -02]	25
7.	Manager	130 [Tech./Project -78 HR/Admn. -03, Fin.&Accounts-48, Legal- 01]	35

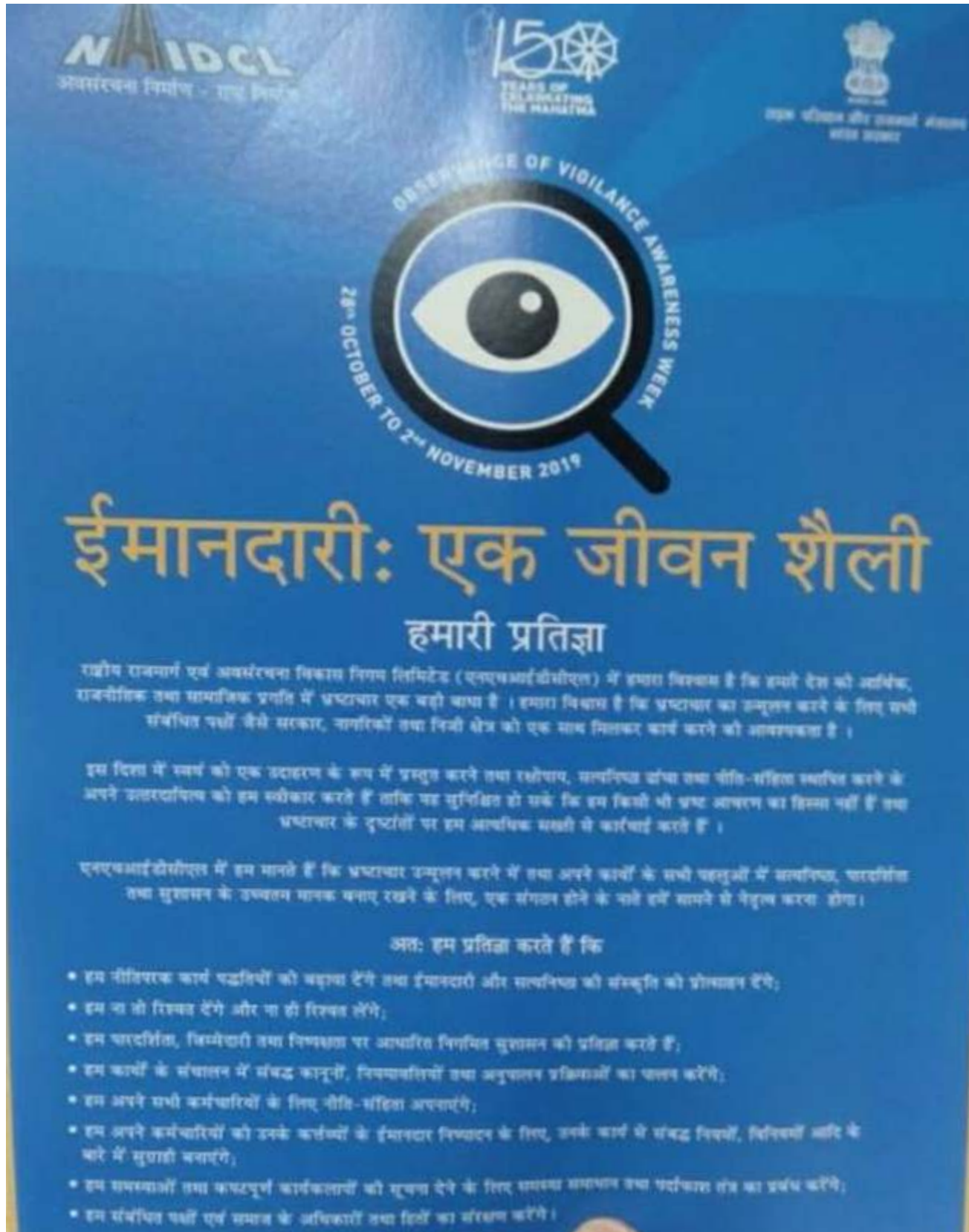
8.	Technical Assistant to MD	01	-
9.	Company Secretary	01	01
10.	Deputy Manager	06 [HR/Admn--03, Fin.&Accounts -02, Rajbhasha-01]	05
11.	Assistant Manager	05 [HR/Admn-03, Fin.&Accounts-02]	04
12.	Private Secretaries	03	03
13.	Junior Manager	12 [HR/Admn.-06, Fin.&Accounts-04, Legal-01, Rajbhasha -01]	03

Being a newly set up organization, NHIDCL does not have its own Cadre of Officers and the sanctioned posts are filled up either by deputation of Officials from Central and State Governments/PSUs/Autonomous Bodies possessing the eligibility criteria prescribed for Transfer on Deputation basis or by engaging retired Officers having held similar qualifications on Contract basis. NHIDCL was granted exemption from the general rule of immediate absorption for appointment of Central Government Officers on deputation basis for 21 categories of sanctioned posts by the Department of Public Enterprises, initially for a period of 3 Years i.e. up to 31.12.2017 vide OM No. 23(1)/2015-MGMT dated: 15.07.2015 which has been further extended up to 31.12.2019. A proposal for further exemption of 29 categories of sanctioned posts has been referred to DPE by Ministry of Road Transport & Highways vide their OM No. A-12024/01/2015-E-II(B)/NHIDCL Cell dated 21.02.2020. Reply from DPE is awaited. For filling up the vacancies in different Grades, recruitment is carried out by following due process wherein the vacancies are advertised in leading Newspapers and Employment News. The vacancy circular is also put on the websites of NHIDCL and Ministry of Road Transport & Highways. Applications received up to the last date and time indicated in the advertisement is scrutinized by a Screening Committee of Officers and eligible candidates are shortlisted for interview. Subsequently, a Search-Cum-Selection-Committee conducts interview of the shortlisted candidates to assess their suitability. The Terms & Conditions of appointment on Deputation basis and for engagement on Contract basis are approved by the Board of Directors of the Company. The proposal to create a Cadre of Officers for NHIDCL is under process in consultation with the Ministry of Road Transport & Highways.

2.4 Vigilance Awareness

The Vigilance unit of NHIDCL takes preventive measures as per guidelines issued by the CVC as well as Awareness Programmes to prevent corrupt practices. Vigilance Awareness Week was organized at the Corporate Office as well as the field offices during 28th Oct to 2nd Nov, 2019 in accordance with the guidelines of Central Vigilance Commission. The theme of the awareness programme was "Integrity- A way of

life". Various activities were organized to convey the theme of the awareness programme across all sections of employees. A pledge to eradicate corruption was also taken by the employees of NHIDCL on 28th October 2019.



The poster is for the 'OBSERVANCE OF VIGILANCE AWARENESS WEEK' from 28th October to 2nd November 2019. It features the NHIDCL logo, the 150th anniversary of Mahatma, and the Government of India emblem. The central theme is 'ईमानदारी: एक जीवन शैली हमारी प्रतिज्ञा' (Integrity: A Life Style Our Pledge). The text emphasizes the commitment to integrity and vigilance across all levels of the organization.

ईमानदारी: एक जीवन शैली
हमारी प्रतिज्ञा

राष्ट्रीय राजमार्ग एवं अवसंरचना विकास निगम लिमिटेड (एनएचआईडीसीएल) में हमारा विश्वास है कि हमारे देश की आर्थिक, राजनीतिक तथा सामाजिक प्रगति में भ्रष्टाचार एक बड़ा बाधा है। हमारा विश्वास है कि भ्रष्टाचार का उन्मूलन करने के लिए सभी संबंधित पक्षों जैसे सरकार, नागरिकों तथा निजी क्षेत्र को एक साथ मिलकर कार्य करने की आवश्यकता है।

इस दिशा में स्वयं को एक उदाहरण के रूप में प्रस्तुत करने तथा रसीद, सत्यनिष्ठा, ईमानदारी तथा नीति-संहिता स्थापित करने के अपने उत्तरदायित्व को हम स्वीकार करते हैं ताकि यह सुनिश्चित हो सके कि हम किसी भी भ्रष्टाचार का विरोध नहीं हैं तथा भ्रष्टाचार के दृष्टियों पर हम आन्वेषिक सख्ती से कार्रवाई करते हैं।

एनएचआईडीसीएल में हम मानते हैं कि भ्रष्टाचार उन्मूलन करने में तथा अपने कार्यों के सभी पहलुओं में सत्यनिष्ठा, पारदर्शिता तथा सुशासन के उच्चतम मानक बनाए रखने के लिए, एक संगठन होने के नाते हमें सामने से वैधता करना होगा।

अतः हम प्रतिज्ञा करते हैं कि

- हम नीतिपरक कार्य पद्धतियों को बढ़ावा देने तथा ईमानदारी और सत्यनिष्ठा की संस्कृति को प्रोत्साहन देंगे;
- हम ना तो रिश्ता देंगे और ना ही रिश्ता लेंगे;
- हम पारदर्शिता, जिम्मेदारी तथा निष्पक्षता पर आधारित निर्णयित सुशासन की प्रतिज्ञा करते हैं;
- हम कार्यों के संचालन में संबंध कानूनों, विनियमनितियों तथा अनुपालन प्रक्रियाओं का पालन करेंगे;
- हम अपने सभी कर्मचारियों के लिए नीति-संहिता अपराधों;
- हम अपने कर्मचारियों को उनके कार्यों के ईमानदार निष्पादन के लिए, उनके कार्य से संबंधित नियमों, विनियमों आदि के बारे में सुझावी बनाएंगे;
- हम सम्बन्धों तथा काफ़ीपूर्ण कार्यकलापों को सूचना देने के लिए सम्बन्ध सम्पादन तथा पारदर्शिता तंत्र का प्रबंध करेंगे;
- हम संबंधित पक्षों एवं समाज के अधिकारों तथा हितों का संरक्षण करेंगे।

2.5 Implementation of Swachhta Hi Seva Programmes

NHIDCL has actively taken up many activities at its Headquarter, Regional Office as well as Project Management Units across the country to create awareness about need for neat and clean India.

Under the campaign, NHIDCL, HQ in association with New Delhi Municipal Council, New Delhi organised “Swachhata-Hi-Seva” campaign on 2nd October 2019 starting from Valmiki Basti, Mandir Marg, New Delhi, after taking the requisite swachhata pledge at the spot where Mahatma Gandhi Ji had stayed for about a period of one year. NHIDCL also distributed the bags made of jute to the public, emphasising need for use of bags other than the single-use plastic bags, which had very adverse impact on the health & hygiene.



MD, NHIDCL leading Shramdaan Drive at Mandir Marg, New Delhi on conclusion of Swachhata Hi Seva campaign- 02nd October 2019.



Distribution of Jute bags to the citizens by team NHIDCL led by the MD, to discourage use of plastic bags.



Swachhata and Shramdaan Drive rally led by Director (A&F) NHIDCL at Imphal (Manipur) on 02nd October 2020.

2.6 International Yoga Day, 2019

The Govt. of India organized International Yoga day on 21st June 2019 as “Festival of Yoga & Well Being”

NHIDCL participated in the festival with full enthusiasam by organizing a number of events at the Head Quarter and in the field offices. A talk on “Healthy Lifestyle and Yoga” followed by a practical yoga session was organized on the occasion at NHIDCL, HQ. In addition quiz competition and article writing competition were alos organsied. The Winners were awarded cash prizes.



Practical Yoga session at Corporate Office of NHIDCL on 21.06.2019.

2.7 Implementation of Official Language Policy of Government of India in NHIDCL

The National Highway and Infrastructure Development Corporation Limited (NHIDCL) has a Hindi unit to ensure compliance and implementation of the Official Language Policy of the Government of India, which currently has a Deputy Manager (Official Language), a Junior Manager (Official Language) and other support staff.

In NHIDCL, all the documents like general orders, circulars etc. under section 3 (3) of Official Language Act 1963 are issued in bilingual form and all letters received in Hindi, complying with Official Language Rule 5, are replied and sent in Hindi only. Acknowledgements are sent in Hindi for letters which are not required to be answered. Similarly, in respect of all the letters received in English from the 'A' and 'B' areas, as far as possible are answered in Hindi and the letters which are not required to be answered, acknowledgements are sent in Hindi.

In NHIDCL, the percentage of original correspondence from 'B' area during the year has been 100% and in 'C' area it has been consistently more than the prescribed target of 65%. The percentage of original correspondence from 'A' area is also near about 90 per-cent and continuous efforts are being made to take it to 100 per-cent. During the year, the percentage of notes recorded in Hindi on files / documents in NHIDCL has been more than 50% and efforts are on to take it to the prescribed target of 75%.

In order to enhance the Hindi knowledge and communication skills of the officials in NHIDCL, a Hindi workshop is organized in the office every quarter of the year, in which senior Hindi officers and linguists having good knowledge of Hindi language are invited to impart lectures on various subjects related to the Official Language.

Every quarter of the year, a meeting of the Official Language Implementation Committee of NHIDCL is held, in which all the subjects related to the implementation of the official language are reviewed under the chairmanship of the head of the office i.e. Managing Director and the outline of the plans for the promotion of Hindi in the office is prepared. Along with this, the Deputy Manager (Official Language) and other senior officers from NHIDCL regularly participate in the quarterly meeting of the Official Language Implementation Committee of the Ministry of Road Transport and Highways and take necessary action to comply with the instructions received from the Ministry.

At the entrance of Corporate Office of NHIDCL, an administrative term in bilingual (Hindi- English) form and a noble thought are displayed daily on a digital board. Apart from this, Hindi related quotations of eminent scholars and eminent persons are also displayed in the office premises. For the purpose of enriching the Hindi knowledge of the officials, a sum of ₹ 55,000 / - was allocated for purchase of Hindi books for the Hindi library of Corporate Office of NHIDCL during the year. Five weekly / monthly Hindi magazines were also subscribed for delivery in the office from April 2019 onwards, including established magazines like 'Hans', 'Kadambini' and 'Vigyan Pragati'. Most of the officials as well as visitors to the Corporate office took good advantage of this material.

To implement the Official Language Policy of the Central Government and to create a conducive environment for working in Hindi, a Hindi Fortnight was organized at Corporate Office of NHIDCL from 02 September 2019 to 16 September 2019. During this festival of Official Language, various Hindi Competitions were organized. The winners of the competitions were awarded first, second, third and two consolation prizes worth ₹ 5,000, ₹ 3,000, ₹ 2,000 and ₹ 1,000 (each) respectively. The office also provided a lump-sum incentive amount to three employees, who discharged their official work in Hindi during the year. Along with this, a picture-puzzle (chitra-paheli) competition was organized for the Field Offices this year through e-mail / whatsapp on 09 September 2019 in which 54 participants took part. During the fortnight, all the Field Offices also organized various Hindi competitions at their level. Necessary guidelines regarding implementation of Official Language are sent from time to time by Corporate Office of NHIDCL to all Field Offices and their doubts, if any, regarding implementation of Official Language are also addressed adequately.

By uploading Unicode in all 150 computers and 41 laptops of NHIDCL headquarter, they have been enabled for typing in Hindi. NHIDCL's website is mostly bilingual and with a view to improve the ability of expression of

officials, NHIDCL is going to publish a bilingual in-house magazine 'Sugampath' with more than 80 per cent of its contents in Hindi.

National Highways and Infrastructure Development Corporation Limited is fully committed to comply with the Official Language Policy of the Central Government and is fully engaged in the promotion of Official Language in the office work.



कार्यालय में लगी हिंदी संबंधी सूक्तियां



हिंदी पखवाड़े 2019 के दौरान आयोजित हिंदी प्रतियोगिता

In January 2020, World Hindi Day was also organized on a large scale at Corporate office of NHIDCL as well as at some of the Field Offices, in which several Hindi competitions were organized.

Constitution Day Celebrations

Managing Director, NHIDCL administered the constitution day pledge on 26 November 2019 as part of the year long celebrations with special focus on Citizen duties including fundamental duties



MD, NHIDCL administering Constitution Day pledge on 26th November 2019

3. MAJOR IT INITIATIVES FOR PROJECT IMPLEMENTATION AND MANAGEMENT

During the year, NHIDCL has fully operationalised following portals for use of technology to improve Governance in Road sector.

3.1 INAMPro+

Ministry of Road Transport and Highways developed a web portal named INAM-Pro as the Platform for Infrastructure and Material Providers. The Portal was formally launched on 10.03.2015.

Initially, INAM-Pro included only the cement sellers and buyers. Thirty Seven Cement Companies with 151 plants located all over India registered on the portal. This made comparison of prices, availability of materials, etc. quite convenient for the prospective buyers i.e. Government Contractor. It reduced the time & effort in preparation of proposals and bid submissions, etc. INAM-Pro has since increased efficiency in procurement of construction materials, as one can place orders, obtain price quotes and track them in swift manner. The publicly visible prices have promoted transparency and enhanced ease of doing business. These companies have committed supply of 27 million metric tonnes of Cement at a price restricted by predefined ceiling values. INAM-Pro has already been used by more than 1,000 Construction agencies in a short span of 3 year

Ever since its inception, INAM-Pro has been quite successful in

- a) Preventing mismatch of demand and supply.
- b) Reduction of project execution delays by just in time supply.
- c) Mitigating Cost Overruns due to Price Hedging through ceiling price mechanism. Maximum Increment of 10% permitted YoY basis.
- d) avoiding delay in supply by having Online Payment mechanism.
- e) promoting Transparency in the market due to publicly visible Prices.

The portal was recently upgraded as INAM-Pro+ to include the A to Z of construction materials, equipments/machinery and services which would include Purchase/Hiring/Lease of new/used products and services in following domains:

- a) Construction Materials, viz. Cement, Steel, Bitumen, Stone Aggregates, Concrete, Bricks, Wood, Sanitary Items, Paint, etc.
- b) Infrastructure Machinery, viz. HMP, Paver Finisher, Backhoe Loaders, etc.
- c) Intelligent Transport System Equipment, viz. VMS, CCTV, ECB, Boom Barriers, etc.
- d) Road Furniture, viz. Road Signage, Road Studs, etc.
- e) Haulage Vehicles, viz. Tippers, Backhoe Loaders, Cranes.
- f) Road Safety and Protection Works, viz. Crash Barriers, Hazard markers, Delineators, etc.
- g) Services, viz. Road Marking, Ambulance, Route Patrolling, Tree plantation/Transplantation, etc.

The number of products relating to newly added categories like Steel, Intelligent Transport System, Road Safety, Infrastructure Equipment, etc is getting uploaded on the portal since then. About 350 new Buyers and 300 new Sellers have registered so far after this upgrade. The portal allows stakeholders to seek operational guidance, give their feedback and submit suggestions through Toll Free No. 1800 1207277 (10.00 A.M. to 6.00 P.M, Monday to Friday) or www.inampro.nic

INAM-Pro has been recognized and listed in Book-on-Innovations "New Beginning" released by Hon'ble PM on the Civil Services Day. The portal has also been awarded "Gold Award for Govt. Re-engineering" by DARPG on National e-Governance Conference held on 27 February, 2018 at Hyderabad.

3.2 INFRACON

India is a developing country, making constant strides to achieve greater GDP growth and the same is prominently contributed & complimented through development of infrastructure. In order to do so, the INFRACON platform has been developed by NHIDCL, the Public Sector Unit under Ministry of Road Transport & Highways to expedite such efforts by ensuring easy & transparent availability of quality Technical Professionals & Firms in execution of infrastructure projects.

The Ministry of Road Transport & Highways, Government of India, is embarking on an ambitious program to attain a target of 40 Km per day for developing National Highways and Expressways across the country. While doing so, the services of key professionals and consultants are utilized for project preparation and project supervision activities. Such activities include the preparation of Detailed Project Reports, obtaining Statutory Clearances, completing the acquisition of land required for the project and qualitative supervision.

All these activities are primarily outsourced to external consultancy firms and consultants. These consultants are primarily Highway Engineers, Bridge Engineers, Safety Engineers, and Quantity Surveyor, etc. Their selection is done on a qualitative basis following established international practices wherein 80% weightage is given to technical expertise and 20% to financial capability of the bidding firm. The technical capability of these firms and consultants is assessed based on their past experience and academic qualifications and making such assessment manually leaves a good element of subjectivity.

To overcome such inherent unwanted loopholes, INFRACON, a web based National Portal was designed to allow Consultancy Firms and Key Personnel to upload their credentials and CVs online and in a manner and form which enables automatic evaluation of their technical proposals. It also allows the clients taking up infrastructure development to put out & publish the RFPs online & also receive the proposals online.

The portal has also opened-up a huge window of opportunity for all those who have the required skills, but are not recognized / noticed by the industry. Somebody may be an experienced residing civil engineer in Port Blair, but nobody would have known him without this portal which has provided an opportunity to that person now to put his information in public domain and get noticed.

INFRACON was initially launched as Database for Consultants & Key Personnel for participating in the Bidding process and so far 234 Users of various government bodies i.e. MoRTH, NHAI, NHIDCL, IAHE, BRO, State PWDs, Local Bodies have adopted INFRACON. It has now been upgraded as Evaluator for procurement of DPR/Supervision Consultants thereby enhancing transparency in the bidding system by removing subjectivity/ discretion during evaluation. More than 2,700 Tenders have been bidden on the portal and 1,500 Consultancy Firms & 20,000 Key Professionals have registered on the portal to bid for them. The project has also been quite helpful in re-employment/deployment of the experts for execution of highway projects. Post-awards feature have been incorporated for better assignment of engineers country-wide in Government project. Post award details depicting the duration of the project & designation of the Key Professional have been uploaded for 450 Projects so far.

INFRACON has been able to bring transparency and enhance accountability in the process of selection of consultants in the roads and highways sector. The ultimate objective to have an unerring selection of consultants leading to better quality project reports and timely execution of project works stands fulfilled, thereby saving large amounts of public money and time.

3.3 ePACE

NHIDCL has made a commendable effort by developing ePACE, a web based system designed to go beyond "Traditional Project Management" tools which allow role-based access to its users. Such users are government entities like Ministry of Road Transport & Highways, National Highways & Infrastructure Development Corporation Limited, etc. whose roles have been laid out through a "Data Capture Hierarchy". The Data Capture Hierarchy allows entry of infrastructure project static information at the top level while the project execution details are entered at the bottom level. The static data entry relates to capture of basic, technical, financial, and approval details of that particular project. Once this information is entered, the system generates a sanction letter thereby helping in automating the business workflow. Depending upon

whether the work is in pre-project stage or post-project stage, the salient information pertaining to the bid process is also captured. The capturing of the bid process is so designed that it transcends all stages of bid stage management starting from the issuance of tender notice to the evaluation of technical & financial bids and ultimately leading to the issuance of the letter of award. The system also provides for automated generation of the letter of award once the entire information related to the tender is entered.

After the project reaches the contract stage, the salient quantifiable information pertaining to the contract is entered. In order to accurately estimate the physical progress of the project, all work components of the projects/items are entered at this stage. This is done so that it becomes a benchmark for estimating the physical progress of the work. The static entry (one time entry) is done at the highest level and the same then remains frozen during the life cycle of the project, unless and until revised. In order to ensure sanctity of the data, only the top management enters the static data. The remaining information is captured at the field level. This information is in the form of entry of physical and financial execution details among the portal also facilitates uploading of images and videos pertaining to the project progress.

A plethora of algorithms have been embedded into the system by means of which the aforementioned data is processed to obtain reports in various desired formats. Such reports not only track the award of works during a particular period but also bring out the completed lengths during that period. The exact physical progress is also obtainable and available in various reports.

The portal provides a Dashboard view for every project, and an integrated Dashboard for various programmes, schemes, states and agencies within the MoRTH. The portal has GIS/Google Maps integration by means of which individual projects can be located on the country map using exact location marker. This has been designed to provide a tool for proper planning of road projects and filling in gaps, wherever necessary. A search engine has also been created with multiple fields of queries to get reports in various customized formats as required by the various stakeholder

Further, all such reports have also been kept in public domain to facilitate a web-based user-friendly access to the salient features as well as the status of physical and financial progress of the various projects. This enables elimination of information asymmetry and helps in dissemination of correct information regarding various projects to the public representatives and to the citizens at large.

3.4 SAP

NHIDCL is striving for advancement in Information Technology in various aspects of highway development and management. The company designs, builds, operates, maintains and upgrades National Highways and Strategic Roads including interconnecting roads in parts of the country which share international boundaries with neighbouring countries. This makes the entity strategically important for the nation and integration of all its assets critical.

SAP, in order to integrate its complete project life cycle including post-construction maintenance and operations, NHIDCL decided to use SAP as its ERP (Enterprise Resource Planning) across all its offices and projects.

Complete project life cycle is now captured and managed on SAP platform. All design and approval documents are uploaded in SAP. This enables all authorised users to view these documents online, any time. All vendor details including their GST is captured. Similarly, all procurement as well as fixed asset register is maintained digitally. This enables smoother and more efficient accounting process. The project system progress online ensures that it could be monitored on real-time basis and also ensures correctness of payment, etc., even if it is made in parts. Reports which provide overall details of project status and health with respect to cost and budget is operational – all bills and payments are now tracked on real-time basis. Budgeting and expenses are now monitored and managed online on real-time basis. Complete employee life-cycle is also being managed on SAP.

There are over 800 registered users of the SAP system. Similarly, all vendor payments are now being done on SAP.

Section-II

4. ORDER BOOK & OVERVIEW OF WORKS DURING 2019-20

ORDER BOOK OF NHIDCL (as on 31.03.2020)

S. No	State	Total NH Length entrusted to NHIDCL	Civil work in progress	Tunnel DPR work	DPR other than BMP	DPR In principle NH	DPR Bharatmala
1	Andaman & Nicobar Island	331	295	0	2	136	0
2	Arunachal Pradesh	256	571	0	56 (SARDP)	228	57.82
3	Assam	527	416	0	269 (SARDP, JICA)	1253	1341
4	Himachal Pradesh	0	0	0	198	0	0
5	Jammu & Kashmir	309	46	72	236	84	0
6	Manipur	1078	108	0	673 (NH and Non NH)	0	879
7	Meghalaya	54	85	0	845 (SARDP and Non NH)	0	304
8	Mizoram	372	295	0	57	0	492
9	Nagaland	230	343	0	75 (SARDP)	84	333
10	Sikkim	142	88	0	459	0	0
11	Tripura	860	50	0	18	0	578
12	Uttarakhand	100	101	0	0	0	313
13	West Bengal	0	41	0	51 (SARDP)	9.5	0
	Grand Total	4258	2439	72	2938	1795	4297

OVERVIEW OF ONGOING WORKS OF NHIDCL (as on 31.03.2020)

Sr. No.	State	Total Ongoing Projects		
		No. of Projects	Length in Km	Total Project cost in ₹ Crore
1	Andaman & Nicobar	11	321	2083
2	Assam	21	460	9272
3	Arunachal Pradesh	32	712	9526
4	Jammu&Kashmir	6	65	10497
5	Manipur	12	250	4332
6	Meghalaya	2	85	860
7	Mizoram	12	413	7165
8	Sikkim	7	78	1566
9	Nagaland	23	459	7792
10	Tripura	9	203	2728
11	Uttarakhand	11	105	2828
12	West Bengal	3	28	805
	Total	149	3179	59454

PERFORMANCE DURING FINANCIAL YEAR 2019-20

Construction Target and Achievement: FY 2019-20			
Sl. No.	State	Construction Target (2019-20)	Total DBM Completed (in Km)
1	Andaman & Nicobar	65	64.93
2	Arunachal Pradesh	75	81.71
3	Assam	100	119.52
4	Jammu & Kashmir	35	22.62
5	Manipur	260	246.32
6	Nagaland	45	42.07
7	Sikkim	30	19.26
8	Uttarakhand	40	30.75
9	West Bengal	0.43	0.43
	Total	650	627.61*

*Shortage due to COVID-19 & Nationwide lockdown.

TARGET FOR THE FINANCIAL YEAR 2020-21

Work Target for Award (Scheme wise): FY 2020-21			
Sl. No.	Scheme/ Programme	Length in Km	Total Project Cost (in Crore) ₹
1	SARDP-NE	290.67	5126.18
2	NH(O)	186.87	7994.67
3	Bharat Mala Pariyojana	201.52	3650.60
4	EAP	217.14	7497.82
	Total	896.18	24269.3

Works Target for Award and Construction (State wise) FY 2020-21			
Sr. No.	State	Target 2020-21	
		Award (in Km)	Construction (in Km)
1	Andaman & Nicobar	-	80
2	Assam	62.77	195
3	Arunachal Pradesh	41.54	100
4	Jammu & Kashmir	79.66	60
5	Manipur	109.29	40
6	Meghalaya	95.473	30
7	Mizoram	24.13	70
8	Sikkim	155.51	20
9	Nagaland	86.91	80
10	Tripura	240.91	15
11	Uttarakhand	-	40
12	West Bengal	-	20
	Total	896.18	750

5.1 STATE-WISE OVERVIEW OF ALL CIVIL WORKS AS ON 31.03.2020:

CIVIL WORK

ANDAMAN & NICOBAR

Sl. No.	Name of Project	NH No.	Length (Km)	Sanctioned Cost/ TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/ Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
Bridge Work										
1	Construction of Major Bridge over Middle Strait Creek between Km. 106.590 to Km. 107.762	NH-4	1.9	262.97	170.4	03-01-2019	18-12-2017	8.96%	7.28%	03-01-2022
2	Construction of Major Bridge over Humphrey Strait Creek between Km.129.420 to Km. 130.600	NH-4	1.45	277.17	202.909	26-04-2017	15-02-2017	79.21%	76.47%	25-04-2020
(a)	Total		3.35	540.14	373.31					
Widening to 2-lane /4-lane										
3	2-Lane with hard shoulder, Rehabilitation and up-gradation of Beodnabad- Ferrargunj section of NH-223 from Km 12.0 to 45.0 (excluding Km 21.0 to 28.0) (Package-I)	NH-4	26	175.127	124.74	01-11-2017	01-03-2017	100.00%	100.00%	31-10-2018
4	2-Lane with hard shoulder, Rehabilitation and up-gradation of section from Km 242.0 to 298.0 of NH-223 (New NH-4). (Package-II)	NH-4	55.45	409.85	259	05-12-2017	31-03-2017	37.23%	36.50%	04-12-2019
5	Rehabilitation and up-gradation of section from Km 107.760 to Km 129.445, Km 130.600 to Km 138 & Km 155.00 to Km 181.0 (Package-III)	NH-4	54.712	391.01	298	04-09-2018	12-03-2018	13.75%	11.12%	03-09-2020
6	Rehabilitation and up-gradation of section from Km 206.00 to Km 242.00 (Nimbutala to Austin Creek) of NH-223 (New NH-4) (Package-IV)	NH-4	33.45	234.27	174	04-09-2018	27-03-2018	26.27%	23.35%	03-09-2020
(b)	Total		169.61	1210.26	855.74					
Rehabilitation										
7	Rehabilitation and Upgradation of Jarwa area of NH-223 (New NH-4) from Km 59.40 to Km 107.00 and Km 138.30 to Km 155.00	NH-4	64.3	59.56	44.38	09-04-2018	05-03-2018	90.33%	89.33%	09-04-2019

Sl. No.	Name of Project	NH No.	Length (Km)	Sanctioned Cost/ TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/ Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
8	Rehabilitation of Km 0.00 to Km 12.00 section in Andaman Trunk Road of NH-4 to Intermediate lane with hard shoulder in the Union Territory of Andaman & Nicobar Islands (Total Length 12.00 km) on EPC Mode (Package-V)	NH-5	12	32.54	22.6	02.04.2019	14-02-2019	50.99%	40.93%	01.04.2020
9	Rehabilitation of section from Km 45.00 to Km 59.20 of NH-4 to Intermediate lane with hard shoulder in the Union Territory of Andaman & Nicobar Islands (Total Length 14.10) on EPC Mode (Package-VI)	NH-6	14.1	59.08	37.67	02.04.2019	14-02-2019	19.49%	16.13%	01.04.2020
10	Rehabilitation of Km 181.00 to Km 206.00 section in Andaman Trunk Road of NH-4 to Intermediate lane with hard shoulder in the Union Territory of Andaman & Nicobar Islands (Total Length 25.00 km) on EPC Mode (Package-VII)	NH-4	25	71.93	53.96	01-01-2019	28-11-2018	85.12%	82.89%	01-01-2020
11	Rehabilitation of section from Km 298.00 to Km 330.662 (Karala to Kalipur) of NH-04 to Intermediate lane with hard shoulder in the Union Territory of Andaman & Nicobar Islands (Total Length 32.36 km) on EPC Mode (Package-VIII)	NH-5	32.36	109.33		Project awarded earlier is foreclosed. Bids reinvited - technical evaluation under progress. Revised AA&FS awaited from MoRTH.				
(c)	Total		147.76	332.44	158.61					
	Grand Total (Civil Work) (a+b+c+d)		320.72	2082.84	1387.66					

ARUNACHAL PRADESH

Sl. No.	Name of Project	NH (Old/ New)	Length (Km)	Sanctioned Cost/ TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/ Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
Widening to 2-lane /4-lane										
1	2 laning from Mahadevpur to Buri Dihing section of NH-52B	52B	25.135	136.6	107.16	30.5.2015	31-03-2015	100.00%	100.00%	30.05.2018
2	2 laning from Bordumsa-Namchik (Buri Dihing-Jairampur) road on NH52-B (New NH-215) from Km 0.15 km (starting Chainage near Buridihing Bridge) to km 22.380 (Total length =22.23km)	52B	22.23	189.91	143.21	23.10.2015	23-07-2015	100.00%	100.00%	22.10.2018
3	2 laning from Pasighat to Pangin section of NH-229 from km 0 to Km 28	229/13	26.58	299.66	235.08	27.05.2015	31-03-2015	100.00%	100.00%	25.05.2018
4	2 laning from Changlang Dist Boundary – Khonsa (42.844 km) section of NH-52B	52B	42.844	438.32	334.22	15.06.2016	01-03-2016	100.00%	100.00%	14.06.2019
5	2 laning of Singer river to Sizoh nala	513	23.38	238.46	179.82	15.01.2016	09-11-2015	100.00%	100.00%	19-01-2019
6	2 laning from Pasighat to Pangin section of NH-229 from km 41.3 to 58 (Existing Km 42 to km 59)	229/13	17.12	247.44	194.11	27.05.2015	27-03-2015	100.00%	99.95%	25-05-2018
7	2 laning from Km 40 to Km 58 of Changlang/Tirap District boundary to Changlang of NH-52B	52B/215	18.66	172.75	130.1	01.06.2015	31-03-2015	93.72%	91.34%	31.05.2018
8	2 laning from Longding to Kanubari of NH-52B	52B	47.21	522.87	394	02.06.2015	31-03-2015	92.69%	89.37%	01.09.2019
9	2 laning with paved shoulders from Pasighat to Bomjur section from km 583.450 to 595.00	52	22.15	244.82	163.61	24.02.2017	02-03-2016	100.00%	97.81%	23-02-2020

Sl. No.	Name of Project	NH (Old/New)	Length (Km)	Sanctioned Cost/TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
10	2 langing of Khupa - Hayuliang – Hawaii Road on EPC basis from design Km. 0.000 (Khupa) to Km. 17.000 [Existing Km 95.800 of (Khupa – Hayuliang Road) to Km 8.970 (Hayuliang – Hawaii Road)]	New NH-113	17	252.05	168.3	10.11.2017	23-03-2017	51.57%	49.52%	11-09-2020
11	2 langing of Hayuliang – Hawaii Road on EPC basis from design Km. 17.000 (Khupa) to Km. 34.000 [Existing Km 16.950 to Km 34.310 (Hayuliang – Hawaii Road)]	New NH-113	17	252.79	168.3	10.11.2017	23-03-2017	46.98%	45.66%	11-09-2020
12	2 langing of Hayuliang – Hawaii Road on EPC basis from Design Km. 34.000 to Km. 51.825 [Existing Km 26.625 to Km 45.050 (Hayuliang – Hawaii Road)]	New NH-113	17.825	263.31	177.3	10.11.2017	23-03-2017	52.12%	51.79%	11-09-2020
13	2 langing of Hayuliang– Hawaii bypass Road on EPC basis from design Km. 51.825 to Km. 63.131 Existing Km 45.050 of Hayuliang– Hawaii road to Hawaii Town	New NH-114	11.3	256.66	159.3	15.01.2018	23-03-2017	11.54%	10.16%	14.01.2021
14	Construction of 2-lane road from km. 0.00 (Existing km. 16.00 of Roing -Hunli Road) to Km. 74.00 (Ithun Bridge near existing km. 21.50 of Anini Road)	NH-313	74.86	1718.59	1058.24	05.03.2018	24-03-2017	38.40%	27.99%	04.03.2022
15	Construction of 2-lane road from existing km. 21.50 of Hunli-Anini road (Near Ithun Bridge) to Km. 37.500 (Pkg.-1)	New NH-313	16	322.15	245.79	21.12.2016	06-05-2016	65.32%	63.84%	20-12-2019
16	Construction of 2-lane road from existing km. 37.500 of Hunli-Anini road (Near Ithun Bridge) to Km. 53.50 (Pkg.-2)	New NH-313	16	259.52	198	07.10.2016	06-05-2016	100.00%	100.00%	06-10-2019

Sl. No.	Name of Project	NH (Old/New)	Length (Km)	Sanctioned Cost/TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
17	Construction of 2-lane Hunli-Anini road from km. 53.500 to km. 92.500 (Pkg.-3)	New NH-313	39	568.92	434.06	16.12.2016	12-09-2016	53.50%	47.60%	16-12-2019
18	Construction of 2-lane of Hunli-Anini road from km. 92.50 to Km. 106.20 (Pkg.-4)	New NH-313	13.7	191.300	145.8	19.01.2017	14-12-2016	57.62%	55.64%	18-01-2020
19	Construction of 2-lane of Hunli-Anini road from km. 106.20 to Km. 120.00 (Pkg.-5)	New NH-313	13.8	200.44	154.8	19.01.2017	14-12-2016	73.30%	68.09%	30-03-2020
20	Construction of 2-lane of Hunli-Anini road from km. 120.0 to Km. 130.30 (Pkg.-6)	New NH-314	10.3	145.17	105	15.06.2018	31-03-2018	66.50%	60.30%	14.06.2021
21	Construction of 2-lane road from km. 12.00 to Km. 33.00 of Akajan-Likabali- Bame road (Pkg.-1)	State Road	21	210.5	148	20.01.2016	02-11-2015	87.78%	84.94%	18.01.2019
22	Construction of 2-lane road from km. 33.00 to Km. 65.00 of Akajan-Likabali- Bame road (Pkg.-2)	State Road	32.81	263.4	197.16	11.09.2015	23-07-2015	44.51%	37.26%	09.09.2018
23	Construction of 2-lane road from Km. 65.00 to Km. 97.00 of Akajan-Likabali-Bame road (Pkg.-3)	State Road	26.118	374.73	220.17	21.03.2018	31-03-2017	53.80%	50.36%	19.03.2021
24	2-Laning of Joram – Koloriang Road (NH-713) from design Km. 20+000 to Km. 32+050 [Existing Km 20.000 to Km 35.150] (Pkg-1)	New NH-713	12.05	175.65	102.63	22.04.2019	24-03-2017	40.49%	32.47%	20.04.2022
25	2-Laning of Joram – Koloriang Road (NH-713) from design Km. 32+050 to Km. 44+000 [Existing Km 35.150 to Km 50.050] (Pkg-2)	New NH-713	11.95	176.22	103.48	22.04.2019	24-03-2017	41.57%	37.40%	20.04.2022

Sl. No.	Name of Project	NH (Old/New)	Length (Km)	Sanctioned Cost/TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
26	2-Laning of Joram – Koloriang Road (NH-713) from design Km. 44+000 to Km. 59+363 [Existing Km 50.000 to Km 70.000] (Pkg-3)	New NH-713	15.363	228.71	136	05.02.2018	24-03-2017	30.76%	29.30%	04.02.2021
27	2-Laning of Joram – Koloriang Road (NH-713) on EPC basis from design Km. 70.00 to Km 88.00 (Pkg.-4)	New NH-713	18	294.04	180	05.02.2018	24-03-2017	14.51%	12.31%	04.02.2021
28	2-Laning of Joram – Koloriang Road (NH-713) on EPC basis from design Km. 88.00 to Km 103.00 (Pkg.-5)	New NH-713	15	229.7	139	05.02.2018	24-03-2017	15.91%	13.76%	04.02.2021
29	2-Laning of Joram – Koloriang Road (NH-713) on EPC basis from design Km. 103.00 to Km 118.00 (Pkg.-6)	New NH-713	15	199.03	122.05	05.02.2018	24-03-2017	12.82%	11.22%	04.02.2021
30	2-Laning of Joram – Koloriang Road (NH-713) on EPC basis from design Km. 118.00 to Km 132.00 (Pkg.-7)	New NH-713	14.99	184.88	112.77	20.02.2018	24-03-2017	6.88%	5.50%	19.02.2021
31	2-Laning of Joram – Koloriang Road (NH-713) from design Km. 138+000 to Km. 154+036 [Existing Km 138.00 to Km 158.00] (Pkg.-8)	New NH-713	16.036	244.1	146.42	20.02.2018	24-03-2017	18.31%	17.98%	19.02.2021
32	Rehabilitation/ Restoration (one time Improvement) of Hunli Anini Road from km 0.00 to km 21.500	New NH-313	21.5	23.56	22.12	10.10.2019	22.02.2019	14.63%	10.38%	08.10.2020
a)	Total		711.91	9526.25	6526.00					

ASSAM

Sl. No.	Name of Project	NH (Old/ New)	Length (Km)	Sanctioned Cost/ TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/ Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
Widening to 2-lane /4-lane										
1	4 laning from Rangagara to Kaliabhor Tiniali from km 297.00 to km 315.315 of NH-37 on EPC basis.	37	18.315	289.99	196.24	23.10.2017	16-01-2017	17.07%	16.88%	21.04.2020
2	4 laning from Kaliabor Tinali to Dolabari section from Km 0.0 to Km 17.3 of NH 37-A including construction of new Brahmaputra bridge	37A	17.3	873.91	588.95	29.11.2014	31-10-2014	76.04%	75.47%	14.01.2019
3	4 - lane highway connecting km 17.3 of NH 37A and km 182 of NH 52 between Dolabari and Jamuguri on EPC basis	37A & 52	18.81	1050	744.1	01.09.2017	29-03-2017	41.77%	39.22%	29.02.2020
4	4-Laning from Jamuguri to Biswanath Chariali from km 182 to km 208 of NH-52	52	26	520.01	303	19.12.2016	13-10-2016	29.97%	28.67%	19.06.2019
5	4-Laning from Biswanath Chariali to Gohpur from km 208 to km 265.50 of NH-52	52	57.5	1307.5	829	15.01.2016	30-03-2015	41.48%	40.06%	14.01.2019
6	4-Laning from Gohpur to Holongi section from km 264.10 of NH 52 to km 20.37 of NH 52A	52	10.08	259.79	168.39	11.12.2015	30-03-2015	64.28%	63.01%	10.12.2018
7	4-Laning of Numaligarh to Jorhat section from Km. 402.500 to Km. 453.000 (Design Km 403.200 to Km 454.240) except Dergaon bypass (with Toll Plaza)	37	39.72	814.56	454.89	23.05.2015	31-10-2014	45.69%	44.72%	22.05.2018
8	4-Laning of Jorhat to Jhanji section from Km. 453.00 to Km. 491.08	37	37.8	738.15	407.3	01.01.2018	09-11-2017	8.68%	7.69%	31.12.2020
9	4-Laning of Jhanji Jn to Demow section from Km. 491.050 to Km. 535.250 (Design Km 490.800 to Km 534.800) (with Toll Plaza)	37	44.075	801.54	463.49	20.01.2018	09-11-2017	17.02%	15.84%	19.01.2021
10	4-laning of NH-37 Section between Demow to End of Moran Bypass (From Km. 534.800 to Km. 561.700) on EPC Mode.	37	26.9	385.57	294.17	17.08.2016	14-01-2016	44.39%	43.54%	12.02.2019

Sl. No.	Name of Project	NH (Old/New)	Length (Km)	Sanctioned Cost/TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
11	4-laning of NH-37 Section between End of Moran Bypass to Bogibeel junction near Lapetketa (Km. 561.700-Km. 580.778) on EPC Mode.	37	19	330.3	223.5	06.07.2019	31.01.2019	18.64%	16.56%	05.12.2021
12	Construction of Dibrugarh By Pass/realignment of NH-37 from Bogibeel Junction at km. 581.700 to km. 597.147 on EPC basis in the state of Assam	37	15.5	351.31	96.9	02.11.2015	20-02-2015	95.15%	87.32%	31.10.2018
13	4 laning of Balachera-Harangjao section of NH-54 (ext.) from km 275.00 to km 244.00 in the state of Assam under east west corridor project.	54 Ext.	25.25	818.4	519.3	26.12.2017	31-10-2017	13.79%	11.89%	24.06.2020
14	2-laning with paved shoulders from km 6.25 to 10.40 of Silchar Badarpur section	53/37	4.77	76.78	53.21	01.10.2015	23-03-2015	88.24%	86.16%	12.12.2017
15	One time improvement of Moran Town section of NH-37 from km 555.000 to km 558.500	37	3.5	14.52	13.5	19.08.2019	31-05-2019	46.93%	42.98%	15.02.2020
16	One time improvement of Digboi to Ledo Town section (via Powal and Margherita) of NH-38 from km 20.000 to km 53.000	38	33	30.84	26.92	16.09.2019	29.07.2019	99.40%	95.39%	14.03.2020
17	Improvement and Strenghtening of Road Section from Chand Khara to Kurti Bridge on Assam-Tripura Border in the state of Assam on EPC basis	208A	17.95	66.94	60.21	28.11.2016	04.10.2016	100.00%	99.50%	26.05.2017
18	4-Laning of NH-37 from Nagaon By-pass to Teliagaon (km 278.600 to km 288.600) in the state of Assam under SARDP-NE Phase-A on EPC mode-Package-1	37	10	97.99	87.11	Yet to be given	23.03.2020	-	-	-
19	4-Laning of NH-37 from Teliagaon to Rangagara (km 288.600 to km 297.000) in the state of Assam under SARDP-NE Phase-A on EPC mode - Package - 2	37	8.4	73.54	66.25	Yet to be given	20.03.2020	-	-	-

Sl. No.	Name of Project	NH (Old/New)	Length (Km)	Sanctioned Cost/ TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/ Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
20	4-laning of NH-37 passing through Dergaon town	2	11	150	112.5	Yet to be given	19.03.2020	-	-	-
21	4-laning of Hapachara - Tulungia section	102B	14.66	220	138.25	Yet to be given	26.03.2020	-	-	-
Total			459.53	9271.64	5750.28					
Rehabilitation work (Deposit work of NEC)										
1	Rehabilitation and up-gradation of Tura-Mankachar road from Mirjumala junction to Mankachar-Silchar Tinali (0/0 to 1/660km) to two lane carriageway in the State of Assam	NEW	1.66	5.68	4.71	15.09.2017	23.03.2017	100%	100.00%	22.03.2020
2	Rehabilitation and up-gradation of Doimukh-Harmuti road from Harmuti Junction (0/00 km) to Khula camp (14/370 km) and Doimukh (0/000 km) to Bagh Tinali (3/100 km) two lane carriageway in the State of Assam and Arunachal Pradesh	NEC	17.47	68.54	58.27	27.09.2017	17.03.2017	100.00%	93.95%	16.03.2020
3	Rehabilitation and up-gradation of Wokha-Merapani Road from Wokha Junction (0/000 km) To (26/000 km) in the State of Nagaland	NEC	26	65.33	51.61	01.09.2017	13.04.2017	79.89%	74.55%	12.10.2020
4	Rehabilitation and up-gradation of Wokha-Merapani Road from (26/000 km) To (48/000 km) in the State of Nagaland	NEC	22	60.64	47.91	01.09.2017	13.04.2017	52.93%	49.49%	12.10.2020
5	Rehabilitation and up-gradation of Wokha-Merapani Road from (48/000 km) To Merapani (60/585 km) in the State of Nagaland and Assam	NEC	12.585	65.19	51.5	01.09.2017	13.04.2017	51.28%	32.32%	12.10.2020
Total		79.72	265.38	214.00						

JAMMU AND KASHMIR

Sl. No.	Name of Project	NH (Old/New)	Length (Km)	Sanctioned Cost/TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
Tunnel Work										
1	Work of construction, operation and maintenance of Z-Morh tunnel on DBFOT (Annuity basis)	1	6.50	2680.42	2680.42	01.05.2015	12.03.2013 After re-tender 19.12.2019	38%		The work was previously awarded by BRO in 2012 on BOT Annuity Basis. However, due to financial Crisis of Concessionaire, all work had been stopped since 20.07.2018. The foreclosure of the concession agreement is under process. The bids have been re-invited on 24.06.2019 wherein 4 bids have been received. LOA has been issued to M/s APCO Infratech Pvt. Ltd on 19.12.2019. Request for AA&FS letter sent to ministry on 02.12.2019. Contract Agreement has been signed on 17.01.2020.
2	Construction, Operation and Maintenance of 2-lane bi-directional Zojila tunnel with parallel escape (egress) tunnel excluding approaches on Srinagar-Leh section connecting NH-1A at Km 95.00 and at Km 118.00	1A	14.31	6808.69	-	-	-	-		The work of construction of Zojila Tunnel was awarded to M/s IL&FS Transportation networks Limited on 19.01.2018 on EPC mode at a Contract Price of Rs 4899.42 crore. The Contract Agreement was signed on 24.01.2018. The work on site commenced on 19.05.2018. However, due to financial constraints of the contractor, the construction work has been stopped at site since 15.09.2018. Subsequently, the Contract Agreement has been terminated on 15.01.2019. The PIB Memorandum for appraisal of the Revised Estimate for the project (cost updated to April 2019) has been circulated on 04.09.2019.

Sl. No.	Name of Project	NH (Old/New)	Length (Km)	Sanctioned Cost/ TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/ Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
3	Construction of Bi-directional tunnel at Km 83 between (Khellani- Kishtwar) section	244	1	91.29	76.49	08.06.2020	07.02.2020	-	08.06.2022	As per further directions of the Ministry, Draft CCEA note has been submitted to MoRTH on 08.11.2019
(a) Total			21.81	9580.40	2756.91					
Widening to 2-lane /4-lane										
4	Up-gradation to 4-lane with Paved Shoulder of Jammu-Akhnoor road section of NH-144A from Canal head (Km 0.800) to Ganesh Vihar (Km 6.000)	144-A	5.20	402.46	272.77	07.08.2018	15.03.2018	33.03%	32%	04.02.2021
5	Up-gradation to 4-lane with Paved Shoulder of Jammu-Akhnoor road section of NH-144A from Ganesh Vihar (Km 6.000) to Khati Chowk (Km 26.350) of 20.350 Km length in the state of Jammu and Kashmir to be executed on EPC basis.	144-A	20.35	258	193.99	12.07.2019	02.03.2019	2.76%	2%	12.07.2021
6	Widening and up-gradation to 2 lane with paved shoulder configuration and geometric improvement from km 0.000 to km 16.990 (Phase-I) on Chenani – Sudhmahadev section of NH-244 in the State of Jammu & Kashmir on EPC Mode.	244	16.99	255.9	155.04	22.11.2018	27.03.2018	24.47%	23%	22.11.2020
(b) Total			42.54	916.36	621.80					
Rehabilitation										
7	Restoration of road by way of clearance of landslide, surface boulders side drain, culverts including construction of R/wall and B/walls and laying of WBM-I, WBM-II, WBM-III & Bituminous Carpeting on Sinthanpass-Anantnag –Khanabal road (Km 184.00 to Km 265.000)	244	81.00	16.49	12.47	07.03.2018	16.02.2018	100.00%	85.00%	31.08.2019
8	Restoration of Road by way of clearance of landslide, surface boulders side drain, culverts including construction of R/wall/ Scuppers and laying of WBM-II, WBM-III, & Pre- Mixed Surfacing/ Mixed seal Surfacing (PC) on Batote-Kishtwar-Chatroo- Sinthan top road NH-244 Km from Km 170.000 to Km 184.000	244	14.00	8.01	6.35	07.03.2018	01.03.2018	100.00%	75.00%	31.08.2020
(c) Total			95.00	24.50	18.82					
Grand Total (Civil Work)										
(a+b+c)			159.35	10521.26	3397.53					

MANIPUR

SL. No.	Name of Project	NH No. (Old/ New)	Length (Km)	Sanctioned Cost/TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
Bridge Work										
1	Construction of permanent steel bridge over Barak and Makru river	53	2	141	109	27-04-2017	02-12-2016	51.91%	45.29%	24-04-2020
(a)	Total		2.00	141.00	109.00					
Widening to 2-lane /4-lane										
2	2 laning of Tamenglong- Khonsang road	137	37.97	471	296.25	01.08.2019	08.03.2019	25.52%	23.44%	31-07-2022
3	4-Laning Imphal- Moreh from Km 330.000 to Km 350.000 (Contract Package I)	39	20	761.54	397	01.06.2020	05-09-2019	0.00%	0.00%	31.05.2023
4	Two Laning Imphal- Moreh from Km 350.000 to Km 395.680 (Contract Package II)	39	45.68	868.75	457.77	16-10-2018	01-06-2018	73.61%	71.39%	15-10-2021
5	Construction of 2-lane Moreh-Bypass	39	3	48	21.51	yet to be declared	27.03.2020	-	-	-
6	2-laning of Churachandpur Tuivai Section of NH-102B (Pkg- IA)	102B	13.75	206.88	92.71	yet to be declared	31.03.2020	-	-	-
7	2-laning of Churachandpur Tuivai Section of NH-102B (Pkg- IB)	102B	19.09	216.49	139.8	yet to be declared	31.03.2020	-	-	-
8	2-laning of Churachandpur Tuivai Section of NH-102B (Pkg- IIA)	102B	15.76	292.24	139.19	yet to be declared	31.03.2020	-	-	-
9	2-laning of Churachandpur Tuivai Section of NH-102B (Pkg- IVA)	102B	11.15	167.95	114.68	yet to be declared	31.03.2020	-	-	-
10	2-laning of NH-102C from Pallel-Chandel	102C	18	108	71.01	yet to be declared	27.03.2020	-	-	-
11	2-laning from Yaingangpokpi to Finch Corner (Pkg- I)	150	16.9	232.99	124.81	yet to be declared	28.03.2020	-	-	-
12	2-laning from Yaingangpokpi to Finch Corner (Pkg- II)	150	14.07	365.33	135.63	yet to be declared	28.03.2020	-	-	-
(b)	Total		215.37	3739.17	1990.36					
Rehabilitation										
13	Short term routine maintenance and improvement of Imphal-Jiribam road from Km 3.00 to Km 75.00 on percentage rate basis	53	83.00	51.67	46.76	01-04-2017	26-04-2017	100.00%	99.98%	30-06-2018
14	Short term routine maintenance and improvement of Imphal-Jiribam road from Km 75.00 to Km 145.00 on percentage rate basis	53		43.05	38.44	10-03-2017	17-04-2017	100.00%	98.29%	11-03-2018
15	Short term routine maintenance and improvement of Imphal-Jiribam road from Km 145.00 to Km 220.00 on percentage rate basis	53		66.86	60.36	01-04-2017	08-05-2017	100.00%	99.33%	30-06-2018
16	Restoration/Reconstruction of Ukhrul-Toloi-Tadubi road section from Km 0.00 to Km 28.00	102A	28.00	3.78	2.98	27-10-2016	26-10-2016	100.00%	100.00%	26-01-2018
17	Restoration/Reconstruction of Ukhrul-Toloi-Tadubi road section from Km 28.00 to Km 50.00	102A	28.00	14.91	11.12	07-11-2016	26-10-2016	100.00%	99.91%	06-02-2018
18	Restoration/ Reconstruction of Ukhrul-Toloi-Tadubi road section from Km 50.00 to Km 70.00	102A	22.00	11.40	11.35	11-01-2016	26-10-2016	100.00%	99.91%	31-01-2018
19	Restoration/Reconstruction of Ukhrul-Toloi-Tadubi road section from Km 70.00 to Km 90.00	102A	20.00	15.64	13.07	24-05-2017	29-03-2017	100.00%	100.00%	23-05-2018
20	Restoration/Reconstruction of Ukhrul-Toloi-Tadubi road section from Km 90.00 to Km 115.00	102A	20.00	15.37	12.91	24-05-2017	29-03-2017	100.00%	99.92%	23-05-2018
21	Rehabilitation/Strengthening of existing road Churachandpur- Singhat-Sinzawl-Tuivai sector from Km 0.00 to Km 34.500	102B	34.5	47.82	37.69	12-12-2017	28-11-2017	92.00%	90.00%	23-09-2019
22	Rehabilitation/Strengthening of existing road Churachandpur- Singhat-Sinzawl-Tuivai sector from Km 34.00 to Km 103.1	102B	68.6	69.31	54.08	01-08-2016	08-06-2016	100.00%	100.00%	01-08-2019
23	Rehabilitation/Strengthening of existing road Churachandpur- Singhat-Sinzawl-Tuivai sector from Km 103.1 to Km 161.48	102B	58.38	59.4	45.12	18-01-2018	04-01-2018	100.00%	100.00%	30-10-2019
24	Temporary restoration of Khongsang-Tamenglong on item rate basis	137	40	19.1	17.48	06-02-2017	30-01-2017	100.00%	96.62%	05-02-2018
(c)	Total		402.48	418.31	351.36					
	Grand Total (Civil Work) (a+b+c)		619.85	4298.48	2450.72					

MEGHALAYA

Name of Project	NH No. (Old/ New)	Length (Km)	Sanc- tioned Cost/TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/ Appointed Date	Date of Award	Cumu- lative Physical progress %	Cumu- lative Financial progress %	Target date of comple- tion as per contract
Widening to 2-lane /4-lane									
2- laning of Ranikor-Nonghyllam- Maheshkhola- Baghmara (from design Ch. 0.000 to Ch. 129.385) Package-I: Existing Ch. 0.000 to Ch.31.700	SH 04	33.25	306.28	217	30.09.2019	09.03.2019	14.12%	11.80%	30.03.2022
Widening to 2- lane with paved shoulder and Geometric improvement of Tura- Dalu road under JICA funding from Km 85+000 to Km 95+000 and Km 101+000 to km 145+000 of NH- 51	51	51.5	553.41	358.65	15.09.2018	05.12.2017	15.41%	14.15%	14.09.2021
Total		84.75	859.69	575.65					

MIZORAM

SL. No.	Name of Project	NH No. (Old/ New)	Length (Km)	Sanctioned Cost/TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/ Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
Widening to 2-lane /4-lane										
1	Widening and up-gradation to 2-lane with paved shoulder configuration and geo-metric improvements from km 8.00 to km 65.00 (Package-1) on Aizawl-Tuipang section of NH-02 (NH-54). - JICA funding	NH-54	57	960.1	699.3	24-01-2020	25.11.2019	0.88%	0.70%	25.07.2023
2	Widening and up-gradation to 2-lane with paved shoulder configuration and geo-metric improvements from km 65.00 to km 125.00 (Package-2) on Aizawl-Tuipang section of NH-02 (NH-54).	NH-54	53.263	957.34	469.23	23-12-2019	08.03.2019	1.70%	1.50%	25.06.2023
3	Widening and up-gradation to 2-lane with paved shoulder configuration and geo-metric improvements from km 125.00 to km 166.00 (Package-3) on Aizawl-Tuipang section of NH-02 (NH-54).	NH-54	41	760.8	464.38	25-10-2019	13.02.2019	2.45%	2.15%	24.10.2022
4	Widening and up-gradation to 2-lane with paved shoulder configuration and geo-metric improvements from km 166.00 to km 208.00 (Package-4) on Aizawl-Tuipang section of NH-02 (NH-54).	NH-54	42	787.504	471.35	25-10-2019	13.02.2019	5.00%	3.31%	24.10.2022
5	Widening and up-gradation to 2-lane with paved shoulder configuration and geo-metric improvements from km 208.00 to km 250.00 (Package-5) on Aizawl-Tuipang section of NH-02 (NH-54).	NH-54	35.3	690.2446	399.37	25-10-2019	13.02.2019	6.00%	3.50%	24.10.2022
6	Widening and up-gradation to 2-lane with paved shoulder configuration and geo-metric improvements from km 250.00 to km 298.00 (Package-6) on Aizawl-Tuipang section of NH-02 (NH-54).	NH-54	45	768.769	501.74	16-12-2019	08.03.2019	4.54%	4.31%	16.06.2023

SL. No.	Name of Project	NH No. (Old/ New)	Length (Km)	Sanctioned Cost/TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/ Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
7	Widening and up-gradation to 2-lane with paved shoulder configuration and geometric improvements from km 298.00 to km 339.00 (Package-7) on Aizawl-Tuipang section of NH-02 (NH-54).	NH-54	39	605.7638	497.71	-	yet to be awarded	-	-	-
8	Widening and up-gradation to 2-lane with paved shoulder configuration and geometric improvements from km 339.00 to km 380.00 (Package-8) on Aizawl-Tuipang section of NH-02 (NH-54).	NH-54	38.6	637.06812	487.85	16.03.2020	13.02.2019	0.75%	0.00%	16.09.2023
9	Construction of two lane with paved shoulder of Selling-Dulte section of NH-06 (Pkg-I)	6	13.51	206.88	134.91	Yet to be declared	31.03.2020	-	-	-
10	Construction of two lane with paved shoulder of Selling-Dulte section of NH-06 (Pkg-II)	6	13.89	216.49	138.75	Yet to be declared	31.03.2020	-	-	-
11	Construction of two lane with paved shoulder of Selling-Dulte section of NH-06 (Pkg-III)	6	17.64	292.24	197.38	Yet to be declared	31.03.2020	-	-	-
12	Construction of two lane with paved shoulder of Selling-Dulte section of NH-06 (Pkg-IV)	6	17.16	281.78	185.49	Yet to be declared	31.03.2020	-	-	-
(a)	Total		413.36	7164.98	4647.46					

NAGALAND

SL. No.	Name of Project	NH No. (Old/ New)	Length (Km)	Sanctioned Cost/TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/ Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
Widening to 2-lane /4-lane										
1	4 Laning of Dimapur Kohima Road from Design Km 123.840 to Km 138.775 in the state of Nagaland under SARDP-NE on EPC basis (Package - I).	39/29	14.94	489.01	387.00	16th Sept, 2016	12-05-2016	67.23%	61.57%	16.09.2019
2	4 Laning of Dimapur Kohima Road from Design Km 138.775 to Km 152.490 in the state of Nagaland under SARDP-NE on EPC basis (Package - II).	39/29	13.72	519.72	339.55	03rd Aug, 2016	12-05-2016	77.85%	72.87%	03.08.2019
3	4 Laning of Dimapur Kohima Road from Design Km 152.490 to Km 166.700 in the state of Nagaland under SARDP-NE on EPC basis (Package - III).	39/29	14.21	562.98	340.00	08th Aug, 2016	22-04-2016	63.21%	57.06%	08.08.2019
4	Construction of Four/Six laning from Km 132.375 to Km 153.058 (Total New Alignment length of 20.683 Km) of Daboka Dimapur Section (Dimapur Bypass) of NH-36 & 39 in the State of Nagaland on EPC basis.	Connecting NH-39 & NH-36	20.68	645.02	387.00	05th Sept, 2017	12-04-2017	47.80%	45.52%	04.09.2019
5	(ii) Construction of Dimapur Bypass (Assam Portion) of 4/6 lane pavement on EPC basis from existing Km 159.400 of NH-36 to existing Km 102.500 of NH-39 and upto end point of Assam portion [Design Km 118.050 to design Km 132.375] (length 14.325 Km)	Connecting NH-39 & NH-36	14.33	500.09	394.39	26th Nov, 2019	19-03-2018	3.30%	0.00%	25.11.2019
6	Chakabama-Zunheboto (C-Z) road Km 0-25	-	25.00	339.57	233.35	03.07.2019	23.03.2018	18.77%	16.43%	01.07.2022
7	Chakabama-Zunheboto (C-Z) road Km 25-50	702A	25.00	239.30	174.70	20.05.2019	23.03.2018	16.80%	11.15%	19.05.2022
8	Chakabama-Zunheboto (C-Z) road Km 50-75	702A	25.00	285.68	194.10	05.09.2019	23.03.2018	12.73%	10.17%	04.09.2022
9	Chakabama-Zunheboto (C-Z) road Km 75-95	702A	20.00	315.03	213.30	13.12.2018	28.03.2018	17.31%	11.45%	12.12.2021
10	Chakabama-Zunheboto (C-Z) road Km 95-115.534	702A	20.53	240.64	188.10	20.12.2018	28.03.2018	21.55%	18.81%	19.12.2021
11	Pfutsero- Phek (PP) road Km 0-20	-	20.00	237.72	136.73	08.11.2018	22.03.2018	46.30%	40.51%	07.05.2021
12	Pfutsero- Phek (PP) road Km 20-40	-	20.00	251.97	160.10	15.11.2018	22.03.2018	32.96%	28.89%	14.05.2021
13	Pfutsero- Phek (PP) road Km 40-62.558	-	22.56	282.98	192.60	15.11.2018	22.03.2018	29.90%	27.78%	14.05.2021

SL. No.	Name of Project	NH No. (Old/ New)	Length (Km)	Sanctioned Cost/TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/ Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
14	Merangkong-Tamlu-Mon (MTM) Km 0-20	-	20.00	215.12	143.65	19.11.2018	23.03.2018	38.39%	35.80%	18.11.2021
15	Merangkong-Tamlu-Mon (MTM) Road Km 20-40	-	20.00	215.79	161.99	03.12.2018	28.03.2018	19.15%	17.46%	02.12.2021
16	Merangkong-Tamlu-Mon (MTM) Road Km 40-59	-	19.00	272.89	187.00	24.10.2019	28.03.2018	4.40%	4.07%	22.11.2022
17	Merangkong-Tamlu-Mon (MTM) Road Km 63.800-86.835	-	23.04	323.98	237.79	18.11.2019	28.03.2018	3.13%	2.79%	16.11.2022
18	2-laning of Changtongya to Longleng Road of NH-702 (Pkg-I)	702	18.78	278.95	177.10	yet to be declared	02.03.2020	-	-	-
19	2-laning of Changtongya to Longleng Road of NH-702 (Pkg-II)	702	14.65	206.53	128.00	yet to be declared	11.03.2020	-	-	-
20	2 laning of Kohima - Jessami section (Pkg I)	29	21.72	320.97	193.79	yet to be declared	17.03.2020	-	-	-
21	2 laning of Kohima - Jessami section (Pkg II)	29	21.9	355.79	202.00	yet to be declared	18.03.2020	-	-	-
22	2 laning of Kohima - Jessami section (Pkg III)	29	22.7	361.53	206.26	yet to be declared	23.03.2020	-	-	-
23	2 laning of Kohima - Jessami section (Package IV)	29	21.5	330.78	205.26	yet to be declared	30.03.2020	-	-	-
(a)	Total		459.25	7792.04	5183.76					



Pfutsero- Phek (PP) road NAGALAND

SIKKIM

SL. No.	Name of Project	NH No.	Length (Km)	Sanctioned Cost/TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/ Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
Bridge Work										
1	Construction of 48m Bridge over Chuba Khola at Km 75+300 to Km 75+800 on NH-10	10	0.48	8.93	7.45	16.09.2019	21.05.2019	0.00%	0.00%	15.09.2021
(a)	Total		0.48	8.93	7.45					
Widening to 2-lane /4-lane										
2	Construction of Rangpo-Viaduct at Rangpo town Km 51.100 to 53.800 NH-10	10 (New)	1.80	133.49	55.79	20.02.2017	16-12-2016	33.00%	33.00%	20.02.2020
3	Construction / Upgrade existing road to 2 lane with paved shoulder from Km 0.000 to 16.000 Singtam - Tarku NH-510	510	16.00	375.8	163	05.10.2019	26.02.2019	11.60%	5.92%	05.05.2022
4	Construction / Upgrade existing road to 2 lane with paved shoulder from Km 16.000 to 32.500 Tarku - Ravongla NH-510	510	16.50	290.05	171.53	01.11.2017	31-03-2017	47.85%	38.18%	30.10.2020
5	Construction of Alternate Highway from Rhenock-Pakyong NH-717A	717A	27.00	447.37	318.42	01.11.2017	31-03-2017	64.80%	63.24%	31.10.2020
6	Constuction/Upgradation of existing highway to 2 lane with paved shoulder from Km 00.00 to Km 16.1670 NH - 17A. (Ranipool-Pakyong) Airport Road	717A	16.17	275.26	184	10.10.2018	28-03-2018	7.72%	0.00%	08.11.2021
(b)	Total		77.47	1521.97	892.74					
Tunnel Work										
7	Construction of Chisopani Traffic Tunnel of length 250 m from design Chainage Km 67.150 to Km 67.400 on NH-10 in East Dist.	NH-10	0.42	35.69	29.00	10.09.2019	05.03.2019	4.60%	3.50%	09.09.2021
(c)	Total		0.42	35.69	29.00					
Rehabilitation										
8	Improvement & Rehabilitation of existing Indira Bye Pass road from Km 0.000 to km 10.117 on NH-10 in the State of Sikkim on Item Rate Basis	NH-10	10.117	33.24	17.57	04.05.2018	28.03.2018	100.00%	100.00%	03.05.2019
9	Special Protection work on Rehabilitation and Restoration of sinking/sliding zone on NH10 (Rangpo-Ranipool section)	NH-10	1.25	33.84	33.84	yet to be declared	28.02.2020	-	-	-
(d)	Total		11.37	67.08	51.41					

Maintenance										
1	Special Repair work between Ranipool to Zero point from km 80.00 to km 93.00 of NH-10 in the State of Sikkim on Item Rate Basis	NH-10	12	33.24	7.22	04.05.2018	28.03.2018	100.00%	100.00%	03.05.2019
2	Improvement & Rehabilitation of Kapur mode at Km 70.00 of NH-10 in the State of Sikkim.	NH-10	0.1	33.24	2.60	07.05.2018	28.03.2018	24.00%	22.00%	06.05.2019
3	Estimate for periodical renewal for Rangpo-Gangtok section for km 52+000 to 80+000 of NH-10 including raising in 200m length in sinking area in km 80, in the state of Sikkim.	NH-10	22	13.52	10.81	11.02.2019	07.12.2018	100.00%	98.00%	05.08.2019
(e)	Total		34.10	80.00	20.63					
	Grand Total (Civil Work) (a+b+c+d+e)		123.83	1713.67	1001.23					



NH 717A - Alternate highway from Rhenok - Pakyong, Sikkim

TRIPURA

SL. No.	Name of Project	NH No. (Old/ New)	Length (Km)	Sanctioned Cost/TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/ Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
Widening to 2-lane /4-lane										
1	2-laning with Paved shoulder of Agartala- Udaipur Section of NH-44 from Km 6.800 to km 55.00	44 (New NH-08)	48.2	749.29	369.00	15.09.2015	31-10-2014	90.75%	88.39%	14.03.2018
2	2-laning with Paved shoulder of Udaipur- Sabroom Section of NH-44 from Km 55.00 to 128.712	45 (New NH-08)	73.712	815.05	497.89	31.10.2015	02-05-2014	100.00%	100.00%	30.04.2018
3	Widening of Tripura (Agartala) bypass to 2-lane standard	8	12.9	147.06	97.07	01.07.2020	20.03.2020	0.00%	0.00%	01.07.2022
4	2 lanning from Kailashahar to Kurti bridge Pkg-1	208A	11.8	154.51	84.90	yet to be declared	20.03.2020	-	-	-
5	2 lanning from Kailashahar to Kurti bridge Pkg-2	208A	13.45	178.43	88.90	yet to be declared	30.03.2020	-	-	-
6	2-laning of Khowai -Agartala section of NH-208A Pkg-1	108B/ 208A	12.8	165.54	86.47	yet to be declared	30.03.2020	-	-	-
7	2-laning of Khowai -Agartala section of NH-208A Pkg-2	108B/ 208A	12	141.48	72.79	yet to be declared	30.03.2020	-	-	-
8	2-laning from Manu-Simlung (Pkg I)	108	16	247.76	166.94	yet to be declared	30.03.2020	-	-	-
(a)	Total		200.86	2599.12	1463.96					
Bridge Work										
9	Construction of Extra-dosed RCC Bridge including via-duct and approaches over river Feni at Sabroom on Indo-Bangladesh Border	44 (New NH-08)	1.888	128.69	82.57	27.10.2017	22.03.2017	60.62%	56.86%	26.04.2020
(b)	Total		1.89	128.69	82.57					
	Grand Total (Civil Work) (a+b)		202.75	2727.81	1546.53					

UTTARAKHAND

SL. No.	Name of Project	NH No. (Old/ New)	Length (Km)	Sanctioned Cost/TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/ Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
Widening to 2-lane /4-lane										
1	Rudraprayag to Josimath Package-I	NH-7	29.125	274.31	163.35	23-05-2018	26-03-2018	32.02%	29.29%	20-11-2020
2	Rudraprayag to Josimath Package-II	NH-7	28.8	403.36	258.26	24-05-2018	26-03-2018	48.66%	47.95%	21-11-2020
3	Rudraprayag to Josimath Package-III	NH-7	36.675	417.24	307.28	23-05-2018	26-03-2018	51.62%	50.75%	20-11-2020
(a)	Total		94.60	1094.91	728.89					
Tunnel Work										
4	Construction of 4.5 Km long Silkyara Tunnel between Km 25.40 to 50.25 Km	NH-134	4.859	1383.78	853.79	09-07-2018	31-05-2018	16.46%	15.99%	08-07-2022
(b)	Total		4.86	1383.78	853.79					
Rehabilitation										
5	Proposed Protection work at Bareti landslide zone km. 100.300 to km. 101.060	NH-34	0.76	40.89	28.00	04-01-2018	18-09-2017	98.87%	98.69%	04-01-2020
6	Proposed Protection work at Nalupani Landslide (Km. 123+080 to Km. 123+480, 123.665 to 123.740 & km. 123+770 to Km. 123+970)	NH-34	0.675	47.13	34.90	11-09-2017	16-06-2017	100.00%	100.00%	15-03-2019
7	Rehabilitation/ treatment of landslide location with slope protection work and drainage improvement at Nandprayag (Km 420.400), Maithana (km 423.500), Birahi (km 437.400) & Gulabkothi (Km 464.400) on NH-58 with proposed length of 200m, 350m, 100m & 125m respectively in Chamoli district in the state of Uttarakhand	NH-58	0.775	57.66	44.92	04-11-2016	06-04-2016	91.36%	90.35%	06-05-2018
8	Rehabilitation/ Treatment of Landslide location with slope protection and Drainage improvement at Helang (Km 468.200), Govindghat-II (Km 497.000) and Govindghat-III (km 500.000) on NH-58 (New NH 07) with proposed length of 275m, 150m & 150m respectively in Chamoli District in the state of Uttarakhand	NH-58	0.575	45.09	34.52	04-11-2016	06-04-2016	100.00%	100.00%	06-05-2018

SL. No.	Name of Project	NH No. (Old/ New)	Length (Km)	Sanctioned Cost/TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/ Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
9	Construction of Road and Slope Protection works at Patalganga Landslide from km. 458.900 to km. 459.475 of NH-07 under "Chardham Pariyojna" on EPC mode in the state of Uttarakhand.	NH-7	0.6	45.37	37.00	03.05.2019	10-12-2018	66.81%	66.00%	02.05.2020
10	Construction of Road and Slope Protection works at Gholteer Landslide from km. 379.100 to km. 380.275 of NH-07 under "Chardham Pariyojna" on EPC mode in the state of Uttarakhand.	NH-7	1.175	89.27	65.00	03.05.2019	10-12-2018	93.95%	93.88%	01.08.2020
11	Construction of valley side slope stabilization treatment including drainage, cross drainage work and pavement in Dharasu-Gangotri road from km. 123.080 to km 123.970 of NH-34 and stabilization of dumping zone.	NH-34	0.89	23.51	18.00	08.01.2020	22-11-2019	67.00%	50.00%	08.07.2022
(c)	Total		5.45	348.92	262.34					
	Grand Total (Civil Work) (a+b+c+d)		104.91	2827.61	1845.02					

WEST BENGAL

SL. No.	Name of Project	NH No. (Old/ New)	Length (Km)	Sanctioned Cost/TPC Rs. in crore	Awarded Cost Rs. in crore	Date of Start/ Appointed Date	Date of Award	Cumulative Physical progress %	Cumulative Financial progress %	Target date of completion as per contract
Widening to 2-lane /4-lane										
1	Constuction/Upgradation of existing highway to 2 lane with paved shoulder from Km 0.00 to Km 13.00 NH-717A Bagrakot-Kafer IV A.	717A	13	402.94	265	04.10.2019	01.03.2019	1.63%	0.00%	03.04.2022
2	Constuction/Upgradation of existing highway to 2 lane with paved shoulder from Km 26.10 to Km 40.00 NH-717A Bagrakot-Kafer IV D.	717A	13.9	242.97	177.99	11.06.2020	20.03.2020	0.00%	0.00%	11.06.2022
(a)	Total		26.90	645.91	442.99					
Bridge Work										
3	Construction of Mechi bridge across Indo-Nepal border on Asian Highway (AH -02).	2	1.5	158.65	103.78	01.02.2018	23.3.2017	82.58%	80.81%	31.01.2021
(b)	Total		1.50	158.65	103.78					
	Grand Total (Civil Work)		28.40	804.56	546.77					

5.2 STATE-WISE OVERVIEW OF ALL DETAILED PROJECT REPORTS (DPR) AS ON 31.03.2020

DPR WORKS

ANDAMAN & NICOBAR

SL. No.	Name of Pro ject	Name of Consultant	NH No.	Length (Km)	Inception Report		Alignment Approval Status	Feasibility Report		Draft DPR		Final DPR		Estimated Cost (in Cr.)
					Target Date	Actual Date		Target Date	Actual Date	Target Date	Actual Date	Target Date	Actual Date	
DPR														
1	Connection between Bamboo Flat	M/s VK S Infratech Mannagement	-	1.6	03.12.2018	26.12.2018	Alignment Finalised 09.04.2019	18.01.2019	14.06.2019	19.03.2019	-	18.05.2019	-	—
A	Total			1.6										0
Bharatmala														
B	Total			0										0
NH-In Principle														
1	Jetty-Hut-Bay-RK Pur-VK Pur	M/s S M Consultants		22	11.02.2019	12.03.2018	31.03.2018	27.04.2018	18.08.2018	26.06.2018	15.11.2018	31.07.2019	-	319
2	Havelock Jetty Rad- ha Nagar Beach		11	159										
3	Goving Nagar Junc- tion-Kalapathar		9	130										
4	Neill Jetty Island Sitapur		4	58										
5	Kalra Junction on NH-4 Ramnagar		20	290										
6	Diglipur Bazar on NH-4 Hatilevel		24.7	358.15										
7	Consultancy Ser- vices for Feasibility Study, Preparation of Detailed Project Report and providing pre-con- struction services for up gradation of “In-Principle” declared NH in the Car Nicobar Island	Almondz Global Infra-Consultant Limited in Association with A & A Consulting Engineer		45.75	22.04.2019	17.05.2019	-	-	-	-	-	-	-	—
C	Total			136.45										1314.15
	Grand Total (DPR) (A+B+C)			138.05										1314.15



Major Bridge over Humphrey Strait Creek, Andaman & Nicobar Islands

ARUNACHAL PRADESH

SL. No.	Name of Project	Name of Consultant	NH No. (Old/ New)	Length (Km)	Inception Report		Alignment Approval Status	Feasibility Report		Draft DPR		Final DPR		Estimated Cost	
					Target Date	Actual Date		Target Date	Actual Date	Target Date	Actual Date	Target Date	Actual Date		
DPR															
1	Construction of 2-lane road from Demwe to Brahmkund and Arrowa-Khupa-Ha-yuliang	M/s S M Consultants	New NH-113	56.17			NHIDCL has decided to Rehabilitate /Restore the existing road. The Consultant has submitted the estimate.								
A	Total			56.17										0	
Bharatmala															
B	Total			0.00											
NH-In Principle															
1	2 langing of Diyun to Yankang	M/s S M Consultants	State Road	57.82	—	—	Alignment finalised	-	-	31.01.2019	-	—	20 Feb'19		
2	Daporiho (Upper Subhansari) to Dollungmukh (lower Subhshari) Via Dumporijo Connecting NH-15 at Ananada Bagan	M/s Technocrats Advisory Services Private Limited	—	125.00	Stopped at Feasibility stage.								-	-	1812.5
3	2 langing of Changlang-Marghreita	M/s Technocrats Advisory Services Private Limited	—	44.00									-	-	638
4	Tezu-Chapakhawa Via Sunpura	M/s Technocrats Advisory Services Private Limited	—	59.00									-	-	855.5
C	Total			285.82										3306	
	Grand Total (DPR) (A+B+C)			341.99										3306.00	



Hunli Anini Package-II, NH-313-I, Arunachal Pradesh

ASSAM

Sl. No.	Name of Project	Name of Consultant	NH No. (Old/ New)	Length (Km)	Inception Report		Alignment Approval Status	Feasibility Report		Draft DPR		Final DPR		Estimated Cost	
					Target Date	Actual Date		Target Date	Actual Date	Target Date	Actual Date	Target Date	Actual Date		
DPR															
1	Re alignment and improvement to 2-lane with paved shoulders of NH-38 By passing Digboi, Powai, Margherita and Ledo towns in between km 20.00 to km 52.00	M/s KMC - PT JV / M/s Rodic Consultants	NH-38	29.36	EPC Contract has been terminated due to NGT case										392.21
2	Four lane bridge along with 4 lane connecting roads from Gohpur to Numaligarh section from km 264.10 of NH 52 to km 413.875 of NH 37 on BOT (Annuity) basis	M/s Louis Berger	52 & 37 (New link)	40.00			Alignment finalised	03.11.2016	Pending	03.03.2017	Pending	Pending	03.03.2017	3500	
3	Badarpurghat bridge over River Barak near Silchar on NH-44-Re-habilitation of existing bridge and construction of new bridge	M/s SA Infra	NH-44	4.00			Alignment changed as per Public Consultation meeting. DPR Consultant is directed to submit reports on new alignment	12.09.2015	Pending	12.01.2016	Pending	Pending	12.01.2016	200	
4	Srirampur- Dhubri	M/s C E Testing Pvt. Ltd	127B	55.70			—	—	—	—	—		State PWD, NH, Megh. -15.01.2018 NHIDCL-Up-dated DPR 20.11.2018	807.65	
A	Total			129.06										4899.86	

Sl. No.	Name of Project	Name of Consultant	NH No. (Old/ New)	Length (Km)	Inception Report		Alignment Approval Status	Feasibility Report		Draft DPR		Final DPR		Estimated Cost
					Target Date	Actual Date		Target Date	Actual Date	Target Date	Actual Date	Target Date	Actual Date	
Bharatmala														
1	Consultancy Services for Feasibility Study, Preparation of Detailed Project Report and providing pre-construction services for construction of new 2-lane Road Bridge across River Brahmaputra in Jogighopa in the State of Assam	M/s Rodic Consultants Pvt. Ltd. in JV with Monarch Surveyors And Engineering Consultants Pvt. Ltd		2.30	03.03.2019	06.03.2019	Alignment being finalised	—	—	—	—	—	—	—
2	Consultancy Services for Feasibility Study, Preparation of Detailed Project Report and providing pre-construction services for up gradation of new National Highways (Guwahati-Jorabat bypass) in the state of Assam	M/s C E Testing Pvt. Ltd		25.00	15.03.2019	22.03.2019	Alignment being finalised	—	—	—	—	—	—	—
3	Consultancy Services for preparation of Detailed Project Report for Development of Multimodal Logistics Park at Jogighopa and External Trunk Connectivity Infrastructure to the Multimodal Logistics Park site at Jogighopa'	M/s Voyants Solutions Pvt. Ltd. in JV with KPMG Advisory Services Pvt. Ltd.		-	25.10.2018	12.11.2018	Land Parcel being finalized	—	—	—	—	—	—	—

SL. No.	Name of Project	Name of Consultant	NH No. (Old/ New)	Length (Km)	Inception Report		Alignment Approval Status	Feasibility Report		Draft DPR		Final DPR		Estimated Cost
					Target Date	Actual Date		Target Date	Actual Date	Target Date	Actual Date	Target Date	Actual Date	
4	Kochigaon-Raimana-Jaigaon-Lankapara-Birpara	M/s Feedback Infra		123	02.12.2016	12.01.2017	—	02.05.2017	14.12.2017	02.07.2017	—	02.09.2017	—	1783.50
5	Sutarkandi -Karimganj			14			—				—		—	203.00
6	Churaibari-Agartala (Assam/Tripura)		NH-8	198			—				—		—	4950.00
7	Tulungia - Jogighopa	M/s CE Testing Company Pvt. Ltd	NH-117	18										261
8	Jogighopa - Gendera		NH-117	15										217.5
9	Gendera - Paikan		NH-117	15	17.06.18	10.07.18	10.10.18	17.08.18	28.03.19		17.11.19		17.01.19	217.5
10	Paikan- Dudhnoi		NH-117	14										203
11	Dudhnoi- Guwahati	M/s CE Testing Company Pvt. Ltd	NH-108	108										1566
12	Biswanath Chairali - Biswanath Ghat		NH-17	19										275.5
13	Kamar Gaon- Lahowal	M/s. Voyants Solutions Pvt. Ltd.	NH-37	16	19.05.18		10.10.018	27.07.18	18.12.18	27.10.18		27.12.18		232
14	Lahowal- Tinsukia		NH-37	38										551
15	Tinsukia- Makum		NH-37	10										145
16	Makum- Digboi		NH-37	25										362.5
17	Digboi- Margherita		NH-38	13										188.5
18	Kandulijan Gaon - Dimow Charali		NH-52	21										304.5
19	Dimow Charali- Sengajan		NH-52	8.2										118.9
20	Dibru Garh Ghat / Bogibil Bridge (South Bank)- Bogibil Bridge (North Bank)		NH-52B	8										116
21	Bogibil Bridge (North Bank)- Kandulijan Gaon		NH-52B	11										159.5
22	Kamar Gaon- Dibru Garh Ghat / Bogibil Bridge (South Bank)		NH-52B	15										217.5
23	Naltoli -Silghat		NH-52B	4										58
24	Jorhat - Neamati		NH-52B	10.4										150.8
25	Dimow Charali- Oriyamghat Road		NH-52	62										899
26	Oriyamghat Road- Oriyamghat		NH-29	6.7										97.15
27	Daboka-Manja	M/s Feedback Infra	NH-29	90	19.05.18	Approved	27.07.18	18.01.18	27.01.18			27.12.18		1305
28	Manja-Lahorijan		NH-29	38.8										562.6
29	Numaligarh- Khatkhathi		NH-29	99										1435.5
30	Panchgram-Silchar	M/s Transys Consulting Pvt. Ltd		23										333.5
31	Badarpur-Agartala			253										3668.5
32	Silchar- Vairengte	M/s. Transys Consulting Pvt. Ltd		49.9	01.08.2018	15.11.2018	Not yet submitted	30.09.2018	-	-	-			723.55
33	Jiribam- Silchar			55	01.08.2018	15.11.2018		30.09.2018	-	-	-			797.5
B	Total			1408.30										23524.50

NH-In Principle

SL. No.	Name of Project	Name of Consultant	NH No. (Old/New)	Length (Km)	Inception Report		Alignment Approval Status	Feasibility Report		Draft DPR		Final DPR		Estimated Cost
					Target Date	Actual Date		Target Date	Actual Date	Target Date	Actual Date	Target Date	Actual Date	
1	Narengi-Kuruwa-Dumunichawki (including from Changsari to Kuruwa)	M/S Wapcos J/V ITL		47.00	02.04.18	07.06.18	Pending							681.5
2	Indo-Bhutan border – Musalpur-Tihu Chowk-Tihu- Makhibaha- Sarthebari- Kalitakuchi			110.00										1595
3	Pathshala-Dubi-He-lona-Bongaon-Rampur-Sarthebari			45.00										652.5
4	Tihu-Sarthebari-Naga-on			50.00										725
5	Baihata-Gore-swar-Udaguri			50.00										725
6	Mangaldai-Bhutan-hang-Changrang			62.00										899
7	Dudhnoi-Matia-Mor-noi-Goalpara-Pan-charatna			103.00										1493.5
8	Haldyanganj-Mank-achar road			22.00										319
9	Agia-Medhipara-Lakh-ipur			32.00										464
10	Badarpurghat-Dulla-chua-Mantic Road via Anglabazar	M/S Global J/V Krishna		150.00	22.02.18	13.03.18	Approved	26.03.18	17.04.18	16.07.18		30.08.18		2175
11	Lowairpowa-Kunmum			27.00										391.5
12	Silchar-Hailakan-di-Maanachera-Ka-naibazar-Ramkrishna Nagar-Hasimganj			85.00										1232.5
13	Silchar- Kalain Road			30.00										435
14	Laluk Bihupuria-Narayanpur	M/s CE Testing Company Pvt. Ltd		25.00	19.02.18	22.03.18	02.07.18	04.05.18	16.11.18					362.5
15	Kamalabari-Garmur-Jeng-rai-Haldibari-Teke-liphuta			50.00										725
16	Gogamukh-Ghiama-Butikur-Telijan			57.00										826.5
17	Lahowal-Bordubi-Tinsukia			48.00										696
18	Sonari-Mahmo-ra-Moran			31.00										449.5
19	Moran-Naharkatia Road			56.00										812
20	Lahowal-Naharkatia Road			47.85										693.825
21	Duliajan Digboi Road			34.13										494.885
22	Digboi Pengeri Bordumsa Road			34.24										496.48
23	Margherita Pengeri Phiobar Doondoma Road			56.76										823.02
C	Total			1252.98										18168.21
	Grand Total (DPR) (A+B+C)			2790.34										46592.57

HIMACHAL PRADESH

SL. No.	Name of Project	Name of Consultant	NH No. (Old/ New)	Length (Km)	Inception Report		Alignment Approval Status	Feasibility Report		Draft DPR		Final DPR		Estimated Cost
					Target Date	Actual Date		Target Date	Actual Date	Target Date	Actual Date	Target Date	Actual Date	
DPR														
A	Total			0.00										0.00
Bharatmala														
B	Total			0.00										0.00
NH-In Principle														
1	Hathithan (NH-21)-Manikaran-Pulga	M/s Lion Engineering Consultants	21	42.938	10.12.2016	19.12.2016	In-principle Approved	08.05.2017	02.08.2017	09.07.2017	25.11.2017	16.08.2018	31.12.2018	648.97
2	Rohru-Jangla-Sungr-Taklesh-Sarahan-Jeori (NH-5)	M/s Lion Engineering Consultants	5	109.6	10.12.2016	19.12.2016	In-principle Approved	08.05.2017	11.09.2017	09.07.2017	25.11.2017	16.08.2018	31.12.2018	1688.9
3	Chandigarh-Karoran-Tanda-Prem-pura-Gariran-Paploha-Bar-Shilukurd-Jangesh-Kasuali-Dharpur (on NH-5)	M/s Lion Engineering Consultants	5	45.603	10.12.2016	19.12.2016	In-principle Approved	08.05.2017	11.09.2017	09.07.2017	25.11.2017	16.08.2018	31.12.2018	916.33
C	Total			198.14										3254.20
	Grand Total (DPR) (A+B+C)			198.14										3254.20

JAMMU AND KASHMIR

Sl. No.	Name of Project	Name of Consultant	NH No. (Old/ New)	Length (Km)	Inception Report		Alignment Approval Status	Feasibility Report		Draft DPR		Final DPR		Estimated Cost
					Target Date	Actual Date		Target Date	Actual Date	Target Date	Actual Date	Target Date	Actual Date	
DPR														
1	(i) Construction of Approach Roads with Avalanche Protection Works to West and East portal of the proposed Zojila Tunnel between (between Baltal and Minamarg) from km 82.00 to km 95.00 on Srinagar-Leh road (NH-1) and; (ii) For making the NH-1 from Z-Morh Tunnel to proposed Zojila Tunnel (approx. 20 km) all weather road	SMEC International Pvt Ltd in JV with SMEC(India) Pvt Ltd. in Association with Anand-jawala Technical Consultancy	1	20.00	10.06.2018	26.06.2018	Alignment has been finalised and approved on 10.10.2018	03.08.2018	22.08.2019	17.09.2018	30.08.2019	30.09.2018	-	
2	Upgradation to 2 lane with paved shoulder from (i) Km 44.50 to Km 142.00 of Chattroo Village & (ii) Km 235.00 (Vailoo Village) to Km 269.00 (Khanabal) of Khellani - Kishtwar - Chattroo - Khanabal Section of NH 244	M/s Rodic Consultantspvt. Ltd/JV Monarch Surveyors and Engineering Consultant pvt.Ltd	244	131.50	6.07.2019	15.10.2019	23.12.2019	06.09.2019	—	06.12.2019	-	-	-	-
3	Consultancy Services for Preparation of Detailed Project Report and providing Pre-Construction activities in respect of the following stretches on NH-244 (old NH-1B) in the state of Jammu & Kashmir. (i) Sudhmahadev-Daranga Tunnel of approx. length 4.5 Km and its approach road on Chenani - Sudhma-hadev – Goha road portion. (Tunnel Length - 8.07 km)	TPF Getinsa Euroestudios	244	12.500	—	20.04.2018	19.07.2018	—	01.02.2019	—	28.02.2019	—	—	—
	(ii) Vailoo Tunnel of approx length 10.00 Km under Sinthan Pass and its approach roads on Goha- Khellani-Khanabal road portion (Tunnel Length - 10.20 km)		244	38.000	06.04.2018	04.12.2018	16.04.2019	—	25.12.2019	06.10.2018	—	—	—	—
	(iii) Additional scope of work, preparation of DPR for Goha-Khellani section of NH-244 for a length of 30Km (Tunnel Length - 1.57 km)		244	30.000	—	01.11.2018	16.04.2019	—	20.03.2019	—	14.11.2019 DPR Completed	—	25.12.2019	—

SL. No.	Name of Project	Name of Consultant	NH No. (Old/New)	Length (Km)	Inception Report		Alignment Approval Status	Feasibility Report		Draft DPR		Final DPR		Estimated Cost
					Target Date	Actual Date		Target Date	Actual Date	Target Date	Actual Date	Target Date	Actual Date	
	Preparation of DPR for the road portion (sliding zone) between Drabshala and Thathri from Km 82.675 to Km 82.925 on NH-244- (Tunnel Length - 0.495 km)		244	1.269	—	14.12.2018	28.11.2018	—	28.02.2019	—	DPR ON 5.03.2019		13.08.2019	—
4	Consultancy Services for Preparation of Detailed Project Report and providing Pre-Construction activities for Construction of Highway Tunnel including approaches across Lachung La, Tanglang La and Shingo La in the Ladakh region (Tunnel Length - 14.5 km, 7.5 km, 5.00 km)		3	The work has been annulled.										
5	Consultancy Services for Feasibility Study, Preparation of Detailed Project Report and providing Pre-Construction Services for upgradation of existing 2-lane highway to 4 lane with paved shoulder configuration (NH-144A) from Km 26.350 (Khathi Chowk) to Km 30.097 (Hanuman Chowk) of Jammu - Akhnoor section	M/s Anandjiwala Infra Advisory	244	3.747	21.10.2019	21.10.2019	20.11.2019	-	-	-	-	-	-	-
A	Total			237.02										0.00
Bharatmala														
B	Total			0.00										0.00
NH-In Principle														
1	Up gradation of newly declared National Highway, Tharthri-Kahaljugasar-Kilhotran (70 km, District- Doda, J&K) to Makhani-Chachool (10 km, District- Chamba, Himachal Pradesh) to 2-lane with paved shoulder including Feasibility study cum DPR of Tunnel of approx. length 4 km near Kahaljugasar in the state of Jammu and Kashmir (Tunnel Length - 4.625 km)	M/s Almondz Global Infra Consultant Limited in JV with M/s Subterra Ingenieria S.L.		84	29.12.2018	09.02.2019	31.12.2018	14.03.2019	—	13.05.2019	—	—	—	—
2	i) 2 Laning of Mughal Road connecting Shopian with Bafliaz in Poonch District	M/s Rodic Consultants Pvt. Ltd./JV Monarch Surveyors and Engineering Consultant Pvt.Ltd		85	28.03.2019	28.03.2019	Alignment Report submitted on 26.09.2019	29.05.2019	—	29.08.2019	—	—	—	—
	ii) a) 2-lane with Paved Shoulder of NH configuration for Baramulla-Gulmarg Road			40	28.03.2019	30.04.2019	Alignment Report submitted on 10.10.2019	29.05.2019	—	29.08.2019	—	—	—	—
	b) 2 Lane Bypass from Donipawa to Ashajipora connecting NH-244 & NH-44			6.4	28.03.2019	30.04.2019	Alignment Report submitted on 13.05.2019	29.05.2019	Draft feasibility submitted on 30.09.2019	29.08.2019	16.01.2020	—	—	—
C	Total			215.40										0.00
	Grand Total (DPR) (A+B+C)			452.42										0.00

MANIPUR

Sl. No.	Name of Project	Name of Consultant	NH No. (Old/ New)	Length (Km)	Inception Report		Alignment Approval Status	Feasibility Report		Draft DPR		Final DPR		Estimated Cost
					Target Date	Actual Date		Target Date	Actual Date	Target Date	Actual Date			
DPR														
1	Ukhrul -Toloi-Tadubi	M/s CE Testing Pvt.Ltd.	102A	115	14.01.2016	05.01.2016	finalized	14.04.2016	Final Feasi- bility report recevied on 30.06.2016	31.07.2017	02.08.2016	15.09.2016	31.08.2016	1610
2	Two laning with paved shoulders from Maram-Peren -Dimapur	M/s CE Testing Pvt.Ltd.	129A	204	21.12.2018	15/01/2018	finalized	03.03.2018	13/10/2018	01.04.2018	26/03/2019	20/06/2018	—	1624
3	Two laning with paved shoulders from Jessami to Nagaland Border	M/s SM Consultant	202	12	—	—	Not finalized	-	Final Feasibility report on 29.07.2017	22.07.2018	-	-	-	168
A	Total			331										3402
Bharatmala														
1	Shangshak-Namp- isha	M/s CE Testing	102A	90	21.12.2018	15/01/2018	finalized	03.03.2018	27/10/2018	01.04.2018	11/03/2019	20/06/2018	—	1260
2	Imphal-Jiribam	M/s CE Testing	37	220	21.12.2018	15/01/2018	finalized	03.03.2018	11-03-2018	01.04.2018	18.05.2019	20/06/2018	—	3080
3	Churachand- pur-Sinnghat-Tuiavi	M/s CE Testing	102B	89	21.12.2018	15/01/2018	finalized	03.03.2018	12/10/2018	01.04.2018	03.05.2019	20/06/2018	—	1290.5
4	Moirang-Imphal	M/s SM Consultant	150	42	22.02.2017	02.02.2017	Not finalized	22.07.2017	29.07.2017	22.08.2017	29.12.2017	20.09.2017	Submitted	609
5	Jessami-Yaingang- popki	M/s SM Consultant	150	170	22.02.2017	02.02.2017	finalized	22.07.2017	29.07.2017	22.08.2017	29.12.2017	20.09.2017	Submitted	2465
6	Kohima -Imphal	M/s Stanley	39	125	01.01.2016	04.01.2016	finalized	31.03.2016	07.03.2019	31.07.2016		31.07.2016	—	1325
B	Total			736.00										10029.50
NH-In Principle														
1	2 laning with paved shoulder from Tamenglong in Manipur to Peren in Nagaland via Longdi Pabram	M/s CE Testing Pvt.Ltd.		100	21.12.2018	15/01/2018	finalized	03.03.2018	10-12-2018	01.04.2018	—	20/06/2018	—	1329
2	Two laning with paved shoulders from Haflong-Tamen- glong Via Lia Sang & Tausem	M/s L.N.Malviya	State Road	150	31.01.2017	06.03.2017	finalized	30.06.2017	Final Feasi- bility report recevied on 03.08.2018	-	-	-	-	2100
3	Two laning with paved shoulders from Jiribam to Tipaimukh	M/s L.N.Malviya	State Road	105	31.01.2017	06.03.2017	Under final- ization	30.06.2017	Final Feasi- bility report recevied on 03.08.2018	-	-	-	-	1470
C	Total			355.00										4899.00
				1422.00										18330.50

MEGHALAYA

SL. No.	Name of Project	Name of Consultant	NH No. (Old/ New)	Length (Km)	Inception Report		Alignment Approval Status	Feasibility Report		Draft DPR		Final DPR		Estimated Cost
					Target Date	Actual Date		Target Date	Actual Date	Target Date	Actual Date	Target Date	Actual Date	
DPR														
1	Ranikor -Nongjri- Maheshkhola - Baghmara	M/s Holtec Consulting Pvt. Ltd	SH	129	07.12.2011	08.12.2011	Approved by State Govt. on 23.11.2013	-	-	-	16.12.2011		24.09.2014	1020
2	Shillong- Dawki	M/s Transys Consulting Pvt Ltd	40	71.5	27.06.2015	19.10.2015	Approved by State Govt.	27.09.2015	11.11.2016	27.01.2016	07.07.2017	27.01.2016	23.08.2017	1431.91
3	2-laning with paved shoulder of Western Bypass of Shillong from km 0.000 (Km 60.900 of NH-40) to Km 42.405 (Km 87.850 of NH-40)	M/s Global Infra Solution Pvt. Ltd.	40	42.40	07.08.2019	20.08.2019	Alignment Report submitted by consulatnt on 10.10.2019 and under scrutiny		(i) Based on the review meeting held on 25.05.2018 at Shillong under Chairmanship of Hon'ble Chief Minister, Meghalaya and MD, NHIDCL it was deliberated to engage fresh Consultant for preparation of DPR keeping in view future developmental aspect of the area. (ii) Accordingly, the RFP for invitation of Consultant for the DPR prpreparation has been uploaded on 14.08.2018 with bid submission extended to 17.10.2018. Total 7Nos of bid received. (iii) Evaluation is under progress. (iv) LOA issued on 28.02.2019 (v) Contract agreement has been signed on 05.07.2019 (vi) DPR under progress.					455
4	Upgradation of Mawshynrut - Athiabari (Hahim) road to 2 lane.	M/s Chaitanaya Projects Consulting Pvt.Ltd	SH	38.00					Project not on Priority list. Under SARDP-NE, Phase-B.					1862
5	(i) Detailed Project Preparation for Upgradation of Nongstoin- Rambrai-Kyrshai road upto Meghalaya – Assam border to 2-lane . (ii) Additional work connecting Kyrshai road uptoi chhayagaon (length-28km)	M/s Hotlec Consulting Pvt.Ltd.	SH	66.347		(i) Submitted to PWD (NH), Meghalaya on 03.02.2012 (ii) Inception report for Kyrshai chhayagaon to NHIDCL 26.10.2018	1. Approved by State Govt. 04.09.2014 2. Alignmt from Kyrshai to chayyagaon to be approved based on the feasibility report.	-	-		(i) Submitted to PWD (NH), Meghalaya on 29.06.2016 (ii) Kyrshai to chayagaon to NHIDCL 24.04.2019		Including Kyrshai chayagaon to NHIDCL 16.05.2019. Revised DPR submitted by the DPR Consultant on 03.12.2019.	570.8
6	Assam/Meghalaya border to Dalu via Baghmara	M/s Stanley Consultant	NH-62	194.5	15.07.2016	25.07.2016	31.08.2018	31.05.2017	13.10.2017	31.08.2017				2983
7	Consultancy Services for up gradation of Paikan-Tura Section in the state of Assam/ Meghalaya	M/s Almondz Global Infra	217	93.00	09.04.2019	16.05.2019	Alignment report submitted on 27.11.2019							-
A	Total			634.75										8322.71

SL. No.	Name of Project	Name of Consultant	NH No. (Old/ New)	Length (Km)	Inception Report		Alignment Approval Status	Feasibility Report		Draft DPR		Final DPR		Estimated Cost
					Target Date	Actual Date		Target Date	Actual Date	Target Date	Actual Date	Target Date	Actual Date	
Bharatmala														
1	Dudhnoi - Damra	M/s Global Infra Solution Pvt. Ltd.		5	02.08.2018	03.08.2018	-	31.08.2018	-	-	-	27.02.2017		72.5
2	Damra - Nengkra			66										957
3	Kalain - Panchgram			16										232
4	Nengkra – William Nagar			16										232
5	Mawlyngkhung-Mawryngkneng (Shillong bypass)			49										710.5
6	Jowai-Ratachera			101										1464.5
7	Ratachera-Kalain			25										362.5
8	Mawryngkneng-West Jaintia Hills			19										275.5
9	West Jaintia Hills-Jowai			7										101.5
B	Total			304.00										4408.00
	Total DPR			1086.75										14876.71



Ranikor-Nongiri Road, Meghalaya

MIZORAM

SL. No.	Name of Project	Name of Consultant	NH No. (Old/ New)	Length (Km)	Inception Report		Alignment Approval Status	Feasibility Report		Draft DPR		Final DPR		Estimated Cost
					Target Date	Actual Date		Target Date	Actual Date	Target Date	Actual Date	Target Date	Actual Date	
DPR														
1	Construction of 4 nos. of bypasses at Chhiathlang, Serchhip, Hnathial and Lawngtlai on Aizawl-Tuipang section of NH-54 in the state of Mizoram with loan assistance from Japan International Cooperation Agency (JICA). (Comprises of 3 Civil Contract Packages)	M/s CM Engineering & Solutions	NH-02 (Old NH-54)	23.67	31.10.2018	-	Approved	04.03.2019	-	02.08.2019	Yet to be received from Consultant		-	
A	Total			23.67									0.00	
Bharatmala														
1	Kawlkulh-Champhai	M/s K&J/projects Pvt Ltd	6	70		21.8.15			28.3.16		07.09.16		18.08.2019	1015
2	Lunglei-Tlabung	M/s CM Engineering & Solution	302	96										1406.5
3	Kawlkulh-Tuivai	M/s C E Testing Pvt. Ltd	102B	122										1769
4	Vairengte - Sairang	M/s Transys Consulting Pvt Ltd	306	111		18.10.18	Approved							1609.5
B	Total			399.00										5800.00
NH-In Principle														
C	Total			0.00										0.00
	Grand Total (DPR) (A+B+C)			422.67										5800.00



Aizawl-Tuipang Road -Mizoram

NAGALAND

SL. No.	Name of Project	Name of Consultant	NH No. (Old/ New)	Length (Km)	Inception Report		Alignment Approval Status	Feasibility Report		Draft DPR		Final DPR		Estimated Cost
					Target Date	Actual Date		Target Date	Actual Date	Target Date	Actual Date	Target Date	Actual Date	
DPR														
A	Total		0											0
Bharatmala														
1	Kohima-Jessami	M/s Feedback Infra Private Ltd.	150	55.09	–	–	–	–	–	–	24.11.2016	–	28.11.2019	1812.5
2	Jessami - Akegwo	M/s C E Testing Pvt. Ltd	–	58		03.10.2019								841
3	Akegwo - Avangkhu	M/s C E Testing Pvt. Ltd	–	91		03.10.2019								1319.5
4	Khatkhathi-Chumukedeima	M/s. Voyants Solutions Pvt. Ltd	NH-29	23	19.05.18	Approved	27.07.18	18.01.18	27.01.18	–	–	27.12.18	–	333.5
B	Total			227.09										4306.50
NH-In Principle														
1	Two Laning with paved shoulder NH configuration from Simaluguri-Bihubar on NH-702C	M/s S M Consultants	NH 702	84										840
C	Total			84.00										840.00
	Grand Total (DPR) (A+B+C)			311.09										5146.50



Dimapur-Kohima, Package-II, NAGALAND

SIKKIM

SL. No.	Name of Project	Name of Consultant	NH No. (Old/ New)	Length (Km)	Inception Report		Alignment Approval Status	Feasibility Report		Draft DPR		Final DPR		Estimated Cost
					Target Date	Actual Date		Target Date	Actual Date	Target Date	Actual Date	Target Date	Actual Date	
DPR														
1	PKG II : Rishi Border -Rolep (NH-717B)	M/s SA Infrastructure Pvt.Ltd	717 B	26.788			Alignment Approved	08.06.2015	28.09.2017 (Submitted) and revised	work is not in scope		work is not in scope		437.45
2	PKG III : Rolep-Menla (NH-717B)	M/s SA Infrastructure Pvt.Ltd	717 B	43.84			Alignment Approved	08.06.2015	22.04.2019	work is not in scope		work is not in scope		635.68
3	Rabongla-Gyalshing	M/s CM Solutions	510	47			Project has been forwarded by State PWD, Sikkim . No tripartite agreement is signed with NHIDCL.							495
4	Special repair works at narrow zone and landslide area between Rangpo to Ranipool (Stand alone Project)	BO Sikkim, NHIDCL	NH-10	1.17										166.3
A	Total			118.80										1734.43
Bharatmala														
B	Total			0.00										0.00
NH-In Principle														
5	(i) 2 laning with paved shoulder of Namchi-Ravangla-Tashiding-Yusksum-Geyzing road section (length-122Km) in the State of Sikkim (ii) 2 laning with paved shoulder of Geyzing-Dentam-Uttarey-Chiwabhanjang road section (length-55 Km) in the State of Sikkim (iii) 2 laning with paved shoulder of Ravong-Phamtum-Dzongu-Upper Dzongu-Chungthang road section	M/s L.N Malviya Infra Projects Pvt.Ltd in Association with Agnitio Infrastructure Project Pvt.Ltd.		327			Approved	22.12.2017	31.1.2018	18.02.2018	16.03.2018	under process		4578
C	Total			327.00										4578.00
	Grand Total (DPR) (A+B+C)			445.80										6312.43

TRIPURA

SL. No.	Name of Project	Name of Consultant	NH No. (Old/ New)	Length (Km)	Inception Report Target Date	Actual Date	Alignment Approval Status	Feasibility Report Target Date	Actual Date	Draft DPR Target Date	Actual Date	Final DPR Target Date	Actual Date	Estimated Cost
DPR														
A	Total			0										0
Bharatmala														
1	Teliamura- Sabroom (Bangladesh border)	M/s Technocrats Advisory Services Pvt. Ltd. in association with Vaishnavi Infra-tech Services Pvt. Ltd.	NH-208	108	09.02.17	8.05.2017	22.05.17	10.05.17	08.04.2019	07.09.17	22.12.18			1968.06
2	Kailashahar to Kurti bridge		NH-208A	36		08.05.17	18.01.2018		22.08.2018		16.1.2019			621
3	Khawai- Agartala		NH-108B	65		08.05.2017	04.1.2018		13.02.2019		06.07.2019			550
4	Kumarghat-Kailashahar		208	18.3	12.06.18	26.06.2018	18.09.18	02.11.19	04.08.18	02.03.19	22.12.18		02.05.19	279.48
5	Kailashahar to Teliamura	M/s C.E. Testing Company Pvt. Ltd.	NH-208	106.319	Handed over from State PWD									1262.09
6	Manu- Simlung Package I	M/s Lion Engineering Consultants	NH-44A	16.29	12.01.2016	27.01.2016	26.05.2016		23.11.2016		30.12.2016	28.12.2016	30.11.2017	259.43
	Manu- Simlung Package II			30.307					29.12.2016		11.01.2017			625.44
	Manu- Simlung Package III			20.248					30.11.2016		11.01.2017			401.6
	Manu- Simlung Package IV			19.0146					07.12.2016		11.01.2017			467.34
7	Construction of Bridge over river Gomati	M/s C.E. Testing Company Pvt. Ltd.	NH-44	1		08.03.2018	12.10.2018		18.12.18		12.03.2019		03.09.2019	34.48
	Construction of Bridge over river Mohuri			1			08.08.18		18.12.19		12.03.2020		27.08.2019	26.83
B	Total			421.48										6495.75
NH-In Principle														
C	Total			0.00										0.00
	Grand Total (DPR) (A+B+C)			421.48										6495.75



Feni Bridge, Tripura

UTTARAKHAND

Sl. No.	Name of Project	Name of Consultant	NH No.	Length (Km)	Inception Report		Alignment Approval Status	Feasibility Report		Draft DPR		Final DPR		Estimated Cost
					Target Date	Actual Date		Target Date	Actual Date	Target Date	Actual Date	Target Date	Actual Date	
DPR														
1	Simli– Narayan-bagar-Kulsari-Talwari-Gwaldan-Dangoli-Bajjnath-Bageshwar-Balighat-Kapkot-Sama-Quitti-Birthi-Girgaon-Ratapani-Munsiyari-Darkot-Madkot-Sheraghat-Mawani-Jolljivi	M/s Voyants Solutions Pvt. Ltd.		233	2.12.16	5.12.16	Approved	1.5.17	9.6.17	30.6.17	15.3.18	29.8.17	29.3.19	5279
2	Almora (NH-109) - Kausani-Bajjnath-Tharali-Karn Prayag (NH-109A) (BMP)	M/s Voyants Solutions Pvt. Ltd.		80										1572.35
A	Total			313.00										6851.35
Bharatmala														
B	Total			0.00										0.00
NH-In Principle														
C	Total			0.00										0.00
	Grand Total (DPR) (A+B+C)			313.00										6851.35



Valley side slope stabilization in Dharasu-Gangotri Road (NH-34)- Uttarakhand

WEST BENGAL

SL. No.	Name of Project	Name of Consultant	NH No.	Length (Km)	Inception Report		Alignment Approval Status	Feasibility Report		Draft DPR		Final DPR		Estimated Cost
					Target Date	Actual Date		Target Date	Actual Date	Target Date	Actual Date	Target Date	Actual Date	
DPR														
1	PKG IV C : Bagrakot-Kafer (NH-717A)	M/s SA Infrastructure Pvt.Ltd	717 A	0.5	–	–	–	–	–	DPR is to be prepared as per JICA requirements		–		
2	PKG V : Kafer-Rishi Border (NH-717A)		717 A	42.995	–	–	06.04.2016	08.06.2015	11.07.2017	DPR being prepared with completion dated 31.12.19				987.17
A	Total			43.50										987.17
Bharatmala														
B	Total			0.00										0.00
NH-In Principle														
1	Connection between Sagar Island & Kakdwip	M/s RITES Ltd.	117A	9.5	–	–	10.05.2016	NA		30.07.2016				1000
C	Total			9.50										1000.00
	Grand Total (DPR)			53.00										1987.17



Mechi Bridge, West Bengal

Section-III

NOTICE

NOTICE IS HEREBY GIVEN THAT 6TH ANNUAL GENERAL MEETING OF THE MEMBERS OF NATIONAL HIGHWAYS & INFRASTRUCTURE DEVELOPMENT CORPORATION LIMITED WILL BE HELD ON 24TH DECEMBER, 2020 AT 04:00 P.M AT TRANSPORT BHAWAN, NEW DELHI AT A SHORTER NOTICE TO TRANSACT THE FOLLOWING BUSINESS(S)-

ORDINARY BUSINESS:-

1. **To receive, consider and adopt the Audited Financial Statements of the Company for the financial year ended on 31st March, 2020 along with the Directors' Report , Independent Auditor's Report and comments thereupon of the Comptroller and Auditor General of India.**
2. **To Declare Dividend of Rs. 27.00 cr on the paid up equity share capital of the Company for the financial year ended 31st March, 2020 as recommended by the Board of Directors.**
3. **To take note of the appointment made by Comptroller and Auditor General of India - M/s Oswal Sunil & Company as Statutory auditor of the Company for the Financial Year 2020-21 and to authorize Board to fix the remuneration of the Statutory Auditor.**

SPECIAL BUSINESS:-

4. **To consider appointment of Shri Aramane Giridhar as Chairman, NHIDCL and if thought fit, to pass with or without modification, the following resolution as Ordinary Resolution:**

"RESOLVED THAT pursuant to the provisions of Section 152 and other applicable provisions if any, of the Companies Act, 2013 read with Article 83 of Article of Association of the Company **consent of the Members be and is hereby accorded to the** appointment of Shri **Aramane Giridhar** as Chairman, NHIDCL w.e.f. 30.04.2020 vice Shri Sanjeev Ranjan, who ceases to be Chairman, NHIDCL w.e.f 30.04.2020.

FURTHER RESOLVED THAT Company Secretary, NHIDCL be and is hereby authorized to do all such acts, deeds and things as may be considered necessary to give effect to this resolution and to file the necessary return with Registrar of Companies(ROC)."

5. **To consider appointment of Shri Keshav Kumar Pathak as Managing Director, NHIDCL and if thought fit, to pass with or without modification, the following resolution as Ordinary Resolution:**

"RESOLVED THAT pursuant to the provisions of Section 152 and other applicable provisions if any, of the Companies Act, 2013 and rules made there under including any statutory modification(s) or re-enactment(s) thereof, for the time being in force **consent of the Members be and is hereby accorded to the** appointment of Shri **Keshav Kumar Pathak** as Managing Director, NHIDCL w.e.f. 05.11.2019 vice Shri N.N Sinha, who ceases to be Managing Director, NHIDCL w.e.f 23.10.2019.

FURTHER RESOLVED THAT Company Secretary, NHIDCL be and is hereby authorized to do all such acts, deeds and things as may be considered necessary to give effect to this resolution and to file the necessary return with Registrar of Companies(ROC)."

6. **To consider appointment of Ms. Meenakshi Mishra, as Independent Director, NHIDCL and if thought fit, to pass with or without modification, the following resolution as Ordinary Resolution:-**

“RESOLVED THAT pursuant to the provisions of Section 149,150(2),152,161 and other applicable provisions, if any, of the Companies Act, 2013 Ms. Meenakshi Mishra who was nominated as Independent Director, NHIDCL vide ACC order no. 22/07/2019 dated 15.01.2020 and subsequently appointed as Additional Director of the Company w.e.f. 15.01.2020 be and is hereby appointed as Independent Director of the Company for a period of three(03) years w.e.f 15.01.2020 or until further orders whichever is earlier.

FURTHER RESOLVED THAT Company Secretary, NHIDCL be and is hereby authorized to do all such acts, deeds and things as may be considered necessary to give effect to this resolution and to file the necessary return with Registrar of Companies(ROC).”

7. To consider appointment of Shri Manoj Sahay as Director (A&F), NHIDCL and if thought fit, to pass with or without modification, the following resolution as Ordinary Resolution:-

“RESOLVED THAT pursuant to the provisions of Section 152 and other applicable provisions, if any, of the Companies Act, 2013 and rules made there under including any statutory modification(s) or re-enactment(s) thereof, for the time being in force **consent of the Members be and is hereby accorded to the** appointment of Shri **Manoj Sahay as Director (A&F)**, NHIDCL w.e.f. 30.01.2020 vice Shri Satya Brata Sahu, who ceases to be Director(A&F), NHIDCL w.e.f 28.10.2019.

FURTHER RESOLVED THAT Company Secretary, NHIDCL be and is hereby authorized to do all such acts, deeds and things as may be considered necessary to give effect to this resolution and to file the necessary return with Registrar of Companies(ROC).”

8. To consider appointment of Shri Suman Prasad Singh as Govt. Nominee Director, on the Board of NHIDCL and if thought fit, to pass with or without modification, the following resolution as Ordinary Resolution

“RESOLVED THAT pursuant to the provisions of Section 152 and other applicable provisions if any, of the Companies Act, 2013 and rules made there under including any statutory modification(s) or re-enactment(s) thereof, for the time being in force **consent of the Members be and is hereby accorded to the** appointment of Shri **Suman Prasad Singh as Govt. Nominee Director**, NHIDCL w.e.f. 21.11.2019 vice Shri Kamlesh Chaturvedi who ceases to be Govt. Nominee Director on the Board of NHIDCL w.e.f 10.12.2019.

FURTHER RESOLVED THAT Company Secretary, NHIDCL be and is hereby authorized to do all such acts, deeds and things as may be considered necessary to give effect to this resolution and to file the necessary return with Registrar of Companies(ROC).

**By the order of the Board of Directors
FOR NATIONAL HIGHWAYS & INFRASTRUCTURE DEVELOPMENT CORPORATION LIMITED**

sd/-
(Yukti Arora)
Company Secretary
yukti.arora@nhidcl.com

**Date: 21.12.2020
Place: New Delhi**

NOTE:

1. **THE EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013 IN RESPECT OF THE BUSINESS UNDER ITEM NO. 4 TO 8 OF THE NOTICE ARE ANNEXED HERETO.**
2. **A MEMBER ENTITLED TO ATTEND AND VOTE AT THE MEETING IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE INSTEAD OF HIMSELF/HERSELF AND THE PROXY NEED NOT BE A MEMBER OF THE COMPANY. PROXIES IN ORDER TO BE VALID AND EFFECTIVE MUST BE LODGED AT THE REGISTERED OFFICE OF THE COMPANY NOT LESS THAN 48 HOURS BEFORE THE MEETING. A blank proxy form is enclosed herewith.**
3. **The meeting is being convened at a shorter notice, after obtaining the consent, in writing, of more than 95% of the members of the company, pursuant to the provisions of section 101 of the act.**

Notice of AGM is also hosted on the website of the Company at www.nhidcl.com

4. **Pursuant to Section 139(5) of the Companies Act, 2013, the Auditors of a Government Company are appointed/ re-appointed by the Comptroller and Auditor General of India (CAG) and in terms of Section 142 of the Companies Act, 2013, remuneration of the Statutory Auditors shall be fixed by the company in a General Meeting or in such manner as the company in a General Meeting may determine.**

Accordingly, the members are requested to authorize the Board of Directors of the Company to fix the remuneration of the Statutory Auditors appointed by the Comptroller and Auditor General of India for the financial year 2020-21.

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013.

Item No.4

To consider appointment of Shri Aramane Giridhar as Chairman, NHIDCL.

Ministry of Road Transport & Highways vide its letter no. A-12023/3/2017-E.I dated 01.05.2020 has conveyed the appointment of Shri Aramane Giridhar, IAS as Secretary, Ministry of Road Transport & Highways (MoRTH) w.e.f 30.04.2020 vice Shri Sanjeev Ranjan, Ex- Chairman, NHIDCL.

Further, Article 83 of Articles of Association of the Company states that *"The Secretary, Road Transport & Highways, Ministry of Road Transport & Highways, GOI shall be ex-officio Chairperson of the Company and of the Board."*

The Board in its 22nd meeting held on 15.06.2020 has formalize the appointment of Shri Aramane Giridhar as Govt. Nominee Director and Ex-Officio Chairman, NHIDCL w.e.f 30.04.2020.

Section 152 (2) of the Companies Act, 2013 provides that "Save as otherwise expressly provided in this Act, every director shall be appointed by the Company in General Meeting." Accordingly, it is mandatory to take the appointments made by the President of India for consent of the shareholders.

In context to this, Members are hereby requested to kindly consider the appointment of Shri Aramane Giridhar as Chairman, NHIDCL.

No Director or Key Managerial Personnel of the Company and/or their relatives are concerned or interested financially or otherwise in this item of business.

Item No.5

To consider appointment of Shri Keshav Kumar Pathak as Managing Director, NHIDCL.

In accordance with Appointments Committee of the Cabinet (ACC), DoPT Order No. 36/02/2019-EO(SM-I) dated 23.10.2019 Shri Keshav Kumar Pathak, IAS(BH:90) took charge of Managing Director, NHIDCL w.e.f 05.11.2019.

The Board in its 20th Meeting held on 10.12.2019 approved the appointment of Shri Keshav Kumar Pathak as Managing Director, in the rank and pay of Additional Secretary to the Government of NHIDCL w.e.f 05.11.2019.

Section 152 (2) of the Companies Act, 2013 provides that "Save as otherwise expressly provided in this Act, every director shall be appointed by the Company in General Meeting." Accordingly, it is mandatory to take the appointments made by the President of India for consent of the shareholders.

In context to this, Members are hereby requested to kindly consider the appointment of Shri Keshav Kumar Pathak as Managing Director, NHIDCL.

No Director or Key Managerial Personnel of the Company and/or their relatives are concerned or interested financially or otherwise in this item of business.

Item No.6

To consider appointment of Ms. Meenakshi Mishra, as Independent Director, NHIDCL.

Appointments Committee of the Cabinet (DoPT) vide its notification no. 22/07/2019-EO(ACC), dated 15th January, 2020 had approved the proposal of MoRTH for appointment of Ms. Meenakshi Mishra as Non-Official Independent Director on the Board of NHIDCL for a period of three years from the date of notification of her appointment or until further orders, whichever is earlier.

The Board in its 21st Meeting held on 09.03.2020 formalize the appointment of Ms. Meenakshi Mishra as Additional Director of the Company w.e.f 15.01.2020 for a period of three years or until further orders whichever is earlier.

As per Section 150(2) of the Companies Act, 2013 appointment of Independent Director shall be approved by the Members of the Company. Accordingly, the Members are hereby requested to kindly approve the appointment of Ms. Meenakshi Mishra as Independent Director of the Company, NHIDCL w.e.f 15.01.2020 for a period of three years or until further orders whichever is earlier.

No Director or Key Managerial Personnel of the Company and/or their relatives are concerned or interested financially or otherwise in this item of business.

Item No.7

To consider appointment of Shri Manoj Sahay as Director (A&F), NHIDCL.

In accordance with Notification no. 33/03/2020-EO(SM-1) dated 20.01.2020 issued by Appointments Committee of the Cabinet (ACC), the Board in its 21st Meeting held on 09.03.2020 approved the appointment

of Shri Manoj Sahay, IA&AS (1994) as Director (A&F), NHIDCL w.e.f 30.01.2020, for period of five years or until further orders, whichever is earlier.

Section 152 (2) of the Companies Act, 2013 provides that "Save as otherwise expressly provided in this Act, every director shall be appointed by the Company in General Meeting." Accordingly, it is mandatory to take the appointments made by the President of India for consent of the shareholders.

In context to this, Members are hereby requested to kindly consider the appointment of Shri Manoj Sahay as Director (A&F), NHIDCL w.e.f 30.01.2020 for period of five years or until further orders, whichever is earlier.

No Director or Key Managerial Personnel of the Company and/or their relatives are concerned or interested financially or otherwise in this item of business.

Item No.8

To consider appointment of Shri Suman Prasad Singh as Govt. Nominee Director

In accordance with MoRTH OM no. A-12025/40/2019-NHIDCL Cell dated 20.11.2019 the Board in its 20th Meeting held on 10.12.2019 regularized the appointment of Shri Suman Prasad Singh as Govt. Nominee Director, NHIDCL w.e.f 21.11.2019.

Section 152 (2) of the Companies Act, 2013 provides that "Save as otherwise expressly provided in this Act, every director shall be appointed by the Company in General Meeting." Accordingly, it is mandatory to take the appointments made by the President of India for consent of the shareholders.

In context to this, Members are hereby requested to kindly consider the appointment of Shri Suman Prasad Singh as Govt. Nominee Director on NHIDCL Board w.e.f 21.11.2019.

No Director or Key Managerial Personnel of the Company and/or their relatives are concerned or interested financially or otherwise in this item of business.

DIRECTORS' REPORT

**To
The Members,**

Your Directors have pleasure in presenting the Sixth Annual Report of the Company along with audited Financial Statements for the year ended 31st March, 2020. NHIDCL has done exceedingly well during the financial year 2019-2020, some of the major highlights are mentioned below:-

1. STATE OF COMPANY'S AFFAIRS

PROJECT HIGHLIGHTS

Sr. No.	State	Total Ongoing Projects		
		No. of Projects	Length in Km	Total Project cost in ₹. Crore
1	Andaman & Nicobar	11	321	2083
2	Assam	21	460	9272
3	Arunachal Pradesh	32	712	9526
4	Jammu&Kashmir	6	65	10497
5	Manipur	12	250	4332
6	Meghalaya	2	85	860
7	Mizoram	12	413	7165
8	Sikkim	7	78	1566
9	Nagaland	23	459	7792
10	Tripura	9	203	2728
11	Uttarakhand	11	105	2828
12	West Bengal	3	28	805
	Total	149	3179	59454

PERFORMANCE DURING FINANCIAL YEAR 2019-20.

Construction Target and Achievement: FY 2019-20

Sl. No.	State	Construction Target (2019-20) (in Km)	Total length Completed (in Km)
1	Andaman & Nicobar	65	64.93
2	Arunachal Pradesh	75	81.71
3	Assam	100	119.52
4	Jammu & Kashmir	35	22.62
5	Manipur	260	246.32
6	Nagaland	45	42.07
7	Sikkim	30	19.26
8	Uttarakhand	40	30.75
9	West Bengal	0.43	0.43
	Total	650	627.61*

*Shortage due to COVID-19 & Nationwide lockdown.

- In **Andaman & Nicobar**, a total of 11 projects are entrusted to NHIDCL for a length of 321 Km costing around ₹ 2083 crore. The road is being improvised to 2 lane with Paved shoulder along with 2 major bridges over Middle Strait Creek and Humphrey Strait Creek. Rehabilitation and Upgradation of

Jarwa area covering the total length of 64.30 Km was awarded under NH(O).

- b. In **Assam**, construction and upgradation to 4 lane of Itanagar connectivity from Nagaon to Holongi is under progress. 21 projects with a length of 460 Km at an estimated project cost of ₹ 9,272 crore are under implementation. The iconic bridge between Dhubri to Phulbari on Bhrahmaputra River has been sanctioned. The project is likely to be awarded in FY 2020-21.
- c. In **Arunachal Pradesh**, 32 projects with a length of 712 Km at an estimated project cost of ₹ 9,526 crore are under implementation.
- d. In **Jammu & Kashmir**, 6 projects with a length of 65 Km at an estimated project cost of ₹ 10497 crore are under implementation. Two Tunnels i.e. Z-Morh tunnel and a Bi-directional tunnel at Km 83.00 on NH-244 are also under implementation.
- e. In **Manipur**, 12 projects with a length of 250 Km at an estimated project cost of ₹ 4332 crore are under implementation. Imphal-Jiribam road, the lifeline of Manipur was entrusted to NHIDCL. The road was in dilapidated state, it has been restored and two Major bridges namely Barak and Makru is under construction which are scheduled to be completed by the FY 2021-22. In addition, restorations of two roads namely Churachandpur- Tipaimukh, Ukhru- Toloi- Tadubi are under progress.
- f. In **Meghalaya**, Currently, there are a total of 2 projects, for a length of 85 Km with a total estimated project cost of ₹ 860 crore including JICA funded Tura-Dalu project at a cost of ₹ 553.41 crore covering a length of 51.5 Km
- g. In **Mizoram**, the company has awarded for up gradation of Aizwal to Tuipang section of NH - 54 covering a design length of 351 Km to be built at a sanction cost of ₹ 4163 crore (total project cost is ₹ 6168 crore) with funding support from JICA. 12 projects with a length of 413 Km at an estimated cost of ₹ 7165 Crore are under implementation.
- h. In **Sikkim**, NHIDCL has a total of 7 projects for a length of 78 Km for an estimated project cost of ₹ 1566 crore. These projects include 242 Km long Alternative highway (the portion of which is to be awarded in the forthcoming financial years) to Gangtok and leading to LAC with China, Singtam-Gyalshing road in West Sikkim.
- i. In **Nagaland**, the construction of 4 lane connectivity to Dimapur from Kohima including the by-passes is under progress. 23 projects with a length of 459 Km at an estimated project cost of ₹ 7792 crore are under implementation.
- j. In **Tripura**, NHIDCL has a total of 9 projects of 203 Km at an estimated project cost of ₹ 2728 crore. This also includes major bridge over river Feni at Sabroom which will connect Tripura to Bangladesh at a sanctioned cost of ₹ 128.69 crore.
- k. In **Uttarakhand**, 11 projects with a length of 105 Km at an estimated project cost of ₹ 2828 crore are under implementation. NHIDCL has also been entrusted with maintenance and construction of Rudraprayag – Joshimath, project has been awarded in 3 packages covering the total length of 95 Km in March 2018 under NH(O).
- l. In the state of **West Bengal**, out of 3 projects with a length of 28 Km at an estimated project cost of ₹ 805 crore, one project of Mechi Bridge(1.4 Km) for connectivity to Nepal is being at a sanction cost of ₹ 114.74 crore.

m. In **Himachal Pradesh**, the company is handling 3 “In Principle” DPR preparation works for a total length of 198 Km at an estimated project cost of ₹ 3254 crore. Presently the project has been stopped by MoRTH.

2. FINANCIAL STATEMENTS

Financial Statements for Financial Year 2019-20 have been prepared in accordance with the Schedule III of the Companies Act, 2013. The Financial Highlights of your Company are as under:-

Particulars	2019-20 (Amount in ₹)	2018-19 (Amount in ₹.)	% increase
Total Income	1,89,09,11,046	1,38,22,95,671	36.79
Total Expenditure	71,14,93,067	57,91,51,148	22.85
Profit Before Tax	1,17,73,06,502	76,36,45,931	54.16
Tax Expenses	30,11,51,807	22,78,75,108	32.15
Profit After Tax	87,61,54,695	53,57,70,823	63.53

3. CAPITAL STRUCTURE

As on 31st March 2020, the Authorized Share Capital of Company stands at ₹. 120,00,00,000 (Rupees One Hundred and Twenty Crores) divided into 12,00,00,000 (Twelve Crore) Equity shares of 10/- each against which paid up share capital is ₹. 103,00,00,000 (Rupees One Hundred and Three Crores) divided into 10,30,00,000/- (Ten Crores and Thirty Lakhs) Equity Shares of ₹10/- each. During the year there is no change in the Capital Structure of the Company.

Share Capital	As on 31.03.2019 (Amount in Cr.)	As on 31.03.2020 (Amount in Cr.)
Authorized	₹. 120.00 (12 crore equity shares of ₹. 10 each)	₹. 120.00 (12 crore equity shares of ₹.10 each)
Issued and Paid up Capital	₹. 103 .00 (10.30 crore equity shares of ₹. 10 each)	₹. 103 .00 (10.30 crore equity shares of ₹. 10 each)

4. DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

During the year under review, there were changes in the strength of the Board of Directors of the Company on account of appointments and cessation, which are as follows:

4.1 Changes in Directors/KMP during the financial year 2019-2020.

- Pursuant to Appointments Committee of Cabinet, DoPT Notification no. 36/02/2019-EO-(SM-I) dated 23.10.2019 Shri Keshav Kumar Pathak, IAS(BH:90) was appointed as Managing Director, NHIDCL w.e.f 05.11.2019 vice Shri N.N Sinha who ceased to be the Managing Director, NHIDCL w.e.f 23.10.2019.
- Shri Suman Prasad Singh was appointed as Govt. Nominee Director on the Board of NHIDCL w.e.f 21.11.2019 in accordance with MoRTH office Memorandum no. A-12025/40/2019 vice Shri Kamlesh Chaturvedi who ceased to be Govt. Nominee Director, NHIDCL w.e.f 10.12.2019.
- Smt. Meenakshi Mishra was appointed as Independent Director of the Company w.e.f 15.01.2020 in accordance with Appointments Committee of Cabinet, order no 22/07/2019- EO(ACC) dated 15.01.2020

- d) Pursuant to Appointments Committee of Cabinet, DoPT Notification no. 33/03/2020-EO(SM-I) dated 20.01.2020 Shri Manoj Sahay was appointed as Director(A&F), NHIDCL w.e.f 30.01.2020 vice Shri Satyabrata Sahu who ceased to be Director(A&F), NHIDCL w.e.f 28.10.2019.
- e) During the year Ms. Arora was appointed as Company Secretary w.e.f 02.03.2020.

4.2 Changes in Directors after the closure of Financial Year 2019-20.

Shri Aramane Giridhar, IAS(AP:88), Secretary MoRTH was appointed as Chairman, NHIDCL w.e.f 30.04.2020, vice Shri Sanjeev Ranjan who ceases to be Secretary MoRTH w.e.f 30.04.2020 in accordance with DoPT Notification no. 36/01/2020 dated 26.04.2020.

4.3 The Following Directors are holding office as on the date of this Report.

1.	Shri Aramane Giridhar:	Chairman
2.	Shri Keshav Kumar Pathak:	Managing Director
3.	Shri Manoj Sahay:	Director(A&F)
4.	Smt. Meenakshi Mishra:	Independent Director
5.	Shri Suman Prasad Singh:	Govt. Nominee Director

5. DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to Section 134(5) of the Companies Act, 2013 the Board of Directors of the Company confirms that-

- In the preparation of the annual accounts for the financial year ended 31st March 2020, the applicable accounting standards had been followed along with proper explanation to material departures;
- the directors have selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit and or loss of the Company, for that period;
- the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;
- the directors have prepared the Annual Accounts on a going concern basis; and
- the directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

6. INDEPENDENT DIRECTORS

As on date, NHIDCL is having one Independent Director on its Board and the request for nomination of one more Independent Director (Non-Official Director) has been initiated by the MoRTH.

a. Declaration by Independent Directors

The Company has received necessary declaration under Sec 149(7) of the Companies Act, 2013 from Ms. Meenakshi Mishra, Independent Director that she meets the criteria of Independence as laid down in Section 149(6) of the Companies Act, 2013.

b. Meeting of Independent Directors

Ms. Meenakshi Mishra is the only Independent Director on the Board of NHIDCL. Therefore, no meeting amongst Independent Directors was feasible.

7. NUMBER OF BOARD MEETINGS HELD DURING THE FINANCIAL YEAR.

The Board met three (03) times during the FY 2019-20, viz. 09.07.2019, 10.12.2019 and 09.03.2020. respectively. Due to COVID-19, the fourth Board Meeting scheduled to be held in the month of March, 2020 could not be held.

8. TRANSFER TO RESERVES

The Company has not decided to transfer any amount to Reserves & Surplus in the year 2019-20 from the current year's profit.

9. DIVIDEND

In compliance with DPE, Guidelines Company has declared Final Dividend for the F.Y 2019-20 amounting to ₹ 27.00 crore.

10. DEPOSIT

The Company has neither invited nor accepted any deposit during the year, hence, no amount of principal or interest was outstanding as on the Balance Sheet date.

11. CHANGE IN NATURE OF BUSINESS

The Company has not commenced any new business or discontinued/ sold or disposed off any of its existing business or hived-off any segment or division during the year under review.

12. MATERIAL CHANGES AND COMMITMENTS, IF ANY, AFFECTING THE FINANCIAL POSITION OF THE COMPANY WHICH HAVE OCCURRED BETWEEN THE END OF THE FINANCIAL YEAR OF THE COMPANY TO WHICH THE FINANCIAL STATEMENTS RELATE AND THE DATE OF THE REPORT.

There are no Material changes and commitments, if any, affecting the financial position of the company which have occurred between the end of the financial year of the company to which the financial statements relate i.e. 31.03.2020 and the date of the report.

13. SUBSIDIARIES, JOINT VENTURES OR ASSOCIATE COMPANIES

NHIDCL is neither having its subsidiary nor Joint Ventures or Associate Companies under the review.

14. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENT UNDER SECTION 186 OF THE COMPANIES ACT, 2013.

There were no loans, guarantees made by the Company under Section 186 of the Companies Act, 2013 during the year under review and hence the said provision is not applicable to that extent.

15. PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES.

The Company has not entered into any contracts or arrangements as referred to in Section 188 of the Companies Act, 2013 under the review.

16. STATUTORY AUDITORS

The Comptroller & Auditor General of India (C&AG) has appointed M/s Oswal Sunil & Co., Chartered Accountants as Statutory Auditors of the Company for the financial year 2019-20. The Independent Auditors Report is forming part of this report.

17. SECRETARIAL AUDITORS

M/s Amit Agarwal & Associates, Practicing Company Secretaries were appointed as Secretarial Auditors to conduct the Secretarial Audit for F.Y. 2019-20. The Secretarial Audit Report is annexed and forms part of this Annual Report in **Annexure- A**.

18. EXPLANATION OR COMMENTS ON QUALIFICATIONS, RESERVATIONS OR ADVERSE REMARKS OR DISCLAIMERS MADE BY THE AUDITOR AND SECRETARIAL AUDITOR IN THEIR REPORTS.

a) Statutory Auditor's Report

Unqualified opinion is given by the Statutory Auditor.

b) Secretarial Auditor's Report

The Comments given by the Secretarial Auditor is forming part of this report.

19. MANAGEMENT COMMENTS ON STATUTORY & SECRETARIAL AUDITOR'S REPORT.

The Management replies on Secretarial Auditor report is attached as **Annexure A-1** respectively.

20. COMMENTS OF COMPTROLLER & AUDITOR GENERAL (C&AG) OF INDIA

The Comptroller & Auditor General of India has undertaken supplementary audit on accounts of the Company for the year ended 31st March, 2020 and the comments of C&AG on the Annual Accounts alongwith management reply are included in the Annual Report.

21. FRAUD REPORTED BY THE AUDITOR

There is no instance of frauds reported by the Auditor of the Company.

22. INTERNAL FINANCIAL CONTROL & ITS ADEQUACY

The Company has devised proper mechanism, commensurate to its nature and size of business to ensure adequate internal financial control.

23. COMPLIANCE WITH SECRETARIAL STANDARDS

The time gap between the two Meetings held on 09.07.2019 & 10.12.2019 had exceeded 120 days and the Secretarial Standards issued by the Institute of Company Secretaries of India on Board Meetings to this extent are not complied with. However, Secretarial Standards on Annual General Meeting are complied with.

24. ANNUAL RETURN

In accordance with Sec 92(3) of the Companies Act, 2013, the Annual Return of the Company for the year 2019-20 is uploaded on website –www.nhidcl.com.

25. A STATEMENT INDICATING THE MANNER IN WHICH FORMAL ANNUAL EVALUATION HAS BEEN MADE BY THE BOARD OF ITS OWN PERFORMANCE AND THAT OF ITS COMMITTEES AND INDIVIDUAL DIRECTORS

MCA vide notification No. GSR 463 (E) dated 05th June, 2015 has exempted the Government Companies from applicability of above provision. The appointment of the functional Directors, Government Nominee Directors and Independent Directors of your Company is made by the Government of India. The terms and conditions of appointment as well as tenure of all directors are decided by GOI and there is a well laid down procedure for evaluation of Functional Directors as well as of Government Directors by the Administrative Ministry.

26. MATERIAL AND SIGNIFICANT ORDERS PASSED BY REGULATORS & COURTS

There are no significant material orders passed by the Regulators / Courts which would impact the going concern status of the Company and its future operations.

27. CORPORATE GOVERNANCE

In terms of the applicable provisions of the Companies Act, 2013, read with the Guidelines on Corporate Governance issued by Department of Public Enterprises, the Corporate Governance Report is forming part of this report.

28. CORPORATE SOCIAL RESPONSIBILITY (CSR)

In compliance with provisions of Section 135 of the Companies Act, 2013, read with the Companies (Corporate Social Responsibility Policy) Rules 2014, the Company has established Corporate Social Responsibility Committee. The CSR Policy may be accessed on the Company's website at <https://nhidcl.com/csr/>

During the FY 2019-20, the Company has spent ₹1,05,25,000/- against the budgeted amount of ₹1,04,71,205/-. Annual Report on CSR Activities forms part of this Report as **Annexure- B**.

29. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

Information pursuant to Rule 8(3) of Companies (Accounts) Rules, 2014 is as under

Particulars	Steps taken
A- Conservation of energy	
i. Steps taken or impact on energy conservation.	Efforts are being made to conserve energy in the operations and activities of NHIDCL.
ii. Steps taken for utilizing alternate sources of energy.	Operations of NHIDCL are still evolving and wherever possible alternate sources of energy shall be used.
iii. Capital investment on energy conservation equipment.	NIL
B- Technology Absorption	
i. Efforts made towards technology absorption.	Technology absorption in following areas ERP, e-office, PMIS, Geotechnical Survey of tunnel by AEM technology are being taking place.

Particulars	Steps taken
ii. The benefits derived like product improvement, cost reduction, product development and import substitution.	Not applicable.
iii. Details related to imported technology	Not applicable as NHIDCL is not using imported technology
iv. Expenditure on Research & development	NIL
C-Foreign Exchange earnings and outgo	
i. Actual earnings	NIL
ii. Actual outgo	NIL

30. RISK MANAGEMENT

NHIDCL Management keeps on identifying, evaluating and managing all significant risks faced by the Company. In the opinion of Board there are no significant external risks to the Company except change in Government policies/regulations.

31. DETAILS OF ESTABLISHMENT OF VIGIL MECHANISM

Vigilance is an integral part of the Management as responsibility to prevent corruption and to build accountability and transparency lies with the entire management in an organisation. In fact, vigilance has to be seen as a part of the overall risk management strategy of an organisation whereby systems and processes are structured in a manner that scope for corruption is minimised and arbitrariness in decision making is avoided.

The role of vigilance in NHIDCL is multifarious. It undertakes preventive vigilance, punitive vigilance activities and various system improvements. The Vigilance Unit also organises various Vigilance Awareness Programmes. The Vigilance Unit organises Vigilance Awareness Week to sensitize the employees as per CVC Guidelines.

32. PARTICULARS OF EMPLOYEES PURSUANT TO RULE 5(2) OF COMPANIES (APPOINTMENT & REMUNERATION OF KEY MANAGERIAL PERSONNEL) RULES, 2014

There was no employee of the company who, if employed throughout the financial year, was in receipt of remuneration for that year which, in aggregate, was not less than One Crore Two Lakh rupees or if employed for part of the financial year, was in receipt of remuneration for any part of that year which, in aggregate, was not less than Eight Lakh and Fifty Thousand rupees per month. Further, there was no employee who if employed throughout the financial year or part thereof, was in receipt of remuneration in that year which, in the aggregate, or as the case may be, at a rate which, in the aggregate, is in excess of that drawn by the Managing Director or Director (A&F) and holds by himself or along with his spouse and dependent children, not less than two per-cent of the equity shares of NHIDCL.

Pursuant to Rule 5(2) of Companies (Appointment & Remuneration of Key Managerial Personnel) Rules, 2014 details of Top ten employees in terms of remuneration drawn are enclosed as **Annexure- C**.

33. OTHER DISCLOSURES

a) Right to Information Act

Right to Information has been implemented in the Company in accordance with Right to Information Act, 2005. Necessary disclosures as per RTI Act have been hosted on the website of the Company.

b) Rajbhasha (Official Language)

The Company has been making concerted efforts to implement the directives of the Government of India on use of Rajbhasha (Official Language). The website of the Company is bilingual and is updated regularly. The Company is encouraging the use of rajbhasha in drafting notes and letter wherever possible.

c) Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

In compliance with "Sexual Harassment of Women at Workplace (Prevention, Prohibition & Redressal) Act, 2013, NHIDCL has duly constituted an Internal Complaint Committee. During the FY 2019-20, no complaint regarding sexual harassment of women at workplace has been received by the Internal Complaints Committee (ICC).

d) Corporate Insolvency Resolution Process Initiated Under The Insolvency And Bankruptcy Code, 2015 (IBC)

There is no such process initiated under Insolvency and Bankruptcy Code 2015.

34. MANAGEMENT DISCUSSION & ANALYSIS REPORT

The Management Discussion and Analysis Report provides an overview of the affairs of the Company, its business environment, mission and objectives, outlook, operational performance, its resources and systems, strengths, opportunities, constraints, risk and concerns, strategies and prospects, etc.

Management Discussion and Analysis Report is an integral part of this Director's Report and have been placed at **Annexure -D**.

35. ACKNOWLEDGEMENTS

The Directors wish to place on record their sincere thanks to Ministry of Road, Transport & Highways(MORTH) and Central Government for their support, co-operation and guidance.

The Board would also like to acknowledge with thanks the co-operation extended by C&AG, the Statutory Auditors and Bankers of the Company.

The Board of Directors acknowledge and wish to place on record their appreciation for the co-operation and support extended by NHIDCL's employees and others who have extended their valued co-operation, support and guidance to the Company, from time-to-time.

On behalf of the Board of Directors

Sd/-
(Keshav Kumar Pathak)
Managing Director
DIN:03075410

Sd/-
(Manoj Sahay)
Director(A&F)
DIN:08711612

Date: 27.08.2020
Place: Delhi

Annexure-A

ES **AMIT AGRAWAL & ASSOCIATES**
(Company Secretaries)

H-63, Vijay Chowk,
Laxmi Nagar, Delhi-110092
Phone No. 011-22024525
Email id.: amitagcs@gmail.com

Form No. MR-3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31st MARCH, 2020
[Pursuant to Section 204(1) of the Companies Act, 2013 and
Rule No.9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]

To,
The Members,
National Highways & Infrastructure Development Corporation Limited
PTI Building, 3rd Floor, 4 Parliament Street
New Delhi-110001

We have conducted the Secretarial Audit of the Compliance of applicable Statutory provisions and the adherence to good corporate practices by M/s. **National Highways & Infrastructure Development Corporation Limited** (hereinafter called the Company) having its Registered office at PTI Building, 3rd Floor, 4 Parliament Street, New Delhi-110001. Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/Statutory compliances and expressing my opinion thereon.

Based on our verification of the Company's Books, Papers, Minute books, Forms and Returns filed and other records maintained by the Company and also the information provided by the Company, its officers and authorized representatives during the conduct of Secretarial Audit, we hereby report that in our opinion, the Company has, during the Audit period covering the financial year ended on 31st March, 2020 complied with the Statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the Books, Papers, Minute books, Forms and Returns filed and other records maintained by M/s. **National Highways & Infrastructure Development Corporation Limited** for the financial year ended on 31st March, 2020 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made there under.
- (ii) The Depositories Act, 1996 and the Regulations and Bye laws framed there under to the extent applicable to Unlisted Company for having the shares in demate form. (This clause is not applicable on the company as the company does not have its shares in Demate form)
- (ii) The Secretarial Standards issued by The Institute of Company Secretaries of India.
- (iii) Guidelines on Corporate Governance for Central Public Sector Enterprises.



CS **AMIT AGRAWAL & ASSOCIATES**
(Company Secretaries)

H-63, Vijay Chowk,
Laxmi Nagar, Delhi-110092
Phone No. 011-22024525
Email id.: amitagcs@gmail.com

(v) Other laws applicable specifically to the Company namely:

- a. Payment of Wages Act and Minimum Wages Act,
- b. Payment of Gratuity Act,
- c. Equal Remuneration Act, 1976
- d. National & Festival Holidays Act:
- e. Contract Labour (Regulation and Abolition) Act, 1970
- f. Employees Provident Fund Act 1952
- g. Employee State Insurance Act
- h. Environmental and Water Act and Rules made there under
- i. Workmen Compensation Act
- j. Maternity Benefit Act, 1961
- k. Indian Stamp Act to the extent applicable to the issue of Securities under the Companies Act, 2013

However, During the period under review, provisions of the following regulations were not applicable to the Company because for clause (I) no FDI and ECB has been taken by the Company since incorporation and for (II) to (IV) clauses below the Company is unlisted Company. Hence, comments are not required to be made in respect of these clauses:

- I. Foreign Exchange Management Act, 1999 and rules and regulation made there under to the extent Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings.
- II. The Rules, Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act').
- III. The Listing Agreement with any Stock Exchange.
- IV. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and Rules made there under;

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, standards etc. mentioned above subject to the following observation:

a. The Company do not has proper composition of Independent Directors on the Board as required under the DPE guidelines. However, the company has One Independent Director in its Board as on 31.03.2020.



CS AMIT AGRAWAL & ASSOCIATES
(Company Secretaries)

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Phone No. 011-22024525
Email id.: amitages@gmail.com

b. The Company has not constituted Audit Committee as required under Section 177 of the Companies Act, 2013 and Rule 6 and 7 of Companies (Meetings of Board and its Powers) Rules, 2014;

c. The Company has late filed various forms as required under Companies Act, 2013 and rule made there under.

d. The Company has not complied the provision of section 203 of the Company Act, 2013 upto 01.03.2020 and thereafter the company has appointed the company secretary as required under the Act.

We further report that:

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Women Director except as our observation given above.

The Changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all Directors to schedule the Board Meetings, Agenda and detailed notes on Agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through while the dissenting members' views are captured and recorded as part of the minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that the compliance by the Company of applicable Financial Laws and maintenance of financial records and Books of Accounts has not been reviewed in this Audit since the same have been subject to review by Statutory Audit by other designated professional.



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We further report that during the audit period, the Company has provided details of specific events/actions having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc. referred to above.

Date : 20.08.2020
Place: Delhi

For Amit Agrawal & Associates
(Companies Secretaries)




CS Amit Agrawal
(Proprietor)
M. No. F5311
C.P. No.: 3647
UDIN: F005311B000599399

Reply to Secretarial Auditor observations

S.No	Secretarial Auditor Comments	Management Reply
a.	The Company does not have proper composition of Independent Directors on the Board as required under the DPE guidelines. However, the company has One Independent Director in its Board as on 31.03.2020.	Ms. Meenakshi Mishra was appointed as Independent Director of the Company on 15.01.2020 and the request for appointment of another Independent Director is under consideration by MoRTH.
b.	The Company has not constituted Audit Committee as required under Section 177 of the Companies Act, 2013 and Rule 6 and 7 of Companies (Meetings of Board and its Powers) Rules, 2014.	Ad-hoc Audit Committee was constituted by the Board in its 22nd Meeting held on 15.06.2020.
c.	The Company has late filed various forms as required under Companies Act, 2013 and rule made there under.	Due to the non-appointment of Company Secretary various e-forms were not filed. However the same has been filed now.
d.	The Company has not complied the provision of Section 203 of the Company Act, 2013 upto 01.03.2020 and thereafter the company has appointed the company secretary as required under the Act.	In context to this Shri Manoj Sahay was appointed as CFO on 30.01.2020 and CS was appointed on 02.03.2020. Hence the provisions of the said section are complied.

ANNUAL REPORT ON CSR ACTIVITIES

1. A brief outline of the Company's CSR policy, including overview of projects or programs proposed to be undertaken and a reference to the web-link to the CSR policy and projects or programs.

The Corporate Social Responsibility policy of NHIDCL recognizes that CSR is not merely compliance of the Rules, but a commitment to support initiatives that will improve the lives of the underprivileged. As a responsible Corporate citizen since its inception, National Highways & Infrastructure Development Corporation Limited (NHIDCL) endeavours to improve the quality of life in the neighbourhood community through various Corporate Social Responsibility (CSR) activities. The CSR Policy of the Company have been uploaded on the Company's website www.nhidcl.com.

Vision: To meet social obligations by playing active role to improve quality of life of **communities and stakeholder**

Mission: To remain a responsible corporate entity to all stakeholders and society at large.

2. Composition of CSR Committee.

The Composition of CSR Committee as on 31st March, 2020 is as follows:-

- | | |
|---|------------|
| 1. Managing Director, NHIDCL | : Chairman |
| 2. Director(A&F) | : Member |
| 3. Ms. Meenakshi Mishra, Independent Director | : Member |

3. Average Net Profit of the Company for last three financial year

Financial Year	Profit Before Tax (in ₹)
2016-17	21,27,70,528/-
2017-18	59,42,64,299/-
2018-19	76,36,45,931/-
Total	1,570,680,758/-
Average Net Profit	52,356,02,52/-

4. Prescribed CSR Expenditure(2 per-cent of the amount as in item no.3 above)

A total of ₹ 1,04,712,05/- (i.e Average Net Profit) is prescribed CSR Expenditure.

5. Details of CSR spent during the Financial Year

- Total Amount to be spent for the Financial year : ₹ 1,04,712,05/-
- Amount unspent, if any : NIL

c. Manner in which the amount spent during the Financial year is detailed below:

(1) S. No	(2) CSR Project or Activity Identified	(3) Sector in which the Project is covered	(4) Project or programs (1) Local area or other (2) Specify the State and district where projects or programs was undertaken	(5) Amount outlay (budget) project or programs wise (Amount in ₹)	(6) Amount spent on the projects or programs sub-heads: (1)Direct expenditure on projects or programs (2)Over-heads: (Amount in ₹)	(7) Cumulative expenditure up to the reporting period	(8) Amount spent: Direct or through implementing agency
1.	Separate Toilet for boys and girls	Health care	Japhou Upper Primary School, Chandel(Manipur)	300,000	300,000	300,000	Direct
2.	Additional Classroom	Education	Molphei Upper Primary School, Manipur	500,000	500,000	800,000	Direct
3.	Smart Classroom under Innovation Project Star	Education	West Garo Hills District (Meghalaya)	10,00,000	10,00,000	1800,000	Direct
4.	Armed Forces Flag Day Fund	Armed forces	N.A	20,00,000	20,00,000	38,00,000	Direct
5.	PM CARES Fund	N.A	COVID-19	66,71,205	67,25,000	1,05,25,000	Direct
6	Swachh Bharat Kosh	Swachh Bharat Abhiyan	N.A	28,79,563 (unspent amount of CSR Activities till 31.03.2019 was spent under Swachh Bharat Kosh)	28,79,563	1,34,04,563	Direct
	Total			1,33,50,768	1,34,04,563	1,34,04,563	

6. In case the company has failed to spend the two per cent of the average net profit of the last three financial years or any part thereof, the company shall provide the reasons for not spending the amount in its Board report: NIL

7. A responsibility statement of the CSR Committee that the implementation and monitoring of CSR policy, is in compliance with CSR objectives and policy of the company.

Sd/-
(Keshav Kumar Pathak)
Managing Director

Sd/-
(Manoj Sahay)
Director

Annexure-C

Details of Top Ten Employees in terms of Remuneration drawn as on 31.03.2020.

S. No	Name of the employee (Sh.)	Designation of the employees	Remuneration received (Basic pay per month) (₹)	Nature of employment	Qualification and experience of the employee	Date of commencement of the employment	age of employee	The last employment held by the such employee before joining the company	The percentage of equity share held by the employee in the company	Whether any such employee is relative of any Director or Manager of the company and if so, name of such Director or Manager
1.	Keshav Kumar Pathak	Managing Director	2,24,100/-	Central Staffing	M.Phil & 30yrs exp.	05.11.2019	52yrs	Department of Minor Water Resources, Bihar	*One share	No
2.	Manoj Sahay	Director(A&F)	2,05,100/-	Central Staffing	B.E Civil & 25yrs exp.	30.01.2020	52yrs	CAG	*One share	No
3.	Manmohan Singh Deol	Executive Director(P)	1,91,800/-	Deputation	M.Tech & 30yrs exp	27.03.2017	53yrs	Indian Army	No	No
4.	V. K. Rajawat	Director(Tech.)	1,88,200/-	Deputation	M.Tech & 28yrs exp	17.10.2017	53yrs	MoRTH	No	No
5.	Anup Purkayastha	General Manager (HR)	1,75,500/-	Deputation	MBA(HRM) & 30yrs exp	27.06.2016	52yrs	Damodar Valley Corporation	No	No
6.	Deepak Patil	General Manager (P)	1,67,700/-	Deputation	B.Tech(Civil) & 16yrs exp	13.09.2018	48yrs	Indian Army	No	No

7.	A.K Kushwaha	Executive Director(P)	1,59,600/-	Deputation	M.Tech & 30yrs exp	20.09.2019	53 yrs	MoRTH	No	No
8.	Sanjeev Malik	Executive Director – III	1,57,600/-	Deputation	ME(Civil) & 14yrs exp	18.08.2016	53yrs	DMRC	No	No
9.	Bipin Kumar Chand	General Manager (P)	1,55,900/-	Deputation	M.Tech & 25yrs exp	04.01.2019	52yrs	BRO	No	No
10.	W.Blah	Executive Director – V	1,53,000/-	Deputation	BE(Civil) & 20yrs exp.	13.04.2018	47yrs	MoRTH	No	No

*One share held as Nominee of President of India

MANAGEMENT DISCUSSION & ANALYSIS REPORT

1. INDUSTRY STRUCTURE AND DEVELOPMENTS

Infrastructure Sector includes developing road infrastructure, railway infrastructure and port connectivity, power, bridges and urban infrastructure development. Connectivity is the lifeblood of an economy. The Government has given a massive push to all forms of physical connectivity through Pradhan Mantri Gram Sadak Yojana, Bhartamala, SARDP-NE, etc.

NHIDCL has been entrusted with the task of developing and improving road connectivity of an approximate length of 4258 Km for National Highways (NH) and 9102 Km for preparation of DPR under various Schemes.

The company envisages creating customized and specialized skills for addressing issues like complexities of geographical terrains and addressing extensive coordination requirements with security agencies. The company would endeavour to undertake infrastructure projects including but not restricted to urban infrastructure and to act as an agency for development of all types of infrastructure. The company envisages working towards cross-sharing of technical know-how and enhancing opportunities for business development with other nations and their agencies including the multilateral organizations and institutions.

2. COMPANY'S STRENGTH

Technology initiatives

NHIDCL is highly technology intensive company and is using state of the art technology to build roads in difficult hilly terrains. NHIDCL has taken the steps to adopt the new technology emphasizing slope protection and environment friendliness. NHIDCL makes provision right from DPR stage to ensure following wherever applicable:

- The construction of cementitious base and sub-base with a crack relief layer of aggregate inter-layer below the bituminous surface.
- Slope protection using various engineering techniques to save slope as well as environment such as :-
 - i. Simple Vegetative Turfing
 - ii. Transplantation of Readymade Turfs of Grass
 - iii. Application of Mulch
 - iv. Vetiver Grass
 - v. Promotion of Vegetative Turfing by using Jute Netting
 - vi. Use of Coir Netting
 - vii. Erosion Control using Two Dimensional. (2-0) Synthetic Geogrids /Netting
 - viii. Three Dimensional Erosion Control. Mat/Rotted Erosion Control products

ix. Preformed polymer Geocells or Webs

x. Erosion control by Armour Systems.

Stabil Road is a modern and innovative soil stabilizing technology. The existing soil is processed with cement, aggregate and special additive in designed percentage with the help of machines. This makes the soil very resistance to the compressive strength as well as elastic, water proof and frost resistant. This stabilized soil becomes hard and after applying a SAMI (Stress Absorbing Membrane Inter layer) Layer, BC can be laid directly over it.

Due to scarcity of aggregates, this new technology is being used. Over subgrade having 8% CBR, this Chemical Stabilized base of 330 mm thick is laid and over this base SAMI (Stress Absorbing Membrane Inter layer) Layer having 10 mm stone chips in 12 mm thick layer over emulsion is used before laying of BC layer.

IT initiatives

NHIDCL is striving for advancement in information technology in various aspects of highway development and management. The company designs, builds, operates, maintains and upgrades National Highways and Strategic Roads including interconnecting roads in parts of the country which share international boundaries with neighbouring countries. This makes the entity strategically important for the nation and integration of all its assets critical.

a) SAP is best known for producing enterprise resource planning software (ERP) which allows organisation to manage business operations across procurement, manufacturing, service, sales, finance, and HR in order to integrate complete project life cycle including post-construction maintenance and business operations. NHIDCL decided to implement SAP as its ERP (Enterprise Resource Planning) across all its offices and projects.

Complete project life cycle is captured on SAP Platform, to monitor the physical as well as Financial progress on real time basis. Actual expenditure is also monitored on real time basis for the purpose of cost control. Similarly, vendor and employee management is monitored on-line on real time basis.

Employees are using SAP for their leaves, travel and reimbursement approvals. Similarly, all third party payments are made on SAP.

b) INFRACON, a web based National Portal has been designed by the Company to allow Consultancy Firms and Key Personnel to upload their credentials and CVs online and in the manner and form which enables automatic evaluation of their technical proposals. It also allows the clients taking up infrastructure development to put out and publish the RFPs online and also receive the proposals online. Usage of INFRACON enables the Company to get most suitable vendors and also reduces processing time significantly.

c) INAM-Pro+ includes the A to Z of construction materials, equipments/machinery and services which would include Purchase/Hiring/Lease of new/ used products and services in following domains:

- i. Construction Materials viz. Cement, Steel, Bitumen, Stone Aggregates, Concrete, Bricks, Wood, Sanitary Items, Paint, etc.
- ii. Infrastructure Machinery, viz. HMP, Paver Finisher, Back hoe Loaders, etc.

- iii. Intelligent Transport System Equipment, viz. VMS, CCTV, ECB, Boom Barriers, etc.
- iv. Road Furniture viz. road signage, road studs, etc.
- v. Haulage Vehicles viz. Tippers, Backhoe Loaders, Cranes
- vi. Road Safety and Protection Works, viz. Crash Barriers, Hazard markers, Delineators etc.
- vii. Services, viz. Road Marking, Ambulance, Route Patrolling, Tree plantation / Transplantation etc.

INAM-Pro has been recognized and listed in Book-on-Innovations "New Beginning" released by Hon'ble PM on the Civil Services Day. The portal has also been awarded "Gold Award for Govt. Re-engineering" by DARPG on National e-Governance Conference held on 27 Feb, 2018 at Hyderabad. The use of INAM-PRO helps to reduce the gap between demand and supply of critical items and also helps to protect from inflationary trends.

d) Bhoomi Rashi Portal

The Ministry of Road Transport and Highways, Govt. of India has codified an online Platform as Bhoomi Rashi for processing of land acquisition notifications to nimble highway infrastructure development projects in India. Bhoomi Rashi will fast track and trigger the process of land acquisition which results in greater benefits for all stakeholder Farmers, landowners, contractors and investors will be benefitted from the pellucidity introduced by the portal in the Land acquisition process. The Bhoomi Rashi portal is a new milestone in the nation's journey towards DIGITISATION and TRANSPARENCY.

E-tendering and E-Procurement:

In order to improve decipherability and accountability, NHIDCL has commuted to e-procurement applicability through GeM and e-tendering for all types of projects through Central Public Procurement Portal (CPPP) developed by National Informatics Centre (NIC) for all tendering process.

ADB/JICA projects

NHIDCL has the requisite skills and experience to follow ADB procedures for contracting and ensure Resettlement and Rehabilitation of project to grievred persons to ensure socio-economic safeguards.

Mechanisation of Road and Bridge work and use of modern equipments

NHIDCL has introduced large scale mechanization of Road and Bridge work and use of avantital garde equipments to achieve high quality output.

Financial Management System

NHIDCL has robust financial management system allowing for effective monitoring and control of expenditure, fund management and effective tax planning.

3. WEAKNESS

Dependency for project funds

NHIDCL is dependent on MoRTH for approval of projects and its funding which might limit the future

growth of the company and timely execution of projects.

Non existence of Permanent Cadre

NHIDCL does not have its own cadre of Officers and staff and all sanctioned posts are filled up either by deputation of Official from Central and State Governments/PSUs/Autonomous bodies or by engaging retired officer. This leads to lack of Institutional integrity and talent.

Limited Revenue Stream

Presently Ministry provides agency charges on various highway and other infrastructure projects entrusted to NHIDCL. The agency charge is the only source of revenue to NHIDCL. The Revenue stream of NHIDCL needs to be expanded as revenue stream in the form of Agency Charges would limit the growth of the Organisation.

4. OPPORTUNITIES

NHIDCL endeavours to broaden its horizon and are trying to enter into building airports, logistic parks, jetties, wayside amenities, etc. Incidentally, we have been undertaking responsibility of one of the multi modal logistics hub, being undertaken by the Ministry under Bharatmala. MMLP projects have been planned in India in order to make transport and logistics more efficient in the defined regions. NHIDCL has been assigned one of such MMLP in Assam.

The Company has been entrusted as Central Executing Agency by MoRTH for development of Bus Ports. 13 state governments have already accorded their approval and NHIDCL is coordinating with remaining 23 state/UTs to move ahead on the same. Developing the Bus port which is a Network of Self Sustainable Smart Bus Ports will be developed in every State, to transform the Travel Experience for lakhs of commuters who travel across the States in buses every day.

In near future, NHIDCL looks forward to work in areas of irrigation project control work, sewerage treatment, waste management, development of housing complex with UT of J&K, Smart city of Kochi, interiors of Auditorium of Intelligence Bureau, etc.

5. THREATS FOR THE COMPANY

Regulatory Impediments:

Acquisition of Land (LA):

- (i) With the promulgation of the Right to Fair Compensation and Transparency in Land Acquisition, Rehabilitation and Resettlement Act, 2013 (RFCTLARR Act), affected landowners have, in some cases, refused to hand over possession of land and have demanded higher compensation even in cases where land acquisition was completed before promulgation of the Act. Large quantum of litigation seeking enhanced compensation has affected project schedules.
- (ii) Due to provisions of the new Act, land has become costly and land cost in some cases is more than project cost.

Judicial Interventions particularly by National Green Tribunal (NGT) and action by other Ministries and State Governments sometimes proves bottleneck for the progress of the project. A similar handicap was

faced when restrictions were placed on the mining of aggregates and on soil burrows by many State Governments. Projects are also adversely affected due to poor law and order conditions as some of the North-eastern states are facing insurgency problems.

NHIDCL operates in an extremely difficult and complex work environment building roads in difficult and hilly terrain in an extremely adverse weather conditions and operating without adequate logistic support.

6. SEGMENT WISE PERFORMANCE

Segment wise performance of the Company is mentioned in Director's Report.

7. COMPANY'S OUTLOOK

NHIDCL has been entrusted with the task of developing and improving road connectivity of an approximate aggregate length of 13,360 Kms, including the international trade corridor in the North East, along with roads in the North Bengal and North Eastern region of India. 536.02 Km of Civil works (projects) were awarded during 2019-20. Financial Progress of ₹ 6,717.40 Crore is achieved during 2019-20.

8. RISKS AND CONCERNS FOR THE COMPANY

Inclement weather in North Eastern Region, Border and strategic areas where NHIDCL is operating throws up hurdles and gives a window period of maximum six months to fast-track work. A large part of the border highways are encompassed by the forests and wildlife areas and this means negotiating and availing clearances from the Forest department. The unstable geological terrain throws up even bigger challenges. The heterogeneous land has no homogenous soil and underground conditions. In addition, the challenges are being faced in deriving the seamless all weather maintenance system for the highways. NHIDCL is working/ exploring the use of drones and artificial intelligence for real time assessment of the issues including landslides and avalanche triggering and monitoring of the ongoing works.

9. INTERNAL CONTROL SYSTEM AND THEIR ADEQUACY

An effective internal Control System has been put in place in NHIDCL for monitoring the implementation of projects including periodic reviews of the physical and financial progress. Review of the progress of expenditure is periodically submitted to management. Budgetary reviews are also conducted.

The Company has adequate internal financial control in place and such control is operating effectively. Internal audit is conducted by external firm ensures efficacy of control systems and appropriateness of expenditure. The Annual Account of the Company are also subject to audit by the Statutory auditor appointed by CAG.

10. MATERIAL DEVELOPMENTS IN HUMAN RESOURCES, INDUSTRIAL RELATIONS FRONT INCLUDING NUMBER OF PEOPLE EMPLOYED.

As per the approval of the Cabinet at the time of setting up of NHIDCL, the two Senior Management positions, viz. Managing Director and Director (Finance & Administration) will be staffed through the Central Staffing Scheme. During the Financial Year 2019-20, the Organization was headed by Shri N. N. Sinha, IAS (JH:1987) up to 23.10.2019 and subsequently by Shri Keshav Kumar Pathak, IAS (BH:1990) who

assumed the charge of Managing Director, NHIDCL w.e.f. 05.11.2019. Shri Satyabrata Sahu, IAS (OR:1991) was posted as Director (A&F) up to 28.10.2019 and subsequently Shri Manoj Sahay, IAAS assumed the charge of Director (A&F) w.e.f. 30.01.2020.

The Strength of Technical and Non-Technical Officers/Staff of the Company, created with the approval of the Board of Directors and the Competent Authority, as on 31.03.2020, is as under:

Sr. No.	Designation/Post	Sanctioned Strength	Filled up as on 31.03.2020
1.	Managing Director	01	01
2.	Director (Admin & Finance)	01	01
3.	Director (Technical)	01	01
4.	Executive Director	14 [Tech./Project -12 HR/Admn.-01, Fin. & Accounts -01]	13
5.	General Manager	60 [Tech./Project -55 HR/Admn.-01, Fin.&Accounts -01, LA & Coord.-01, Legal -01, IT-01]	23
6.	Dy. General Manager	94 [Tech./Project -89 HR/Admn.-03, Fin. & Accounts -02]	25
7.	Manager	130 [Tech./Project -78 HR/Admn. -03, Fin.&Accounts-48, Legal- 01]	35
8.	Technical Assistant to MD	01	-
9.	Company Secretary	01	01
10.	Deputy Manager	06 [HR/Admn--03, Fin.&Accounts -02, Rajbhasha-01]	05
11.	Assistant Manager	05 [HR/Admn-03, Fin.&Accounts-02]	04

12.	Private Secretaries	03	03
13.	Junior Manager	12 [HR/Admn.-06, Fin.&Accounts-04, Legal-01, Rajbhasha -01]	03

Being a newly set up Organization, NHIDCL does not have its own Cadre of Officers and the sanctioned posts are filled up either by deputation of Officials from Central and State Governments/PSUs/Autonomous Bodies possessing the eligibility criteria prescribed for Transfer on Deputation basis or by engaging retired Officers having held similar qualifications on Contract basis. NHIDCL was granted exemption from the general rule of immediate absorption for appointment of Central Government Officers on deputation basis for 21 categories of sanctioned posts by the Department of Public Enterprises, initially for a period of 3 Years i.e. up to 31.12.2017 vide their OM No. 23(1)/2015-MGMT dated: 15.07.2015 which has been further extended up to 31.12.2019. A proposal for further exemption of 29 categories of sanctioned posts has been referred to DPE by Ministry of Road Transport & Highways vide their OM No. A-12024/01/2015-E-II(B)/NHIDCL Cell dated 21.02.2020. Response from DPE is awaited. For filling up the vacancies in different Grades, recruitment is carried out by following due process wherein the vacancies are advertised in leading Newspapers and Employment News. The vacancy circular is also put on the websites of NHIDCL and Ministry of Road Transport & Highways. Applications received up to the last date and time indicated in the advertisement is scrutinized by a Screening Committee of officers and eligible candidates are shortlisted for interview. Subsequently, a Search-Cum-Selection-Committee conducts interview of the shortlisted candidates to assess their suitability. The terms & conditions of appointment on Deputation basis and for engagement on Contract basis are approved by the Board of Directors of the Company.

11. ENVIRONMENTAL PROTECTION AND CONSERVATION, TECHNOLOGICAL CONSERVATION & RENEWABLE ENERGY DEVELOPMENT.

In NHIDCL, numerous initiatives have been taken to ensure sustainability of roads being developed, by promoting green technologies permitted by IRC codal provisions, which are climatically resilient and environmentally friendly, especially in areas or regions having acute scarcity of construction materials.

Company has adopted new technologies such as Stabil Road, an innovative soil stabilizing technology in the construction of flexible pavements in regions where there is scarcity of aggregates, Concrete Impregnated Fabric (Concrete Canvas) technology for protection of river banks, Pre-Cast Post tensioned RCC breast walls in place of Conventional breast walls to prevent hill slides under the actions of weather and rain water flowing over hills slope, Slope stabilisation works by providing benching, trimming/scaling of loose areas/ rock and stabilizing it using various depth of rock bolts/ anchors with grout DT Mesh, Rhomboidal mesh, erosion control mat/ Hydro seeding, etc.

These innovative technologies are being executed in various highway projects of NHIDCL in the states of Arunachal Pradesh, Manipur, Uttarakhand and Andaman & Nicobar Islands.

12. CORPORATE SOCIAL RESPONSIBILITY

A report of Corporate Social Responsibility initiatives taken during the year under review is annexed at Annexure - B of the Directors' Report.

REPORT ON CORPORATE GOVERNANCE

1. COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE

Corporate Governance is the application of best management practices, compliance of laws, rules, regulations and adherence standard to achieve the objects of the Company. Your Company is fully committed to strengthen good corporate governance practices in all its areas of operations with emphasis to maximize the value of its stakeholder NHIDCL is taking all possible steps to strengthen the Corporate Governance framework by implementing the regulatory framework of Corporate Governance.

2. BOARD OF DIRECTORS

NHIDCL, being a Government Company, the power to appointed Director(s) on the Board of your Company vests with the President of India, which is exercised through the Administrative Ministry i.e, Ministry of Road Transport & Highways, Govt. of India.

a) Board Composition

National Highways & Infrastructure Development Corporation Limited (NHIDCL) is a Government Company within the definition of Section 2(45) of the Companies Act, 2013. According to Article 82 of Article of Association of the Company, the President from time to time determines the number of Directors of the Company which shall not be less than three and not more than fifteen. As per Article 83 of Article of Association of the Company, the Chairperson, Managing Director, whole time Directors and other Directors of the Company shall be appointed by the President. The Secretary, Road Transport & Highways, Ministry of Road Transport & Highways, GOI shall be ex-officio Chairperson of the Company and of the Board.

b) Strength of Directors

As on 31st March, 2020 the Board of NHIDCL comprises of five (05) Directors - Whole-time Directors, Government Nominees as part-time Official Directors and Independent Director. The total strength of the Board of Directors of the Company as on 31st March, 2020 is as follows:-

S.No	Name	Designation
1.	Shri Sanjeev Ranjan (DIN:02977371)	Chairman, NHIDCL
2.	Shri Keshav Kumar Pathak (DIN:03075410)	Managing Director
3.	Shri Manoj Sahay (DIN:08711612)	Director(A&F)
4.	Smt. Meenakshi Mishra (DIN:07837534)	Independent Director
5.	Shri Suman Prasad Singh (DIN:08711591)	Govt. Nominee Director

c) Change in Directorship

During the F.Y 2019-20 and upto the date of Report the changes in directorship is tabulated below:-

S.No	Name of Director	Appointment/Cessation
1.	Shri. N.N Sinha, Managing Director (DIN: 01829759)	Ceased to be the Managing Director of the Company w.e.f 23.10.2019.

- | | | |
|----|--|---|
| 2. | Shri. Satya Brata Sahu, Director(A&F)
(DIN: 02663367) | Ceased to be Director (A&F) w.e.f 28.10.2019. |
| 3. | Shri. Keshav Kumar Pathak,
Managing Director
(DIN: 03075410) | Appointed as Managing Director of the Company w.e.f 05.11.2019. |
| 4. | Shri. Suman Prasad Singh,
Govt. Nominee Director
(DIN: 08711591) | Appointed as Govt. Nominee Director w.e.f 21.11.2019. |
| 5. | Shri. Kamlesh Chaturvedi,
Govt. Nominee Director
(DIN: 08079226) | Ceased to be Govt. Nominee Director w.e.f 10.12.2019. |
| 6. | Ms. Meenakshi Mishra,
Independent Director
(DIN: 07837534) | Appointed as Independent Director w.e.f 15.01.2020. |
| 7. | Shri. Manoj Sahay, Director(A&F)
(DIN:08711612) | Appointed as Director (A&F) w.e.f 30.01.2020. |
| 8. | Shri. Sanjeev Ranjan, Chairman
(DIN: 02977371) | Ceased to be Chairman of the Company w.e.f 30.04.2020. |
| 9. | Shri Aramane Giridhar, Chairman
(DIN:00483130) | Appointed as Chairman of the Company w.e.f 30.04.2020. |

d) Attendance Record and Directorship/ Committee position for the period commencing from 1st April, 2019 to 31st March, 2020.

S. No	Name of Directors & Designation	DIN	No. of Board Meetings Attended (During their respective tenure)	Last AGM attended	Other Directorship	Tenure	Other Position as Member	Committee as Chairman
1.	Shri Sanjeev Ranjan, Ex-Chairman	02977371	3/3	Yes	NIL	01.04.2019-30.04.2020	NIL	NIL
2.	Shri N.N Sinha, Ex-Managing Director	01829759	1/1	Yes	NIL	07.08.2017-23.10.2019	NIL	CSR Committee, NHIDCL
3.	Shri Keshav Kumar Pathak, Managing Director	03075410	2/2	No	NIL	05.11.2019 till date	Audit Committee, NHIDCL	CSR Committee, NHIDCL
4.	Shri Satya Brata Sahu, Ex- Director	02663367	1/1	Yes	NIL	28.03.2018-28.10.2019	NIL	NIL
5.	Shri Manoj Sahay, Director	08711612	1/1	No	NIL	30.01.2020 till date	CSR & Audit Committee, NHIDCL	NIL

6.	Shri Kamlesh Chaturvedi, Ex-Govt. Nominee Director	08079226	2/2	No	NIL	18.09.2017- 10.12.2019	NIL	NIL
7.	Shri Suman Prasad Singh, Govt. Nominee Director	08711591	1/2	No	NIL	21.11.2019 till date	NIL	NIL
8.	Smt. Meenakshi Mishra, Independent Director	07837534	1/1	No	NIL	15.01.2020 till date	CSR Committee, NHIDCL	Audit Committee, NHIDCL

None of the Directors holds office at the same time as Director in more than twenty Companies / ten Public Companies including alternate Directorship(s). Further, none of the Director is a member in more than ten Committees or is a Chairman of more than five Committees across all the Companies in which he is a Director. The Directors of the Company do not have any relationship inter-se.

e) Number and date of Meetings of the Board of Directors

During the F.Y 2019-20, three (03) Meetings of the Board of Directors were held, on the following dates:

S. No.	Board Meeting Number	Board Meeting Date	Board Strength	No. of Directors present	% of Attendance of Board Meeting
01	19th	09.07.2019	4	4	100
02	20th	10.12.2019	3	2	66.6
03	21st	09.03.2020	5	5	100

Brief Resume of Directors Appointed during the year and till the date of report.

(A) Shri Keshav Kumar Pathak, IAS appointed as Managing Director, NHIDCL w.e.f 05.11.2019.

Shri Keshav Kumar Pathak, IAS (BH:90) has taken over the charge of the post of Managing Director on 05.11.2019. Prior to this, Shri Pathak was working as Principal Secretary, Department of Minor Water Resources, Bihar. He has served various key positions, including Principal Secretary in various Departments in State of Bihar and has held senior position(s) in Central Government.

(B) Shri. Suman Prasad Singh, appointed as Govt. Nominee Director on the board of NHIDCL w.e.f 21.11.2019.

Shri Suman Prasad Singh, is a Civil Engineer Graduate of 1988 batch from NIT, Jamshedpur (formerly known as Regional Institute of Technology, Jamshedpur). He has done MBA, Finance (full time) from IIT, Kharagpur and Master in Business Law (MBL) from National Law School of India University (NLSIU), Bengaluru. He has varied experience of project execution, contract management and policy formulation.

(C) Ms. Meenakshi Mishra, appointed as Independent Director on the Board of NHIDCL w.e.f 15.01.2020.

Ms. Meenakshi Mishra, IA&AS has 34 years of leadership experience in the Government of India across Administrative, Regulatory, Accounting, Strategic and E- Governance functions in organizations ranging from Central and State Government Departments to Central Ministries of Railways, Defence, Atomic Energy and academic institutions such as IGNOU.

(D) Sh. Manoj Sahay, appointed as Director(A&F) on the Board of NHIDCL w.e.f 30.01.2020.

Shri Manoj Sahay, an Indian Audit & Accounts Service (1994) officer, took charge as Director (Admin & Fin), NHIDCL, New Delhi, on 30th January, 2020. Prior to this Shri. Manoj Sahay was working as DG(AB) in the office of C&AG. Shri Sahay holds a BE (Civil Engg.) degree from IIT Roorkee.

(E) Shri. Aramane Giridhar, appointed as Chairman, NHIDCL w.e.f 30.04.2020.

Shri Aramane, an Indian Administrative Service Officer (IAS) (AP:88), appointed as Secretary, Ministry of Road Transport & Highways (MoRTH) from 30th April, 2020. Before joining as Secretary, MoRTH, he held the post of Additional Secretary, Cabinet Secretariat. Shri Aramane has held various important portfolios in the State Government of Andhra Pradesh as well as in the Central Government.

3. COMMITTEES OF THE BOARD OF DIRECTORS

NHIDCL Board has constituted/re-constituted Committees from time to time. On the date of Report NHIDCL has following Committees namely:

- a) Corporate Social Responsibility Committee**
- b) Audit Committee**
- c) Executive Committee**

Corporate Social Responsibility Committee

Brief Description of terms of reference

In compliance of Section 135 of the Companies Act, 2013, the Company has constituted Corporate Social Responsibility Committee. The scope and terms of the Committee is in line with the provisions of the Companies Act, 2013 and the rules made thereunder and DPE Guidelines on Corporate Governance, as amended from time to time. The Company has formulated CSR Policy and the same is available at the website of the Company at <https://nhidcl.com/csr/>. The terms of reference of CSR Committee is listed below:

- (i) To formulate and recommend to the Board, a CSR Policy indicating the activities to be undertaken as per Schedule VII of the Companies Act, 2013.
- (ii) To recommend to the Board CSR activity to be undertaken by the Company and the amount of expenditure to be incurred thereon.
- (iii) To monitor CSR policy from time to time.
- (iv) To institute a transparent monitoring mechanism for implementation of the CSR projects or programs or activities undertaken by the Company.

Composition, name of members and Chairperson

As on 31st March, 2020, the Committee comprises of 3 Members, out of which one Member is Independent Director. The Committee is headed by the Managing Director. The Company Secretary act as the Secretary of the CSR Committee.

The Composition of the CSR Committee as at 31st March, 2020 was as under:-

S.No.	Name	Status of Member	Position
1.	Shri. Keshav Kumar Pathak	Managing Director	Chairman of Committee
2.	Shri. Manoj Sahay	Director (A&F)	Member
3.	Ms. Meenakshi Mishra	Independent Director	Member

Audit Committee

Brief Description of terms of reference

The scope and terms of reference of Audit Committee is in compliance with and governed by the provisions of Companies Act, 2013 and rules framed thereunder and DPE Guidelines. The role of Audit Committee includes oversight of the Company's Financial reporting process, review of annual financial statements, internal control systems and internal audit reports, review the follow up action on the audit observations of the C&AG audit, etc. A brief description of terms of reference for the Audit Committee is as under:-

- (i) Review and monitor the auditor's independence and performance, and effectiveness of audit process;
- (ii) Examination of the financial statement and the auditors' report thereon;
- (iii) Approval or any subsequent modification of transactions of the company with related parties;
- (iv) Scrutiny of inter-corporate loans and investments;
- (v) Evaluation of internal financial controls and risk management systems;
- (vi) Review the follow-up action on the audit observations of the C&AG Audit.

Composition, name of members and Chairperson

Due to the non-availability of Independent Directors, NHIDCL was not having Audit Committee till 31.03.2020. However, after the appointment of Ms. Meenakshi Mishra, Independent Director an Ad-hoc Audit Committee was constituted by the Board in its 22nd Meeting held on 15.06.2020. The request for appointment of another Independent Director has already been made to Ministry of Road Transport & Highways (MoRTH) and the same is under consideration. The Composition of Ad-hoc- Audit Committee is as under:-

The Composition of the Adhoc- Audit Committee on the date of report is as under:-

S.No.	Name	Status of Member	Position
1.	Ms. Meenakshi Mishra	Independent Director	Chairperson
2.	Sh. Keshav Kumar Pathak	Managing Director	Member
3.	Sh. Manoj Sahay	Director (A&F)	Member

Executive Committee

The Board in its 7th Meeting held on 28th March, 2016 had constituted Executive Committee (EC) to consider various issues arising out of Bid Process and Contract Management, etc.

Composition, name of members and Chairperson

As on 31st March, 2020, the Committee comprises of following Members:-

S.No.	Name	Status of Member	Position
1.	Sh. Keshav Kumar Pathak	Managing Director	Chairman
2.	Sh. Manoj Sahay	Director (A&F)	Member
3.	Sh. V.K Rajawat	Director (Tech.)	Member
4.	Sh. Ajay Ahluwalia	Executive Director-I	Member
5.	Sh. Sanjeev Malik	Executive Director-III	Member
6.	Sh. W. Blah	Executive Director-V	Member
7.	Sh. Anup Purkayastha	GM (HR)	Case Presenter
8.	Sh. K.C Bhatt	DGM (T)	Case Presenter
9.	Sh. V. Jaiswal	DGM (T)	Case Presenter

4. REMUNERATION OF DIRECTOR(S)

Being a Government Company, the whole-time Directors are appointed by the President of India and draw remuneration as per Central Dearness Allowance (CDA) pay scales pre-determined by the Government and as per the terms and conditions of their appointment issued by the Government.

Government Nominee Directors on the Board of the Company do not draw any remuneration from the Company, they draw remuneration from the Government only as Government Officials.

Non-Official Independent Directors are paid sitting fees for the Board/ Committee Meetings attended during the year. During the Financial Year the Company has paid sitting fees to the Independent Directors ₹10,000/- per meeting.

The details of remuneration paid to the whole time Directors for the year 2019-20 is detailed below:-

S.no	Name and Designation	Remuneration paid (in ₹)
1.	Sh. Keshav Kumar Pathak, Managing Director (w.e.f 05.11.2019)	12,76,025/-
2.	Sh. Satya Brata Sahu, Ex- Director (A&F) (till 28.11.2019)	18,18,505/-
3.	Sh. Manoj Sahay, Director(A&F) (w.e.f 30.01.2020)	495,415/-

(Note: Sh. N.N Sinha was holding the additional Charge of Managing Director, NHIDCL till 23.10.2019 and was drawing remuneration from NHAI.)

5. WHISTLEBLOWER POLICY.

The Company has adopted Whistle Blower Policy in 2019 and since then it is adhered to the highest standards of ethical, moral and legal conduct of business operations. The policy aims to provide a channel to the Directors and employees to report genuine concerns about unethical behaviour, actual or suspected fraud or violation of the Codes of Conduct for Board Members and Senior Management Personnel of the Company and CDA Rules to come forward and express their concerns without fear of punishment/ victimization or unfair treatment. No personnel has been denied access to the Audit Committee.

6. COMPLIANCE CERTIFICATE

The Certificate from practicing Company Secretary, regarding compliance of the conditions of Corporate Governance in accordance with the guidelines issued by Department of Public Enterprises forms the part of the Annual Report (Annexure-E).

7. AUDIT QUALIFICATIONS

The Auditor's Report submitted by M/s Oswal Sunil & Co, Chartered Accountants is forming part of this report.

8. CEO/CFO CERTIFICATION

Certificate duly signed by the Chief Executive Officer and CFO as presented to Board of Directors, is annexed as Annexure-F to the report.

9. CODE OF CONDUCT

The Code of Business Conduct and Ethics for the Board Members and Senior Management is a comprehensive code applicable to all Directors and Members of Senior Management of the Company.

NHIDCL Board has laid down a code of conduct for all Board Members and Senior Management of the Company, which has been circulated to all concerned executives. All Board Members and designated Senior Management Personnel have affirmed compliance with the Code of Conduct. A declaration signed by the Managing Director affirming the Compliance with the code of conduct by the Board Members and Senior Management Personnel during 2019-20 is placed at Annexure-G.

10. DISCLOSURES:

- (i) Related Party Transactions: During the year the Company has not entered into any material transaction as contract or arrangement with any of its related parties.
- (ii) No penalty or strictures were imposed on the Company by any statutory authority, on any matter related to any guidelines issued by Government, during the preceding three year
- (iii) The Company has followed all applicable Accounting Standards in the preparation of Financial Statements. However, deviations, if any, have been reported in the notes forming part of accounts.
- (iv) There are no personal expenses incurred for the Board of Director
- (v) All the items of expenditure debited in the books of accounts of NHIDCL are for the purpose of project execution entrusted to NHIDCL and are related to project execution.
- (vi) Details of Administrative and office expenses as a percentage of total expenses vis-à-vis financial expenses and reasons for increase.



(vii) None of the non-official part time Directors had any pecuniary relationship or transactions with the Company during the F.Y ending 31st March, 2020.

11. GENERAL MEETINGS:

Location and time where last three Annual General Meetings held.

Financial Year	Date	Time	Location*
2018-19	26th September, 2019	12:30PM	Registered Office :
2017-18	27th September, 2018	3:30 P.M	Transport Bhawan, 1- Parliament Street, New Delhi-110001.
2016-17	21st September, 2017	12:00 Noon	

For and on behalf of the Board of Director

Sd/-
(Keshav Kumar Pathak)
Managing Director
DIN:03075410

Sd/-
(Manoj Sahay)
Director(A&F)
DIN:08711612

Date: 27.08.2020
Place: Delhi



AKG & Co.

Company Secretaries

Add: A-16 Jitar Nagar, Parwana Road, Delhi-110051

Phone: 011-22025417, 9312210264

E-mail: guptaashish75@gmail.com

CORPORATE GOVERNANCE COMPLIANCE CERTIFICATE

To,
The Members,
National Highways & Infrastructure Development Corporation Limited
3rd Floor, PTI Building, 4-Parliament Street,
New Delhi-110001

We have examined the Compliance of Corporate Governance by **NATIONAL HIGHWAYS & INFRASTRUCTURE DEVELOPMENT CORPORATION LIMITED ("the Company")** for the year ended 31st March, 2020 as stipulated in the Guidelines on Corporate Governance for Central Public Sector Enterprises issued by the Department of Public Enterprises, Government of India.

The compliance of conditions of Corporate Governance is the responsibility of the management. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanation given to us, we are of the view that the Company has in general **COMPLIED** with the conditions of Corporate Governance as stipulated in DPE Guidelines except in respect of changes in Directors that took place during the year under review. As per the management, the Company was unable to comply with filing and reporting requirement due to the non-appointment of Company Secretary.

Further as on the date of Certificate, the changes in Directors has been reported to the concerned Registrar of Companies and, as per the management steps are being taken to comply with all the requirements as prescribed under the said Guidelines and Companies Act, 2013 and further ensuring proper composition of the Board of Directors including appointment of one more Independent Directors, which shall take place in accordance with DPE Guidelines.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For AKG & Co.
Company Secretaries



(Ashish Kumar Gupta)
Proprietor
CP No. 6859
Date: 18th August, 2020
Place: New Delhi

MANAGING DIRECTOR AND DIRECTOR (A&F) CERTIFICATION

We have reviewed the Financial Statements including the Balance Sheet, Statement of Profit & Loss, and the Cash Flow Statement for the financial year 2019-20 and to the best of our knowledge and belief:

- (i) These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
- (ii) These statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations;
- (iii) There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or in violation of the Company's code of conduct;
- (iv) We accept responsibility for establishing and maintaining internal controls for financial reporting and we have evaluated the effectiveness of the internal control systems of the company pertaining to financial reporting. We have disclosed to the Auditors the deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies;
- (v) We have indicated to Auditors
 - a. Significant changes, if any, in internal control over financial reporting during the year;
 - b. Significant Changes, if any, in accounting policies during the year and that the same have been disclosed in the notes to the Financial Statements;
 - c. There has not been any instance, during the year, of significant fraud which we had become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal Control system over financial reporting.

For National Highways & Infrastructure Development Corporation Limited

Sd/-
(Keshav Kumar Pathak)
Managing Director

Sd/-
(Manoj Sahay)
Director (A&F)

Date : 18.08.2020

Place : New Delhi

Declaration by Managing Director regarding compliance with the Code of Business and Ethics Conduct by Board members and Senior Management during F.Y 2019-2020.

I, Keshav Kumar Pathak, Managing Director, National Highways & Infrastructure Development Corporation Limited do hereby declare that all the Board of Directors and Senior Management Personnel have affirmed compliance of the Code of Business and Ethics Conduct during 2019-2020.

Sd/-
(Keshav Kumar Pathak)
Managing Director

Place: New Delhi
Date: 18.08.2020

PROXY FORM

[Pursuant to section 105(6) of the Companies Act, 2013 and rule 19(3) of the Companies (Management and Administration) Rules, 2014]

CIN : U45400DL2014GOI269062
Name of the Company : National Highways & Infrastructure Development Corporation Ltd.
Registered Office : PTI Building, 3rd Floor, 4 Parliament Street, New Delhi-110001

Name of the member (s) :

Registered address :

E-mail Id :

Folio No/ Client Id DP ID :

I,, being the member (s) of
 shares of the above named company, hereby appoint:

1. Name: Address:
 E-mail Id : Signature : or failing him;
2. Name: Address:
 E-mail Id : Signature : or failing him;
3. Name: Address:
 E-mail Id : Signature : or failing him;

as my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 6th Annual General Meeting of the Company, to be held on 24.12.2020 at 04:00 p.m. at Transport Bhawan, New Delhi and at any adjournment thereof in respect of following resolutions:

Sl. No.	Resolutions	For	Against

Signed this day of 2020.

Signature of share holder:

Signature of Proxy holder(s):

Affix
Revenue
Stamp

Note: This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the meeting.



OSWAL SUNIL & COMPANY
CHARTERED ACCOUNTANTS

71, DARYAGANJ, NEW DELHI-110 002

Tel. : 2325-1582, 2326-2902, 4306-0999
E-mail : oswalsunil.co@gmail.com
Website : www.oswalsunil.com

INDEPENDENT AUDITORS' REPORT ON FINANCIAL STATEMENTS

To the Members of National Highways & Infrastructure Development Corporation Ltd.

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of **National Highways & Infrastructure Development Corporation Ltd.** ("the Company") which comprise the Balance Sheet as at 31st March, 2020, the Statement of Profit and Loss and the Cash Flow Statement for the year then ended, and a summary of the significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the financial statements give the information required by the Companies Act, 2013 in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India of the state of affairs of the Company as at 31st March, 2020, and its profit and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matters:

- In view of the Government imposed lockdown and mandatory quarantine requirements due to Covid-19 and strict timelines, we have not been able to visit and examine the original books of account and supporting documents including but not limited to the documents relating to project executions, loans & advances, establishment expenditures etc. relating to Regional Offices and Project Monitoring Units located in PAN India. Accordingly, the necessary accounting records as maintained in SAP and Tally Software were made available by the management through electronic means. We have relied on Management Assurance of the authenticity, completeness and accuracy of these records electronically submitted to us.
- We draw attention to Note 42 of the financial statements which describes management's assessment of the impact of the outbreak of COVID-19 pandemic on its business operations and financial statements. The said assessment made by the management is highly dependent upon the circumstances as they evolve in subsequent period.
- Refer to Note 46 of the financial statements, the Internal Audit of the functions and activities relating to Regional Offices and Project Monitoring Units of the company has not been conducted for the year ended 31st March, 2020 due to the limitations of COVID-19.



d) We draw attention to Note 34 of the financial statements regarding appointment of independent directors and constitution of Audit Committee. The Audit Committee presently constituted by the Company consists of two executive Directors and one Independent Director on the Board.

Our opinion is not modified in respect of these matters.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In addition to the matter described in the Basis for Opinion and Emphasis of Matter, we have determined the matters described below to be the key audit matters to be communicated in our report.

S. No.	Key Audit Matter	Auditor's Response												
1	<p>Change in Accounting treatment of Funds from Gol & Others for Projects</p> <p>Based on the Comments of the CAG of India on the annual accounts of NHIDCL for the year 2018-19, the accounting treatment of the projects funded by Ministry of Road Transport & Highways (MoRTH)-Government of India (GOI) and others has been changed in the current financial year with corresponding regrouping of figures of the previous year. From FY 2019-20, entire funds received from Gol & Others for execution of projects and associated assets and liabilities have been shown separately under Note 4 to the financial statements.</p> <p>Till Financial Year 2018-19, Short term Loans & Advances and Current Liabilities relating to Projects were not classified under the head "Funds from the Gol & Others for Projects" and reflected separately under Current Assets and Current Liabilities along with amounts pertaining to the Establishment of NHIDCL.</p> <p>The effect of change in the Balance Sheet due to change in policy of presentation of financial statements during the current year is as follows:</p> <p style="text-align: right;">(Rs. in Crore)</p> <table> <tr> <th>Heads of Accounts</th><th>Revised Figure in Balance Sheet as per New Policy</th><th>Original Figure as per Previous Policy</th></tr> <tr> <td>Funds from Gol & Others for Projects</td><td>3,350.29</td><td>4,488.57</td></tr> <tr> <td>Current Liabilities</td><td>48.30</td><td>1,297.66</td></tr> <tr> <td>Current Assets</td><td>3,591.59</td><td>5,979.23</td></tr> </table>	Heads of Accounts	Revised Figure in Balance Sheet as per New Policy	Original Figure as per Previous Policy	Funds from Gol & Others for Projects	3,350.29	4,488.57	Current Liabilities	48.30	1,297.66	Current Assets	3,591.59	5,979.23	<p>We have gone through the Directions issued by the Ministry of Road Transport & Highways (MoRTH)-Government of India (GOI) and Comments of CAG vide letter dated 13th September 2019 stating that these advances and deposits are in nature of amount utilized towards projects being executed by the NHIDCL on behalf of Government of India (Gol) & Others. It also state that Current liabilities and other Current Assets also to be classified in the financial statement, into those pertaining to the projects and those pertaining to the Establishment of NHIDCL.</p> <p>Now the Company has adjusted/netted all associated assets and liabilities pertaining to the Projects being executed on behalf of the Gol & Others with the Non-Current Liabilities "Funds from GOI & Others for Projects" (refer Note 4 of the Financial Statement)</p> <p>We held discussion with the Company regarding classification of Assets and Liabilities those pertaining of Projects being executed by NHIDCL on behalf of Gol & Others and those pertaining to the Establishment of NHIDCL.</p> <p>We performed other substantive procedures to verify the accuracy of amount stated.</p> <p>We considered management's</p>
Heads of Accounts	Revised Figure in Balance Sheet as per New Policy	Original Figure as per Previous Policy												
Funds from Gol & Others for Projects	3,350.29	4,488.57												
Current Liabilities	48.30	1,297.66												
Current Assets	3,591.59	5,979.23												



Oswal Sunil & Company
 Chartered Accountants

Continuation Sheet

	Due to the level of judgment relating to recognition and presentation, this is considered to be a key audit matter.	judgment and evaluated the appropriateness of the disclosures in Note 4 which we considered appropriate.
2	<p>Change in Accounting treatment of Tender Fee Till Financial Year 2018-19, Tender Document Fee is considered as revenue receipt pertaining to Projects being executed on behalf of the GoI and accordingly netted off with the project expenditures incurred. Hitherto, such fee is not charged to Statement of Profit and Loss.</p> <p>Effective from Financial Year 2019-20, the Management has decided to account for the tender documents fee amounting to Rs. 0.81 crore (net of taxes) and corresponding expenditure in the Statement of Profit and Loss.</p> <p>This is considered to be a key audit matter.</p>	<p>Our audit procedures included, among others, an assessment of the classification of operating income in order to determine whether the company's accounting is in accordance with the reporting framework.</p> <p>We held discussion with the Company regarding classification of Tender Document Fee Income and enquire the reasoning for change in accounting treatment.</p> <p>Furthermore, we have used statistical sampling in order to verify the accuracy and existence of the recorded income.</p> <p>We evaluated the disclosure included in the financial statements as adequate.</p>
3	<p>Transfer of Completed Projects to GoI Ministry of Road Transport and Highways (MoRTH / GoI) has decided (vide letter dated 8th July 2019) that the National Highways being developed and maintained by NHIDCL were Government of India assets and that the completed projects were to be transferred to Government of India as per modalities to be decided later and the transferred assets are to be reflected in the Asset Register of Ministry of Finance. NHIDCL has prepared its financial statements for 2019-20 after taking into consideration the line of action suggested by Ministry of Road Transport and Highways in its letter dated 8 July 2019. However, the Assets pertaining to Completed Projects amounting to Rs. 1,310.00 Crore is still not transferred to the Government and reflected under the head "Completed Projects – Roads & Highways" under Note 4 of the Financial statement.</p> <p>This is considered to be a key audit matter.</p>	<p>We have discussed the matter with those charged with governance and reviewed the latest correspondence with the MoRTH in this regard.</p> <p>NHIDCL has intimated the MoRTH to account for completed Projects in the Asset Register of MoRTH under FRBM Act, 2003. Their response is awaited.</p> <p>We also evaluated the appropriateness of the disclosures in Note 4 which we considered appropriate.</p>
4	<p>Project and Other Recoverable As at 31st March 31, 2020, Other Current Assets include Recoverable of Rs. 13.20 cores in respect of Establishment whereas Recoverable from Project contractors/ others is amounting to Rs. 105.44 crore which are pending to be recovered/settled/ adjusted.</p>	<p>Our audit procedures involve the following activities:</p> <ul style="list-style-type: none"> Inquiries with management in order to understand and assess governance and follow-up/monitoring of key balances;



	<p>Management exercises significant judgment when determining whether to record any impairment loss on such recoverable/advances.</p> <p>Management assessment is also required for accuracy of provisions and deductions for variable consideration including expected liquidated damages.</p> <p>As the carrying amount of Other Recoverable accounts for a relatively high proportion of assets, there would be a material impact on the financial statements if such Recoverable cannot be realized/ settled on schedule or fail to be recovered /settled. Therefore, we regard the recoverability of Other Advances as a key audit matter.</p> <p>Refer Note 4 and 13 to the Financial Statements.</p>	<ul style="list-style-type: none"> Analytical procedures and inquiries with Business Area; Review of documentation and correspondence with selected parties and enquire management regarding reasons for unsettled balances as on date. <p>We agree with management's view that there is no reduction in the value of the outstanding in the books.</p>
5	<p>Provisions and contingent liabilities</p> <p>As of 31st March, 2020, the Company had significant amount of provisions as appearing in Note 4 of the Financial Statements. Also, the Company has disclosed significant open legal cases and other contingent liabilities in Note 27.</p> <p>Certain ongoing litigation matter is also stated in Note 24, 25 & 26.</p> <p>The assessment of the existence of the present legal or constructive obligation, analysis of the probability of the related payment and analysis of a reliable estimate, requires management's judgment to ensure appropriate accounting or disclosures.</p> <p>Due to the level of judgment relating to recognition, valuation and presentation of provisions and contingent liabilities, this is considered to be a key audit matter.</p>	<p>We read the summary of litigation matters provided by management and held discussions with concerned department.</p> <p>We evaluated the design and tested the operating effectiveness of controls in respect of the determination of the provisions. We determined that the operation of the controls provided us with evidence over the completeness, accuracy and valuation of the provisions.</p> <p>We performed the substantive procedures which includes inspection the correspondence with tax authorities and inspecting reports on open tax assessments prepared by the Company and other appropriate documentation considered necessary to understand the position and conclusions made by the Company.</p> <p>We considered management's judgment on the level of provisioning to be appropriate. We also evaluated the appropriateness of the disclosures in these Notes which we considered appropriate.</p>



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Other Information

The Company's Board of Directors is responsible for the preparation of other information. The other information comprises the information included in the in the Board's Report including Annexures to Board's Report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the course of our audit, or otherwise appears to be materially misstated.

When we read the other information comprising the above documents, if we conclude that there is a material misstatement therein, we are required to report the fact. We have nothing to report in this regard.

Management's Responsibility for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under Section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting



a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters Paragraph

The comparative financial statements of the Company for the year ended 31st March, 2019 were audited by predecessor auditor. The report of the predecessor auditor on comparative financial statements for the year ended 31st March, 2019 dated 09th July, 2019 expressed an qualified opinion. Our opinion is not modified in respect of this matter.



Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2016 ('the Order') issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the 'Annexure A', a statement on the matters specified in paragraphs 3 and 4 of the Order.
2. As required by Section 143 (3) of the Act, we report that:
 - (a) Except for the effects of the matter described in the Emphasis of Matter paragraph above, we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - (b) Except for the effects of the matter described in the Emphasis of Matter paragraph above, in our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - (c) In respect of the branch abroad, we have been furnished management certified financial information comprising of revenue of Rs. Nil and assets of Rs. 0.73 crore and same have been considered by us in the financial statements.
 - (d) The Balance Sheet, the Statement of Profit and Loss and the Cash flow statement dealt with by this Report are in agreement with the books of account.
 - (e) In our opinion, the Balance Sheet, Statement of Profit and Loss and the Cash Flow Statement comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
 - (f) Being a Government company, pursuant to the Notification No. GSR 463 (E) dated 5th June 2015 issued by the Ministry of Corporate Affairs, Government of India, provision of Section 164 (2) of the Companies Act is not applicable to the company.
 - (g) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in 'Annexure B'.
 - (h) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:

"In view of the exemption given in terms of Notification No. G.S.R. No. 463 (E) dated 5th June 2015 issued by the Ministry of Corporate Affairs, the provisions of section 197 read with schedule V to the Companies Act, 2013 regarding managerial remuneration are not applicable to the Company".
 - (i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The company has disclosed the impact of pending litigations which would impact its financial position as per the Note 24 to 27 of the financial statements.

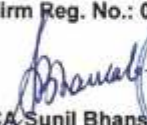


Oswal Sunil & Company
Chartered Accountants

Continuation Sheet

- ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
- iii. There has not been an occasion in case of the Company during the year underreport to transfer any sums to the Investor Education and Protection Fund. The question of delay in transferring such sums does not arise.

For Oswal Sunil & Company
Chartered Accountants
Firm Reg. No.: 016520N


CA Sunil Bhansali
Partner
M. No.: 054645
UDIN: 20054645AAAAAR4943



Place: New Delhi
Dated: 27.08.2020

Oswal Sunil & Company
Chartered Accountants

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'ANNEXURE A' TO THE INDEPENDENT AUDITORS' REPORT

(Referred to in paragraph 1 under 'Report on other Legal and Regulatory Requirements' section of our report of even date)

- i.
 - a. The Company is maintaining records showing particulars, including quantitative details and situation of fixed assets. However, assets tagging code of the asset to make identification possible are not properly updated in the records.
 - b. As discussed, the Company has a program of verification to cover all the items of fixed assets in a phased manner, which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. However, no fixed assets physical verification exercise is carried out during the year.
 - c. Fixed Assets include 3 Bighas Land covered by Dag No. 305 (pt), Village Numalijalah, under Sila Sindpuri Ghopa Mouza, Guwahati, amounting to Rs. 45,00,469/-, for which the company has received letter of handing over possession from Government of Assam, office of Deputy Commissioner Kamrup, Amingaon (Settlement Branch). As informed to us, there is no further documents required to ensure clear title to the company of this Freehold/Leasehold Land.
- ii. The Company is implementing agency of the Government of India and earning Agency Charges for services rendered. Accordingly, it does not hold any physical inventories. Accordingly, the provisions of paragraph 3 (ii) of the Order are not applicable to the Company.
- iii. The Company has not granted any loans, secured or unsecured to companies, firms or other parties covered in the register maintained under section 189 of the Companies Act, 2013. Accordingly, the provisions of paragraph 3 (iii) (a) to (c) of the Order are not applicable to the Company.
- iv. In our opinion and according to the information and explanations given to us, the Company has complied with the provisions of section 185 and 186 of the Companies Act, 2013, with respect to the loans and investments, etc., as provided in paragraph 3 (iv) of the Order.
- v. The Company has not accepted any deposits from the public and hence the directives issued by the Reserve Bank of India and the provisions of Sections 73 to 76 or any other relevant provisions of the Act and the Companies (Acceptance of Deposit) Rules, 2016 with regard to the deposits accepted from the public are not applicable.
- vi. As informed to us, the Central Government has not prescribed maintenance of cost records under Section 148(1) of the Companies Act, 2013 in respect of the products of the Company.
- vii.
 - a. The Company is generally regular in depositing with appropriate authorities undisputed statutory dues including income tax, goods and services tax, cess and other statutory dues applicable to it. According to the information and explanations given to us, no amounts payable in respect of the statutory dues referred to above were in arrears, as at 31st March, 2020 for a period of more than six months from the date they became payable.
 - b. There were no undisputed amounts payable in respect of Income Tax, Sales Tax, Service Tax, Value Added Tax, Goods and Service Tax, Customs Duty, Excise Duty, Cess, GST and other material statutory dues in arrears as at March 31, 2020 for a period of more than six months from the date they became payable.



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Chartered Accountants

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- c. According to the records of the Company, the dues of Goods and Services Tax, Sales Tax/ VAT, Income Tax, Excise Duty and Service Tax which has not been deposited on account of disputes and the forum where the dispute is pending, are as under:

Name of the statute	Nature of dues	Amount	Period to which the amount relates	Forum where dispute is pending	Remarks
Income Tax Act'1961	Income Tax	Rs. 84.19 crore	AY 2016-17 AY 2017-18	Income Tax (Appeal)	Rs. 16.85 crore is deposited against demand raised and disclosed under Note 4 of the Financial Statement

- viii. The Company does not have any loan or borrowings from any banks, Financial Institutions, government or debenture holders during the year. Accordingly, paragraph 3 (viii) of the Order is not applicable
- ix. The Company has not raised any money by way of initial public offer or further public offer (including debt instruments) and term loans. Accordingly, paragraph 3 (ix) of the Order is not applicable
- x. According to the information and explanation given to us and based on our examination, we report that no fraud by the Company or on the Company by its officers or employees has been noticed or reported during the year.
- xi. The company is a Government company and such in pursuant to the Notification No. GSR 463(E) dated 05th June 2015 issued by Ministry of Corporate of Affairs, Government of India, the provisions of Section 197 of the Act is not applicable to the company.
- xii. In our opinion, the Company is not a Nidhi company. Therefore, the provisions of paragraph 3 (xii) of the Order are not applicable to the Company.
- xiii. According to the information and explanations given to us and based on our examination of the records of the Company, in our opinion, all transactions with the related parties are in compliance with sections 177 and 188 of Companies Act, 2013 and the details have been appropriately disclosed in the Financial Statements as required by the applicable accounting standards..
- xiv. The Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year under review. Accordingly, the provisions of Clause 3(xiv) of the Order are not applicable to the Company.
- xv. According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not entered into non-cash transactions with directors or persons connected with them. Accordingly, paragraph 3(xv) of the Order is not applicable.

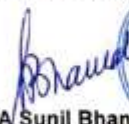



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Continuation Sheet

- xvi. The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, the provisions of Clause 3(xvi) of the Order are not applicable to the Company

For Oswal Sunil & Company
Chartered Accountants
Firm Reg. No.: 016520N



CA Sunil Bhansali
Partner
M. No.: 054645
UDIN: 20054645AAAAAR4943

Place: New Delhi
Dated: 27.08.2020

'ANNEXURE B' TO THE INDEPENDENT AUDITORS' REPORT

(Referred to in paragraph 2(g) under 'Report on other Legal and Regulatory Requirements' section of our report of even date)

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ('the Act')

We have audited the internal financial controls over financial reporting of **NATIONAL HIGHWAYS & INFRASTRUCTURE DEVELOPMENT CORPORATION LTD.** ('the Company') as of 31st March, 2020 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the 'Guidance Note') and the Standards on Auditing, issued by ICAI and prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally



Oswal Sunil & Company
Chartered Accountants

Continuation Sheet

accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

According to the information and explanations given to us and based on our audit, the following weakness have been identified as at 31st March, 2020:

The company during the year has implemented the new ERP system and some delay in recording of accounting transactions were noticed subsequent to implementation of new ERP. The system still requires stabilization and strengthening.

In our opinion, and on the achievement of the objectives of the control criteria, the Company has maintained, in all material respects, adequate internal financial controls over financial reporting and such internal financial controls over financial reporting were operating effectively as of 31st March, 2020, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

We have considered the weaknesses identified and reported above in determining the nature, timing, and extent of audit tests applied in our audit of the financial statements of the Company for the year ended 31st March, 2020 and these weaknesses do not affect our opinion on the financial statements of the Company.

For Oswal Sunil & Company
Chartered Accountants
Firm Reg. No.: 016520N

CA Sunil Bhansali
Partner
M. No.: 054645
UDIN: 20054645AAAAAR4943

Place: New Delhi
Dated: 27.08.2020



National Highways & Infrastructure Development Corporation Limited
3rd Floor, Press Trust of India Building, 4 - Sansad Marg, New Delhi - 110001
CIN: U45400DL2014GOI269062
Balance Sheet as at 31st March, 2020

		(Amount in ₹)	
Particulars	Note(s)	As at 31.03.2020	As at 31.03.2019
I. EQUITY & LIABILITIES			
(1) Share Holders Fund			
(a) Share Capital	2	1,03,00,00,000	1,03,00,00,000
(b) Reserves and Surplus	3	1,62,10,90,934	93,87,13,830
		2,65,10,90,934	1,96,87,13,830
(2) Non Current Liabilities			
(a) Funds from Govt & Others for Project (Net)	4	27,95,45,43,194	33,50,29,06,118
		27,95,45,43,194	33,50,29,06,118
(3) Current Liabilities			
(a) Trade Payables	5	1,38,59,970	7,04,61,753
(b) Other Current Liabilities	6	31,99,77,281	37,28,62,473
(c) Security Deposits	7	1,20,60,281	45,34,711
(d) Short term Provisions	8	17,07,55,335	3,51,06,643
		51,66,52,867	48,29,65,580
TOTAL		31,12,22,86,995	35,95,45,85,528
II. ASSETS			
(1) Non Current Assets			
(a) Property, Plant & Equipment			
- Tangible Assets	9	3,00,59,299	2,27,34,442
-Intangible Assets	9	71,67,029	95,92,240
-Capital work-in-progress	9	73,35,012	49,02,969
		4,45,61,340	3,72,29,651
(b) Deferred Tax Asset (Net)	10	12,10,776	14,52,073
(2) Current Assets			
(a) Cash and Cash Equivalents	11	30,90,62,93,056	35,39,22,43,109
(b) Short term Loans & Advances	12	2,21,23,521	18,05,25,485
(c) Other Current Assets	13	14,80,98,302	34,31,35,210
		31,07,65,14,879	35,91,59,03,803
TOTAL		31,12,22,86,995	35,95,45,85,528

Significant Accounting Policies

1

Other Notes to Financial Statements

18-49

The accompanying notes are an integral part of the financial statements

As per our report of even date attached

For Oswal Sunil & Company

Chartered Accountants


Firm Regn. No. : 016520N

CA Sunil Bhansali
Partner
M.No. : 054645
Place: New Delhi
Date: 27 AUG 2020



For and on behalf of the Board of Directors


Keshav Kumar Pathak
Managing Director
DIN: 03075410


Manoj Sahay
Director (F & A) & (CFO)
DIN: 08711612


Yukti Arora
Company Secretary
M.NO : 24800

National Highways & Infrastructure Development Corporation Limited
 3rd Floor, Press Trust of India Building, 4 - Sansad Marg, New Delhi - 110001
CIN: U45400DL2014GOI269062

Statement of Profit and Loss for the year ended 31st March, 2020

		(Amount in ₹)	
Particulars	Note(s)	Year ended 31st March 2020	Year ended 31st March 2019
Revenues			
Revenue from Operations	14	1,78,29,46,565	1,29,54,62,109
Other Income	15	10,79,64,481	8,68,33,562
		1,89,09,11,046	1,38,22,95,671
Expenses			
Employee Benefit Expenses	16	22,74,84,797	19,50,60,140
Depreciation	9	1,63,49,710	1,54,79,493
Other Expenses	17	46,76,58,560	36,86,11,515
		71,14,93,067	57,91,51,148
Profit before Tax		1,17,94,17,979	80,31,44,523
Add : Prior Period (Expenditure)/Income		(21,11,477)	(3,94,98,592)
Profit before Tax and After Prior Period		1,17,73,06,502	76,36,45,931
Less: Tax Expenses			
(1) Tax for Current Year		30,09,10,510	22,89,79,335
(2) Deferred Tax		2,41,297	(11,04,227)
Profit for the year		87,61,54,695	53,57,70,823
Earnings per equity share of ₹ 10 each Basic & Diluted	40	8.51	5.62

Significant Accounting Policies 1
 Other Notes to Financial Statements 18-49

The accompanying notes are an integral part of the financial statements

As per our report of even date attached


For Oswal Sunil & Company
 Chartered Accountants
 Firm Regn. No. : 016520N



 CA Sunil Bhanu
 Partner
 M.No. : 054645

Place: New Delhi
 Date: 27 AUG 2020

For and on behalf of the Board of Directors


 Keshav Kumar Pathak
 Managing Director
 DIN: 03075410


 Manoj Sahay
 Director (F & A) & (CFO)
 DIN: 08711612


 Yukta Arora
 Company Secretary
 M.NO : 24800

National Highways & Infrastructure Development Corporation Limited
3rd Floor, Press Trust of India Building, 4 - Parliament Street, New Delhi - 110001
CIN: U45400DL2014GOI269062

Cash Flow Statement for the year ended on 31st March, 2020

(Amount in ₹)

Particulars	Year ended 31st March 2020		Year ended 31st March 2019	
A. Cash Flow from Operating Activities:				
Increase/(Decrease) in Reserve & Surplus/Net Profit		68,23,77,104		37,10,22,307
Adjustments For:				
a) Depreciation	1,63,49,710		1,54,79,493	
b) Interest income	(9,55,54,962)		(8,66,84,608)	
c) Current Year Tax including Deferred Tax	30,11,51,807		22,78,75,106	
d) (Profit)/Loss on Fixed Assets	47,080		12,057	
e) Issue of Bonus Shares	-		2,00,00,000	
f) Dividend	19,37,77,591	41,57,71,227	14,47,48,516	32,14,30,566
Operating Cash Profit before Working Capital Changes		1,09,81,48,331		69,24,52,873
Add/(Deduct) movement in Working Capital				
a) Increase/(Decrease) in Trade Payable	(5,66,01,783)		7,04,61,753	
b) Increase/(Decrease) in Other Current Liability	(5,28,85,192)		19,26,42,887	
c) Increase/(Decrease) in Provisions	(3,53,49,724)		(4,57,09,317)	
d) Increase/(Decrease) in Security Deposits	75,25,570		36,85,560	
e) (Increase)/Decrease in Other Current assets	31,06,67,370		(16,65,28,816)	
f) (Increase)/Decrease in Loans and Advances	15,84,01,964		(16,36,96,670)	
Cash Generated From Operations		33,17,58,205		(10,91,44,603)
Tax Paid in current Year (incl TDS)		1,42,99,06,536		58,33,08,270
Net Cash Flow From Operating Activities before Extraordinary Item		(24,55,42,556)		(33,80,87,214)
Outflow for Extraordinary Item		1,18,43,63,979		24,52,21,056
Net Cash Flow From Operating Activities		1,18,43,63,979		24,52,21,056
B. Cash Flow from Investing Activities:				
a) (Purchase)/Sales of Property, Plant and Equipment (Net)	(2,37,26,480)		(2,18,82,156)	
b) Interest income	9,55,54,962	7,18,76,482	8,66,84,608	6,48,02,452
Net Cash Flow From Investing Activities		7,18,76,482		6,48,02,452
C. Cash Flow from Financing Activities:				
a) Issue of Share Capital (Net)	-		11,85,341	
b) Proceeds/(Repayment) of Funds	(5,54,83,62,924)		6,46,44,90,643	
c) Dividend Paid (Including DDT)	(19,37,77,591)		(14,47,48,516)	
Net Cash Flow From Financing Activities		(5,74,21,40,515)		6,32,09,27,468
		(5,74,21,40,515)		6,32,09,27,468
(Increase)/(Decrease) in Cash and Cash Equivalents (A+B+C)		(4,48,58,50,053)		6,63,09,50,976
Add: Balance in the beginning of year		34,39,22,43,209		27,75,12,92,233
Balance at the end of year		29,90,62,93,156		34,39,22,43,209
Components of Cash and Cash Equivalents				
Balances With Scheduled Banks				
(a) In Current account including Flexi	29,90,62,93,156		34,39,22,43,209	
(b) In Deposits	-		-	
		29,90,62,93,156		34,39,22,43,209

Notes:

1. The above Cash Flow Statement has been prepared under the "Indirect Method" as set out in Accounting Standard - 3

2. Cash and bank balance does not includes the following, which are not available for use by the Company :

Fixed deposits with banks with more than 12 months Maturity

Fixed deposits with banks with less than 12 months Maturity

Fixed deposits with Govt. Authorities with more than 12 months maturity

99,99,99,900

99,99,99,900

3. Transaction relating to project Fund from GOI & others and their bank balances of INR 27,55,15,91,805/- (P.Y INR 32,88,46,18,788/-) are included in the Cash Flow Statement.

As per our report of even date attached

For Oswal Sunil & Company

Chartered Accountants

Firm Regn. No. : 016520N

CA. Sunil Kumar

Partner

M.No. : 054645

Place: New Delhi

Date: 27 AUG 2020

For and on behalf of the Board of Directors

Keshav Kumar Pathak

Managing Director

DIN: 03075410

Manoj Sahay

Director (F & A) & (CFO)

DIN: 08711612

**NATIONAL HIGHWAYS & INFRASTRUCTURE DEVELOPMENT CORPORATION
LIMITED**

Notes forming part of the Financial Statements for the year ended 31st March 2020

1. SIGNIFICANT ACCOUNTING POLICIES

a. CORPORATE INFORMATION

National Highways & Infrastructure Development Corporation Limited ('the Company'/ NHIDCL) was incorporated in India on 18th July, 2014. The company has a paid up capital of Rs.103.00 crore divided into 10.30 crore equity shares of Rs. 10/- each fully paid up. It is engaged in carrying out the business of promoting, developing, building either alone or jointly with other companies national highways, strategic roads, pathways, expressways etc. in various parts of the country. It also acts as focal agent for development of the national highways or strategic roads, bus ports and multi level car parking on sustainable basis in various parts of the country.

b. BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared in accordance with the Generally Accepted Accounting Principles in India, and in compliance with the Accounting Standards notified under the Companies Act, 2013. These financial statements are based on Historical cost Convention and prepared on accrual basis of accounting, unless otherwise stated.

c. USE OF ESTIMATES

Preparation of financial statements to provide liabilities on accrual basis of accounting requires estimates and assumptions to be made that affect the reported amount of assets and liabilities on the date of financial statements and the reported amount of revenues and expenses during the reporting period. Differences between the accrual results and estimates are recognized in the period in which the results are known/ materialized.

d. PROPERTY PLANT AND EQUIPMENT

Property Plant and Equipment are stated at Gross Block less provision for accumulated depreciation and impairment losses, if any. The Cost of an asset comprises of its purchase price (net of tax credit, if any) and directly attributable cost for brining the assets to working condition for its intended use.

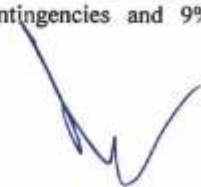
e. DEPRECIATION

Depreciation on Property Plant and Equipment is provided at the rates calculated on the basis of useful life of the asset as per part 'C' of schedule II of the Companies Act , 2013 ,on Written Down Value (WDV) Method. The intangible assets like software, website etc acquired/purchased during the year shall be amortised over their estimated useful life or five years whichever is lesser under straight line method

In case of assets having initial cost upto Rs. 10,000/- is fully depreciated in the year of acquisition after retaining residual value of 5%.

f. REVENUE RECOGNITION

- (i) Agency charges @ 3% on capital works projects i.e. DPR work, civil work and contingencies and 9% on the expenditure incurred on items rate contract for





maintenance of highways are recognized as revenue on accrual basis in the Statement of Profit and Loss on quarterly basis.

- (ii) In case of the amount incurred for Land Acquisitions the agency charge is recognized @ 1%, as approved by Ministry of Road Transport and Highways (MoRTH), on the amount actually utilized out of the fund deposited in CALA Account.
- (iii) Amount paid to the state agencies for forest clearance and any other deposit work, are taken into account for recognizing agency charges @ 1 per cent of expenditure incurred.
- (iv) The tender documents fee and corresponding expenditure are accounted for in the Statement of Profit and Loss.

g. INTEREST INCOME

- (i) Interest on bank deposit from Project funds provided by the GoI and others & mobilization advance is accounted for as Interest under Project Accounts in Note 4 on accrual basis.
- (ii) Interest on deposit with CALA is recognized in books on receipt basis.
- (iii) Interest Income of NHIDCL's own funds are accounted for as other Income in the Statement of Profit and Loss.

h. FUNDS FROM GOVERNMENT OF INDIA & OTHERS FOR PROJECTS

The Company is implementing agency of the Government of India and is mandated to develop, maintain and manage the National Highways and other highways entrusted to or vested in it by the Government. The Company is not the owner of the highways entrusted to it. Therefore, expenditure incurred on development and maintenance of such highways is not recognised as Assets of the Company. This is in line with the instructions from the MoRTH of July 2019. The cash and bank balances held by the Company, assets and liabilities relating to the projects entrusted to or vested in the Company by the Government, are accounted for in the Balance Sheet.

i. PROVISION FOR CURRENT AND DEFERRED TAX

Current income tax is determined in accordance with the provisions of the Income Tax Act, 1961. Deferred tax expense or benefit is recognized on timing differences; being the difference between taxable incomes and accounting income that originate in one period and are capable of reversal in one or more subsequent periods. Deferred tax assets and liabilities are measured using the tax rates and tax laws that have been enacted or substantively enacted as on the Balance Sheet date.

In the event of unabsorbed depreciation and carry forward of losses, deferred tax assets are recognized only to the extent that there is virtual certainty that sufficient future taxable income will be available to realize these assets.

Advance taxes and provisions for current income taxes are presented in the balance sheet after off-setting advance taxes paid and income tax provisions arising in the same tax jurisdiction.



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j. EARNING PER SHARE

The company reports basic earnings per share (EPS) in accordance with Accounting Standard-20 as notified under the Companies Act, 2013. The basic EPS has been computed by dividing the income available to equity shareholders by the weighted-average number of equity shares outstanding during the accounting period.

k. PROVISIONS

Provision is recognized when an enterprise has a present obligation as a result of past events and it is probable that an outflow of resources will be required to settle the obligation and in respect of which a reliable estimate can be made. Provisions are determined based on management estimates required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current management estimate.

l. CONTINGENT LIABILITY

Contingent liabilities are determined on the basis of available information and are disclosed by way of Notes to Accounts. Various claims relating to the Projects by the contractors and Income Tax are disclosed separately. But these have no impact on the profitability of the company.

m. BUSINESS DEVELOPMENT EXPENDITURE

NHIDCL has been nominated as a nodal agency for Multi Level Car Parking by the MoRTH. The Company has taken up preparation of DPR for such projects. Pending approval of the projects, the actual expenditure on preparation of DPR is accounted for as Business Development Expenditure.

n. TRANSACTION IN FOREIGN CURRENCY

All monetary and non-monetary transactions, expenditure and income, if any, of the overseas offices are recorded at standard rate. Exchange gain/loss, if any, for the financial year is accounted in the Statement of Profit and Loss.

o. MISCELLANEOUS

- i) Cheque issued but not presented within three months, from the dates of issuance, are credited to stale cheque account. Any amount outstanding in the stale cheque for three years from the date of issuance of cheque is transferred to the miscellaneous income account.
- ii) Prepaid expenses and prior period items of ₹ 50,000/- or less charged to natural heads of accounts in the year.



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National Highways & Infrastructure Development Corporation Limited
Notes forming part of the financial statements for the year ended 31.03.2020

	As at March 31 2020		As at March 31 2019	
	No. of Shares	Amount in ₹	No. of Shares	Amount in ₹
2. SHARE CAPITAL				
Authorized				
Equity Shares of Rs. 10/- each	12,00,00,000	1,20,00,00,000	12,00,00,000	1,20,00,00,000
(1 Class of equity share having par value Rs. 10/- each)	12,00,00,000	1,20,00,00,000	12,00,00,000	1,20,00,00,000
Issued, Subscribed & Fully Paid up				
Equity Shares of Rs. 10/- each	10,30,00,000	1,03,00,00,000	10,30,00,000	1,03,00,00,000
(1 Class of equity share having par value Rs. 10/- each)	10,30,00,000	1,03,00,00,000	10,30,00,000	1,03,00,00,000
a) Reconciliation of number of Shares				
Equity Shares				
Balance at the beginning of the year	10,30,00,000	1,03,00,00,000	20,00,000	2,00,00,000
Add: Shares issued during the year		-	10,10,00,000	1,01,00,00,000
Balance at the end of the year	10,30,00,000	1,03,00,00,000	10,30,00,000	1,03,00,00,000

b) Terms/rights attached to Equity shares

(i) The company has only one class of Equity shares having a par value of ₹ 10 per share. Each shareholder is entitled to one vote per share. The company declares and pays dividends in Indian Rupees. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of Interim Dividend.

In the event of liquidation of the Company, the holders of equity shares will be entitled to receive any of the remaining assets of the company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

(ii) During the year ended March 31, 2020, the amount of Proposed Dividend recognized as distributions to Equity Shareholders is 30% of PAT which is amounting ₹ 26,28,46,408/- (P.Y 193777591/- (Incl. of Dividend Distribution Tax)).

c) Detail of shareholding of the Company

	As at March 31 2020		As at March 31 2019	
	No of Shares	Percentage	No of Shares	Percentage
Equity Shares held as nominee of President of India	102950000	99.95%	102950000	99.95%
Secretary, MoRTH	49994	0.05%	-	0.00%
Nominee Shareholder	-	0.00%	49994	0.05%
Sh. Sanjeev Ranjan	1	0.00%	-	0.00%
Sh. Yudhvir Singh Malik	1	0.00%	-	0.00%
Sh. Manoj Sahay	1	0.00%	-	0.00%
Sh. Keshav Kumar Pathak	1	0.00%	-	0.00%
Sh. Suman Prasad Singh	1	0.00%	-	0.00%
Sh. Sanjay Kumar	1	0.00%	-	0.00%
Sh. I K Pandey	1	0.00%	1	0.00%
Sh. Ak Gosh	1	0.00%	1	0.00%
Sh. N N Sinha	-	0.00%	1	0.00%
Sh. Satyabrata Sahu	-	0.00%	1	0.00%
Sh. Kamlesh Chaturvedi	-	0.00%	1	0.00%
Sh. Shambhu Singh	-	0.00%	1	0.00%
	10,30,00,000	100.00%	10,30,00,000	100.00%



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National Highways & Infrastructure Development Corporation Limited
Notes forming part of the financial statements for the year ended 31.03.2020

	Amount in ₹	
Particulars	As at March 31 2020	As at March 31 2019
3. Reserves and Surplus		
Surplus		
Balance at the beginning of the year	93,87,13,830	56,76,91,523
Less: Dividend paid during the year (Inclusive of DDT)	19,37,77,591	14,47,48,516
Less: Bonus Share Capital issued during the year	-	2,00,00,000
Add: Profits during the year	87,61,54,695	53,57,70,823
Balance at the end of the year	1,62,10,90,934	93,87,13,830
4A. Fund from GoI & others for Projects (Net)		
(i) Fund from GoI		
Ministry of Development of North Eastern Region (DoNER)	2,25,00,00,000	2,25,00,00,000
Special Accelerated Road Development Programme (SARDP)	1,50,46,60,64,803	1,24,61,60,64,803
Externally Aided Projects (EAP)	12,53,00,00,000	1,39,00,00,000
National Highways (O)	33,58,20,00,000	13,68,20,00,000
National Highways (Bharatmala)	1,50,00,00,000	-
MoRTH Multi Level Car Parking	17,49,00,000	6,00,00,000
Bus Port	1,40,00,000	-
Multi Media Logistic Park, Jogighopa	25,00,00,000	-
Interest & other Income on Unutilized Fund	7,17,20,44,945	5,57,92,03,287
	2,07,93,90,09,748	1,47,57,72,68,090
(ii) Fund from Others		
Fund from RVNL /MP LAD	22,59,62,473	22,59,62,473
(iii) Other Liabilities related to projects		
Payable to Project Contractors and others	5,83,43,33,538	5,69,67,76,436
Retention against Contractors	9,67,90,13,581	6,34,84,85,861
Statutory Dues	66,05,77,539	42,53,43,488
EMD/Bid Security	1,58,94,142	5,74,46,943
	2,24,35,47,91,021	1,60,33,12,83,291
Less :		
(i) Completed Projects - Roads & Highways	13,10,00,11,398	13,10,00,11,398
(ii) On Going Construction Projects - Executing on behalf of GoI		
-DPR, Civil Works and Contingencies	1,05,43,26,53,282	59,41,87,93,664
-Land Acquisition, Forest Clearance and Utility Shifting	56,81,34,24,169	30,00,45,33,063
-Others	1,99,49,48,246	1,33,61,76,098
(iii) Other balances related to projects		
Mobilization & Other Advances	6,13,76,16,770	6,58,83,74,421
Deposit -Competent Authority for Land Acquisition	12,61,45,89,373	14,28,05,74,227
TDS Receivable	26,55,86,926	15,01,97,760
Other Recoverable	1,75,56,72,585	2,85,72,40,341
Deposit with High Court	24,76,51,125	-
Income Tax Deposited (Under Appeal)	16,85,00,000	-
	1,98,53,06,53,873	1,27,73,59,00,972
Total	(A) 25,82,41,37,148	32,59,53,82,319



National Highways & Infrastructure Development Corporation Limited
Notes forming part of the financial statements for the year ended 31.03.2020

Particulars	As at March 31 2020	As at March 31 2019
4B. Fund from GoI for Maintenance & Repairs of NHs & Others (Net)		
Maintenance & Repair	5,27,00,00,000	3,27,00,00,000
Multi Media Center Fund	4,43,00,000	4,00,00,000
Multimedia Centre Fund from Ministry of Shipping	1,72,61,827	1,72,61,827
	<u>5,33,15,61,827</u>	<u>3,32,72,61,827</u>
Less:		
Maintenance of NHs Etc.	3,20,11,55,781	2,41,97,38,028
Total (B)	<u>2,13,04,06,046</u>	<u>90,75,23,799</u>
Total (A+B)	<u>27,95,45,43,194</u>	<u>33,50,29,06,118</u>
5. Trade Payables		
Trade Payable	1,38,59,970	7,04,61,753
	<u>1,38,59,970</u>	<u>7,04,61,753</u>
6. Other Current Liabilities		
Statutory Dues	21,74,34,619	9,92,22,536
Expenses Payable	10,25,42,661	23,92,27,215
Swachhata Action Plan	-	3,44,12,722
Total	<u>31,99,77,281</u>	<u>37,28,62,473</u>
7. Security Deposits		
EMD/Bid Security	1,20,60,281	45,34,711
Total	<u>1,20,60,281</u>	<u>45,34,711</u>
8. Short term Provisions		
Provision for Income Tax (Net of Advance tax & TDS)	17,07,55,335	3,51,06,643
Total	<u>17,07,55,335</u>	<u>3,51,06,643</u>
10. Deferred tax Asset (Net)		
Calculated on difference between depreciation as per Income Tax Act and Companies Act	12,10,776	14,52,073
Deferred Tax Asset	<u>12,10,776</u>	<u>14,52,073</u>







National Highways & Infrastructure Development Corporation Limited
Notes forming part of the financial statements for the year ended 31.03.2020

09. Property, Plant & Equipment		GROSS BLOCK				DEPRECIATION			NET BLOCK	
PARTICULARS	As on 01.04.2019	Addition during the year	Deduction during the year	As on 31.03.2020	As on 01.04.2019	For the year	Deductions/ Adjustments	As on 31.03.2020	As on 31.03.2020	As on 31.03.2019
Tangible Assets										
Computers & Data Processing units	2,47,93,573	87,63,865	10,50,289	3,25,07,150	1,74,26,066	63,11,357	7,77,272	2,29,60,151	95,46,958	73,67,507
Office Equipments	1,38,19,041	30,27,078	2,95,498	1,65,50,621	93,27,776	28,39,839	2,13,786	1,19,38,829	46,11,792	44,56,265
Electrical Installations & Equipments	37,05,103	23,31,235	-	60,36,338	21,43,208	7,75,218	-	29,18,427	31,17,911	15,61,895
Furniture & Fixtures	2,03,76,819	71,49,528	16,000	2,75,10,347	1,10,68,044	36,66,079	6,373	1,47,77,750	1,27,82,597	93,08,775
Total	6,26,94,536	2,12,71,706	13,61,787	8,26,04,456	3,99,60,094	1,35,92,493	10,07,431	5,25,45,157	3,00,59,299	2,27,34,442
Intangible Assets										
Website	72,83,555	-	-	72,83,555	11,33,651	14,53,496	-	25,87,147	46,96,408	61,49,904
Software	62,31,668	3,32,006	-	65,63,674	27,89,332	13,03,721	-	40,93,053	24,70,621	34,42,336
Total	1,35,15,223	3,32,006	-	1,38,47,229	39,22,983	27,57,217	-	66,80,200	71,67,029	95,92,240
Capital work-in-progress (Office Building at Guwahati RO)										
CWIP- Land in Guwahati	45,00,469	-	-	45,00,469	-	-	-	-	45,00,469	45,00,469
CWIP- Building in Guwahati	4,02,500	24,32,043	-	28,34,543	-	-	-	-	28,34,543	4,02,500
Total	49,02,969	24,32,043	-	73,35,012	-	-	-	-	73,35,012	49,02,969
Grand Total	8,11,12,728	2,40,35,755	13,61,787	10,37,86,997	4,38,83,077	1,63,49,710	10,07,431	5,92,25,356	4,45,61,340	3,72,29,651
Previous Year	5,97,17,922	2,20,99,354	7,04,548	8,11,12,728	2,88,78,877	1,54,79,493	4,75,293	4,38,83,077	3,72,29,651	3,08,39,045



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National Highways & Infrastructure Development Corporation Limited
Notes forming part of the financial statements for the year ended 31.03.2020

Particulars	As at March 31 2020	As at March 31 2019
11. Cash & Cash Equivalents		
Balances with Banks		
a) In Current Account including Flexi for Projects on behalf of GoI	27,55,15,91,805	32,88,46,18,788
b) Other Bank Account and balances		
- In Current Account including Flexi Account	2,35,47,01,351	1,50,76,24,421
- Bank Deposits	99,99,99,900	99,99,99,900
Total	30,90,62,93,056	35,39,22,43,109
12. Short Term Loans & Advances		
Unsecured, Considered Good		
Security Deposit	1,66,32,226	1,63,20,044
Other Advances	54,91,295	16,42,05,440
Total	2,21,23,521	18,05,25,485
13. Other Current Assets		
Unsecured, Considered Good		
TDS Receivable	-	23,75,021
Prepaid Expenses	5,40,000	11,43,560
Other Recoverable	13,19,98,741	31,87,21,953
Accrued Interest	1,30,34,103	1,92,76,334
GST & VAT Credit	25,25,458	16,18,342
	14,80,98,302	34,31,35,210



National Highways & Infrastructure Development Corporation Limited
Notes forming part of the financial statements for the year ended 31.03.2020

Particulars	Amount in ₹	
	Year ended 31st March 2020	Year ended 31st March 2019
14. Revenue From Operations		
Agency Charges	1,78,29,46,565	1,29,54,62,109
Total	1,78,29,46,565	1,29,54,62,109
15. Other Income		
Interest Income from bank	9,55,54,962	8,66,84,608
Sponsorship Fees	40,67,804	-
Tender Fee	80,99,223	29,000
RTI Query Fee	2,470	4,298
Other Miscellaneous Income	2,40,023	1,15,656
Total	10,79,64,481	8,68,33,562
16. Employee Benefit Expenses		
Salaries, Wages and Bonus	21,67,37,684	19,37,38,829
Staff Welfare	1,07,47,113	13,21,311
Total	22,74,84,797	19,50,60,140
17. Other Expenses		
Rent Expenses	9,01,04,096	7,60,92,016
Advertisement Expenses	1,04,36,474	88,14,593
Bank Charges	1,59,860	1,21,995
Business Development Expenses(DPR)	4,47,745	-
Maintenance Expenses	10,21,032	26,40,098
Website Maintenance	6,35,664	5,45,109
Conference Expenses	34,25,468	1,15,34,991
Outsourced Manpower Charges	17,00,83,538	12,80,55,466
Travelling and Conveyance Expenses	9,80,73,858	8,64,47,818
Professional and Legal Fees	3,25,49,513	1,49,15,543
Membership Fees	20,85,860	16,88,404
Office Expenses	1,64,87,686	1,28,00,904
Electricity Expenses	32,90,458	20,17,589
Communication Expenses	44,35,931	44,53,054
Printing and Stationery	73,14,053	54,86,192
Audit Fees	6,15,879	4,42,943
Interest on Statutory Dues	38,637	2,98,678
Donation	8,466	3,71,073
Insurance Expenses	8,87,017	38,920
Loss on Sale of Fixed Assets	47,080	12,057
Sponsorship Expense	11,20,000	-
Corporate Social Responsibility Expense	1,34,04,563	74,86,953
Swach Bharat	-	16,43,061
Miscellaneous Expenses	86,61,184	27,04,058
Swachhta action fund		
Actual Expenditure net of fund received	23,24,498	-
Total	46,76,58,560	36,86,11,515



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National Highways & Infrastructure Development Corporation Limited

Other Notes to the Financial Statements for the year ended on 31st March 2020

18. National Highways & Infrastructure Development Corporation Limited (NHIDCL/Company) executes the projects on behalf of Ministry of Road Transport & Highway, Government of India (MoRTH/Gol) out of the fund provided by MoRTH/Gol and entitled to receive Agency Charges as per the defined rate on the expenditure incurred.

19. Based on the Comments of the CAG of India on the annual accounts of NHIDCL for the year 2018-19, the accounting treatment of the projects funded by Gol has been changed in the current financial year with corresponding regrouping of figures of the previous year. From 2019-20, entire funds received from Gol and others on execution of projects and associated assets and liabilities have been shown separately under Note 4 to the financial statements. There is no impact on the profitability due to change in this accounting treatment.

20. The funds (including interest thereon) received from Government of India & others upto 31.03.2020 is ₹20,816.50 crore (PY ₹14,780.32 crore) for project execution. Out of the said funds ₹ 16424.10 crore (PY ₹9,075.95 crore) and ₹1310.00 crore (PY ₹1310.00 crore) have been incurred on ongoing construction projects and completed projects respectively. This does not include impact of other Assets and Liabilities relating to projects reflected in Note 4A to the financial statements.

After adjusting, the amount receivable/payables relating to projects and expenditure incurred in the execution of the projects balance fund as at 31st March 2020 amounted to ₹ 2,582.41 crore (PY ₹ 3,259.54 crore) has been shown as funds from Gol and others for project under the head "Non Current liability" in Note 4 to the Balance Sheet as per letter issued by MoRTH dated 08.07.2019 with corresponding Cash and Bank balance under Note 11 to the Financial statements. Some of Project Management Units have been transferred money for Utility Shifting, etc relating to the execution of the projects on behalf of Government of India and others which has been kept in the establishment bank account.

21. The Company received ₹533.16 crore (PY ₹ 332.73.00 crore) upto 31.03.2020 under the head Maintenance and Repairs of NHs and Others. Out of the fund received, ₹320.11 crore (PY ₹241.97 crore) has been spent till 31.03.2020. The balance unspent fund of ₹ 213.04 crore (PY ₹90.75 crore) are shown in the notes 4B to the Balance Sheet under the head "Fund from Gol for Maintenance and Repairs of NHs and Others"

22. Land is acquired through Competent Authority for Land Acquisition (CALA) for the purpose of construction of National Highways. Compensation is determined by the concerned CALA as per Government policy and decisions and amount is disbursed by the concerned CALA/Bhoomirashi Portal to the land owners. The opening Balance of "Deposit with Competent Authority for Land Acquisition (CALA)" as on 01.04.2019 was ₹ 1,428.06 crore and during the financial Year 2019-20, NHIDCL has further deposited/adjusted ₹2194.76 crore. Out of the total deposit, CALA has utilised ₹ 2361.37 crore resulting in closing balance of ₹ 1261.45 crore as on 31.03.2020. The






utilisation of the deposit with CALA is accounted for based on the Utilisation certificate furnished by concerned CALA/the Project Team.

Upto 2017-18, interest on CALA deposit was being accounted for on accrual bases. However, based on operational difficulties in getting the refund of interest, the accounting practice was changed from the financial year 2018-19 prospectively to account for such interest on receipt basis. This does not have any impact on the profitability of the company as this will be accounted for under Funds from Government of India and others for projects (Note 4).

23. The amount received from MoRTH / GoI for project execution has been kept in a separate Bank account linked with the flexi account. The interest earned on the amount during the year is ₹ 155.51 crore (Previous year ₹ 188.13 crore) has been credited to the head 'Fund from GoI & others for Projects' as per the instructions of MoRTH. TDS on interest on funds from GoI recorded on PAN of NHIDCL is adjusted against the Income tax liability of the Company.

24. IL&FS Transportation Network Limited (ITNL) was awarded the work of construction of Zozila tunnel in the state of Jammu & Kashmir. Due to various reasons like non execution of work, bankruptcy and insolvency of ITNL, the contract was terminated on 15.01.2019. Accordingly, notice to Bank for invoking the Bank Guarantee submitted by the contractor towards performance security amounting of ₹ 122.48 crore has been served. However, due to Stay order by NCLT, New Delhi, the encashment of Bank Guarantee is awaited.

25. Srinagar Sonamarg Tunnel Limited a Special Purpose Vehicle of IL&FS Transportation Networks Ltd. (ITNL) & Soma Engineering Limited was awarded the work of Construction of Z-Morh Tunnel including approaches on National Highways No.1 (Srinagar Sonamarg Gumri Road) in the State of J& K on DBFOT Annuity basis. Due to various reasons like non execution of work, bankruptcy and insolvency of ITNL, on the request of Concessionaire the contract has been foreclosed by NHIDCL as per MoRTH OM dated 09.03.2019 with full and final settlement of ₹421.80 Crore as assessed value of work less agreeable recoveries. This full and final payment amount will be subject to sanction of MoRTH. NHIDCL does not expect any financial impact of the outcome of the decision as funds, if any, are to be provided by the Ministry.

26. Corsan Corviam Construction SA, Spain, (the contractor) was awarded two contracts. However, due to their non-performance, contracts were terminated on 7th June 2017 & 3rd August 2017 and damages as per contract agreements were levied. The contractor's holding Company has applied for bankruptcy under Spanish Insolvency Act. Efforts are being made to recover ₹9.27 crore through MoRTH from the contractor. Making a provision against this amount has no impact on the Profit for the year.

27. Contingent liabilities

Claims relating to projects against the Company not acknowledge as debt amounted to ₹401.03 crore (Previous Year ₹ 402.15 crore).

Income Tax Assessment for the AY 2016-17 and 2017-18 has been completed while Assessment for AY 2018-19 has not been completed till date. For the AY 2016-17 and 2017-18, the Assessing officer considered the interest earned on the funds provided by the GoI as the Income of NHIDCL and raised the demand of ₹84.19



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crore. As the entire amount of interest on projects belongs to GoI. The appeals have been filed after depositing ₹16.85 crore. No liability has been provided for and deposit has been shown under Note 4 to the financial statements.

Above Contingent liabilities are disclosed to the extent of claims received and are reimbursable to the Company. Any further interest demand on the basic claim is not considered where legal cases are pending, as the claim itself is not certain. No provision has been made for the contingent liabilities stated above, on the basis of information available, careful evaluation of facts and past experience of legal aspects of the matters involved, it is not probable that an outflow of future economic benefits will take place.

28. Retirement Benefits: The Company has contributed towards "Leave Salary Contribution" and "Pension Contribution" for the Employees on deputation with the Company from various Govt Departments (Lending Department) and remitted the same to the "Lending Department" on yearly basis. In addition, PF in respect of all employees on deputation is contributed in line with the terms and conditions agreed with the lending departments. There is no permanent employee of NHIDCL. Therefore, the requirement for provision for Gratuity and other terminal benefits does not arise on the part of the Company.

29. Fees to Statutory Auditors

	(In ₹)	
Particulars	2019-20	2018-19
Statutory Audit Fees (including GST)	1,46,000	1,32,833
Tax Audit Fees (including GST)	50,000	50,000
Total	196,000	1,82,833

30. Deferred tax asset/liability has been created on the difference of WDV on Property, Plant and Equipment as per Companies Act and as per Income Tax Act. Current year deferred tax assets is amounting to ₹ 0.12 crore (Previous year ₹0.15 crore).

31. As per Section 135 of the Companies Act, 2013 read with guidelines issued by Department of Public Enterprises, GOI, the Company is required to spend, in every financial year, at least two per cent of the average net profits of the Company made during the three immediately preceding financial years in accordance with its CSR Policy. Accordingly, the CSR expense for the current year is ₹1.34 crore (Previous year ₹ 0.75 crore). This included ₹0.29 crore carried forward of unspent balance of previous year which has been deposited in the Swachh Bharat Kosh in the current year.

32. Equity Share Capital: During the year, there is no change in the authorised or issued and paid up share capital.

The Company has issued 20, 00,000 Bonus Equity Shares of ₹ 10.00 each in the ratio of 1:1 amounting to ₹ 2.00 crore out of the Reserve and Surplus of the Company in the previous year ending 31st March 2019.

33. Related Party Disclosures

A. Name of Related parties and related party relationship






Key Managerial Personnel

S.No.	Name and Designation	Period
i.	Sh. Keshav Kumar Pathak, (Managing Director)	From 5 th November 2019
ii.	Sh. Nagendra Nath Sinha (Managing Director)	Till 28 th October 2019
iii.	Sh. Manoj Sahay, (Director (A&F) and Chief Financial Officer)	From 30 th January 2020
iv.	Sh. Satyabrata Sahu (Director (A&F))	Till 23 rd October 2019
v.	Ms. Yukti Arora, (Company Secretary)	From 2 nd March 2020

B. Related Party Transactions

		(In ₹)	
Particulars	Related Party	2019-20	2018-19
Director Remuneration	Sh. Keshav Kumar Pathak	12,76,025	-
Director Remuneration	Sh. Manoj Sahay	4,95,415	-
Director Remuneration	Sh. Nagendra Nath Sinha	-	35,34,500
Director Remuneration	Sh. Satyabrata Sahu	18,18,505	31,64,836
Pay and allowances	Mrs. Yukti Arora	1,00,530	-

34. Appointment and Remuneration to the Independent Directors

The Company has taken up the matter for appointment of Independent Directors with the MoRTH. The Ministry has appointed Mrs. Meenakshi Mishra as an Independent Director from 15th January 2020 and was in the process of appointment of another Independent Director. During the year 2019-20, she has been paid sitting fee of ₹10,000 (PY Nil) in respect of a Board meeting held on 9th March 2020.

35. Leases

The Company's significant leasing arrangements are in respect of operating leases relating to its leased office premises. These lease arrangements which are cancellable, are generally renewable by mutual consent. The aggregate lease rentals paid is disclosed under the head "Rent Expenses" in Note No.17 to the financial statements. The company has entered an MOU and signed lease agreement with PTI for operating lease agreement for Ground Floor, Second and third Floor, Press Trust of India Building, 4 Sansad Marg, New Delhi – 110 001. However, lease agreement with the Life Insurance Corporation of India for space hired in Jeewan Tara Building has not been signed so far.

36. Micro, Small and Medium Enterprises:

In terms of Section 22 of the Micro, Small and Medium Enterprises Development Act 2006, the outstanding to these enterprises are required to be disclosed. However, these enterprises are required to be registered under the Act. In absence of information about registration of the enterprises under the above Act, the required information could not be furnished.

37. As per Internal Assessment of the Company, there is no asset requiring provision for impairment as on 31st March 2020 as per AS 28 prescribed under the Companies Act, 2013.

38. **Segment Reporting:** The Company is executing projects on behalf of Govt. As such there are no different segments for reporting as per AS 17 prescribed under the Companies Act, 2013.




39. Capital Commitment: There is no order placed as at 31.3.2020 for any capital project. So, Capital commitment as on 31.03.2020 is Nil (PY Nil).

40. Earning Per Share

Particulars	2019-20	2018-19
Net Profit after current and deferred tax (₹)	87,61,54,695	53,57,70,823
Weighted average number of equity shares of ₹ 10/- each (Nos.)	10,30,00,000	9,52,36,961
Earning Per Equity Share of ₹ 10/- each		
- Basic & Diluted (₹.)	8.51	5.62
- Restated (₹)	8.51	5.62

41. Accounts of Nepal Branch in Nepalese Rupee (NPR) were converted to Indian Rupees in accordance with AS 11 as prescribed under the Companies Act, 2013, using exchange rate of ₹ 1 equal to 1.60 NPR (PY ₹ 1 equal to 1.62 NPR), the rate is same throughout the year. There is no other expenditure in foreign currency (PY Nil).

42. Due to the COVID pandemic, a lockdown was announced by the Government of India effective from 25th March 2020. The Company has taken necessary measures/protocols for its works. The company has also implemented digital solution such as e-office, ERP system, Virtual Private Network, Video Conferencing etc. To facilitate work from Home of its employee wherever required The Company has considered various internal and external information available up to the date of approval of financial statements in accessioning the impact of Covid-19 pandemic on the financial statement for the year ended March 31, 2020. There has been no material impact on the operations or profitability of the company during the financial year due to the pandemic. However, the impact assessment of Covid-19 is a continuous process given the uncertainties associated with its nature and duration. The company will continue to monitor any material changes to future economic condition.

43. Physical Verification of Property, Plant & Equipment is carried out by the Management on annually basis at year end. However, due to Covid-19, physical verification of the Property, Plant & Equipment has not been carried out. Considering the nature and size of NHIDCL, value of the Property, Plant & Equipment is not material and Management does not expect any material shortage. Adjustment, if any required would be carried out in 2020-21.

44. Swachhta Action Plan

The Company received ₹3.51 crore upto 31.3.2019 from the MoRTH under Swachhta Action Plan for construction of toilets and litter bins. However, due to Covid-19, the MoRTH cancelled the amount sanctioned for the year 2019-20. Consequently, actual excess expenditure incurred over and above the money received from MoRTH has been charged to the Statement of Profit and Loss.

45. Confirmation of balances: Balances in the Project contractors/consultants, Trade Payables and Advances are subject to confirmation and reconciliation. Adjustment if any will be accounted for on confirmation/reconciliation of the same which in the opinion of the management will not have the material impact.

46. Internal Audit: Internal Audit of the Company has been carried out on quarterly basis by M/s SPMR and Associates, Chartered Accountants. They have conducted Internal



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Audit of Hqrs office for the year 2019-20 but could not conduct internal audit of Regional Office (RO) and Project Monitoring Unit (PMU) due to COVID-19 pandemic.

47. Change in Accounting Policies: The Company has made Accounting policies on Interest Income, Business Development Expenditure and Transaction in Foreign Currency. There is no consequential impact on profit for the year or future profits. The Accounting Policy on Depreciation of Intangible Assets to amortize the intangible over the useful life of the Asset or five years, whichever is lower has been redrafted to bring clarity. From 2019-20, entire funds received from GoI and others on execution of projects and associated assets and liabilities have been shown separately under Note 4 to the financial statements and the tender fee is accounted for as Income. Due to this change, the Revenue for the year has increased by ₹0.81 crore.

48. Board Opinion

In the opinion of the Board, current Assets, loans and advances have a value in the ordinary course of business at least equal to that stated in the Balance Sheet.

49. Previous year's figures have been regrouped and re-arranged wherever necessary to make it comparable.

As per our report of even date
For Oswal Sunil & Company
Chartered Accountants
Firm Regn. No. : 016520N

CA Sunil Bhansali
Partner
M.No. : 054645
Date: 27 AUG 2020
Place: New Delhi



For and on behalf of the Board of Directors

Keshav Kumar Pathak
Managing Director
DIN: 03075410

Manoj Sahay
Director (F&A & (CFO))
DIN: 08711612

Yukti Arora
Company Secretary
M.No. 24800

PBA(Infr)/THB-IV/AAB-NHIDCL/3-16/2020-21/80



लोकहितार्थ सत्यनिष्ठा
Dedicated to Truth in Public Interest

गोपनीय

संख्या/No.

भारतीय लेखापरीक्षा और लेखा विभाग,
कार्यालय, प्रधान निदेशक लेखापरीक्षा (इन्फ्रास्ट्रक्चर), दिल्ली
INDIAN AUDIT & ACCOUNTS DEPARTMENT,
OFFICE OF THE PRINCIPAL DIRECTOR OF AUDIT
(INFRASTRUCTURE), DELHI

दिनांक/Dated 20-10-2020

सेवा में,

प्रबन्ध निदेशक,
National Highways & Infrastructure Development Corporation Limited,
3rd फ्लोर, पीटीआई बिल्डिंग,
4 पार्लियामेंट स्ट्रीट,
नई दिल्ली - 110001

विषय: 31 मार्च 2020 को समाप्त वर्ष NATIONAL HIGHWAYS & INFRASTRUCTURE DEVELOPMENT CORPORATION LIMITED के वार्षिक लेखों पर कम्पनी अधिनियम 2013 की धारा 143(6)(b) के अन्तर्गत भारत के नियंत्रक महालेखा परीक्षक की टिप्पणियाँ

महोदय,

मैं इस पत्र के साथ 31 मार्च 2020 को समाप्त वर्ष के लिए NATIONAL HIGHWAYS & INFRASTRUCTURE DEVELOPMENT CORPORATION LIMITED के वार्षिक लेखों पर कम्पनी अधिनियम 2013 की धारा 143(6)(b) के अन्तर्गत भारत के नियंत्रक महालेखा परीक्षक की 'टिप्पणियाँ' अद्योचित करती हूँ। इन टिप्पणियों को कम्पनी की वार्षिक आम सभा में उसी प्रकार रखा जाए जिस प्रकार वैधानिक लेखा परीक्षकों की लेखा परीक्षा रिपोर्ट रखी जाती है।

भवदीया,

संलग्न : टिप्पणियाँ



(रिना अकोइजम)
प्रधान निदेशक

20/10
AN (Pm)

तृतीय तल, ए-स्कन्ध, इन्द्रप्रस्थ भवन, इन्द्रप्रस्थ एस्टेट, नई दिल्ली-110002
3rd Floor, A-Wing, Indraprastha Bhawan, I. P. Estate, New Delhi-110002

**COMMENT OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA
UNDER SECTION 143(6)(b) OF THE COMPANIES ACT, 2013 ON THE
FINANCIAL STATEMENTS OF NATIONAL HIGHWAYS &
INFRASTRUCTURE DEVELOPMENT CORPORATION LIMITED FOR THE
YEAR ENDED 31 MARCH 2020**

The preparation of financial statements of **NATIONAL HIGHWAYS & INFRASTRUCTURE DEVELOPMENT CORPORATION LIMITED** for the year ended 31 March 2020 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 (Act) is the responsibility of the management of the company. The statutory auditor appointed by the Comptroller and Auditor General of India under section 139(5) of the Act is responsible for expressing opinion on the financial statements under section 143 of the Act based on independent audit in accordance with the standards on auditing prescribed under section 143(10) of the Act. This is stated to have been done by them vide their Audit Report dated 27 August 2020.

I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the financial statements of **NATIONAL HIGHWAYS & INFRASTRUCTURE DEVELOPMENT CORPORATION LIMITED** for the year ended 31 March 2020 under section 143(6)(a) of the Act. This supplementary audit has been carried out independently without access to the working papers of the statutory auditor and is limited primarily to inquiries of the statutory auditor and company personnel and a selective examination of some of the accounting records.

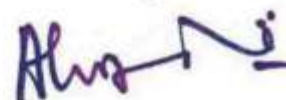
Based on my supplementary audit, I would like to highlight the following significant matter under section 143(6)(b) of the Act which have come to my attention and which in my view are necessary for enabling a better understanding of the financial statements and the related audit report.

**Comment on Auditors' Report
Independent Auditor's Report**

The Statutory Auditor in violation of section 143(5) of the Companies Act 2013, failed to provide its comments on directions issued by the C&AG of India in the Independent Auditor's Report.

Further, the Statutory Auditor issued Annexure-2 dated 17 September 2020 to the Independent Auditor's Report incorporating the comments on the directions issued by the C&AG of India. However, there is no provision in the Companies Act, 2013 or any guidelines of the Institute of Chartered Accountants of India for subsequent issue of Annexure to the Independent Auditor's Report. Accordingly, the Independent Auditor's Report is deficient to that extent.

**For and on behalf of the
Comptroller and Auditor General of India**



**(Rina Akoijam)
Principal Director of Audit (Infrastructure)
New Delhi**

**Place: New Delhi
Dated: 20 October 2020**

Managements Reply on the comments of the Comptroller and Auditor General of India

S.No.	Comments of C&AG under Sec 143(6)(b) of the Companies Act, 2013 on the Financial Statements of NHIDCL for the year ended 31.03.2020.	Management Reply
a.	<p>The Statutory Auditor in violation of Section 143(5) of the Companies Act, 2013, failed to provide its comments on directions issued by the C&AG of India in the Independent Auditor's Report.</p> <p>Further, the Statutory Auditor issued Annexure-2 dated 17 September 2020 to the Independent Auditor's Report incorporating the Comments on the directions issued by the C&AG of India. However, there is no provision in the Companies Act, 2013 or any guidelines of the Institute of Chartered Accountants of India for subsequent issue of Annexure to the Independent Auditor's Report. Accordingly, the Independent Auditor's Report is deficient to that extent.</p>	No further remarks as the matter relates to the report of the Independent Auditors only.

Section-IV

GLIMPSES OF SOME IMPORTANT PROJECTS/EVENTS THROUGH THE PHOTOGRAPHER'S LENS



4 Laning of NH-37A from Kaliabor Tiniali to Dolabari including construction of new Brahmaputra bridge, Tezpur Assam



Imphal-Moreh II, Manipur



Jammu-Akhnoor, Package-II, Jammu & Kashmir



MD, NHIDCL inspecting Multilevel Car parking constructed by NHIDCL at Transport Bhawan



Leh inspection visit of MD, NHIDCL



Interaction of MD, NHIDCL with Stakeholders to arrange material supply and other inputs.



Interaction with equipment suppliers to fast pace the construction activity

NATIONAL HIGHWAYS & INFRASTRUCTURE DEVELOPMENT CORPORATION LIMITED

Ministry of Road Transport & Highways, Government of India

3rd Floor PTI Building, 4 - Parliament Street, New Delhi - 110001

Phone: 011-23461600 | Email: info@nhidcl.com | www.nhidcl.com